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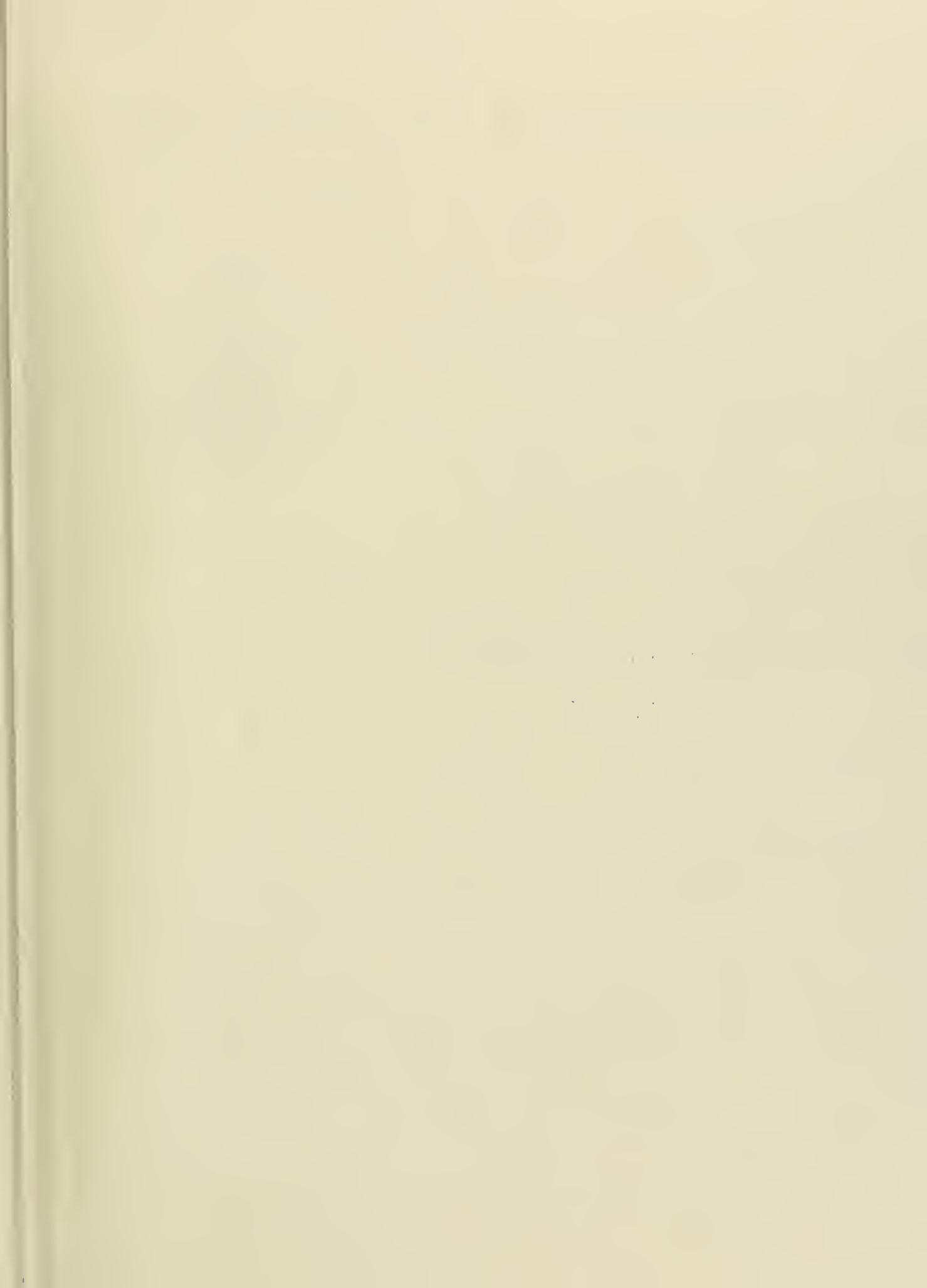
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# Human Rights Commission

City and County of San Francisco

Willie L. Brown, Jr., Mayor

DOCUMENTS DEPT.

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## 12D.A QUARTERLY REPORT **NOVEMBER2003**

*Quarterly Report on Departmental Performance  
in implementing Chapter 12D.A of the  
San Francisco Administrative Code*



*Respectfully submitted to the  
Board of Supervisors*

*By:  
Virginia M. Harmon  
Executive Director  
Human Rights Commission*





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## **I. INTRODUCTION**

### **A. REPORTING REQUIREMENTS OF CHAPTER 12D.A.**

The Director of the Human Rights Commission ("HRC") is required to evaluate and report departmental performance and progress in effectuating the requirements of the MBE/WBE/LBE Ordinance on a quarterly basis.

Chapter 12D.A.18(A) provides the director shall issue to the Board of Supervisors a quarterly report documenting, "...each City department's performance under the terms of this Ordinance, including among other things, each City department's progress in meeting its MBE/WBE goals and the success of each department's prime contractors complying with its best efforts obligations to meet MBE/WBE subcontracting goals..."

### **B. CITYWIDE DIVERSITY TRACKING SYSTEM**

The Citywide Diversity Tracking System ("System") provides the HRC and the Controller's Office, contracting data about vendors, both as prime and subcontractors who submitted bids or proposals on and were awarded public contracts and received City dollars.

On February 1, 1999, the System became available for departmental use. Departments are now accustomed to inputting contracting information as required by the Ordinance. In addition, HRC has conducted on-going training sessions with departments to ensure that they maintain familiarity with enhancements to the System.

For this quarterly report, the data set consists of department-entered contracting information for the calendar years from January 1, 1998 to October 16, 2003. At which time, the Department of Telecommunications and Information Services ("DTIS") staff extracted all data contained in the System.



## **II. EVALUATION OF DEPARTMENTAL PERFORMANCE IN THE IMPLEMENTATION OF CHAPTER 12D.A**

### **A. DEPARTMENTAL UTILIZATION OF CERTIFIED FIRMS AS PRIME AND SUBCONTRACTORS**

For tables demonstrating departmental utilization of certified firms as prime and subcontractors on City contracts, see Appendix 1. For tables demonstrating "City-wide" utilization of certified firms as prime and subcontractors, identified by certain ethnicities, see Appendix 2.

### **B. DEPARTMENTAL PERFORMANCE IN MEETING THE MAYOR'S MBE/WBE UTILIZATION GOALS**

On July 1, 2003 Mayor Willie L. Brown, Jr. issued the City-wide MBE/WBE participation goals for Fiscal Year 2003-2004 pursuant to Chapter 12D.A.8(1). The City uses these figures to gauge departmental performance. They are as follows:

<b>Goals</b>	<b>Construction</b>	<b>A &amp; E</b>	<b>Prof. Services</b>	<b>Tele. Comm.</b>	<b>Purchasing</b>	<b>General Services</b>
<b>MBE</b>	<b>27%</b>	<b>29%</b>	<b>10%</b>	<b>12%</b>	<b>9%</b>	<b>5%</b>
<b>WBE</b>	<b>11%</b>	<b>14%</b>	<b>7%</b>	<b>9%</b>	<b>6%</b>	<b>3%</b>

With the data entered into the System by all departments, the System is able to measure City departments' progress towards meeting the Mayor's goals. They are as follows: (for tables and charts demonstrating departmental progress towards meeting the Mayor's MBE and WBE utilization Goals, see Appendix 3.)





- MBE firms received 32.58% of all dollars awarded for construction contracts, while WBE firms received 11.17%.
- MBE firms received 17.94 % of all dollars awarded for architectural and engineering contracts, while WBE firms received 4.83%.
- MBE firms received 1.78% of all dollars awarded for professional service contracts, while WBE firms received 3.04%.
- MBE firms received 0.76% of all dollars awarded for telecommunications contracts, while WBE firms received 0.14%.
- MBE firms received 2.97% of all dollars awarded for purchasing contracts, while WBE firms received 1.07%.
- MBE firms received 5.22% of all dollars awarded for general services contracts, while WBE firms received 2.85%.

### **C. DEPARTMENTAL COMPLIANCE WITH REQUIREMENTS OF THE CITYWIDE DIVERSITY TRACKING SYSTEM**

For this quarterly report, departments were requested to enter complete and accurate contracting data from January 1, 1998 to present. The System prompts departments to input contracting information, when the Controller's FAMIS system indicates that an encumbrance<sup>1</sup>/FAMIS document has been established. Once an encumbrance/FAMIS document is identified in the System, departments are required to associate the document with a contract in the DTS and enter the required contracting information, including the identification of all primes, subcontractors, and contract award and/or payment amounts to all participants.

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<sup>1</sup> An encumbrance/FAMIS documents indicates that an amount of money has been allocated for a particular contractor and/or project.





## 1. DEPARTMENTAL ENCUMBRANCES/ FAMIS DOCUMENTS

HRC staff evaluates departmental performance in entering the required contracting data by determining the number of outstanding encumbrances/FAMIS documents for which are still pending. The lower the number of encumbrances/FAMIS documents a department has, the more efficient that department is in entering the required contracting data and a more complete and accurate analysis can be conducted on that departments' contracting activity.

The table below identifies the number of pending encumbrances/FAMIS documents in the System, for the departments named. The first column under the "Encumbrances/FAMIS documents" heading represents the number of encumbrances/FAMIS documents in the System as of August 16, 2002. The second column represents the number of encumbrances as of Nov. 15, 2002. The third column represents the number of encumbrances as of October 29, 2003.

DEPARTMENT	ENCUMBRANCES/ FAMIS DOCUMENTS		
	11/15/02	02/28/03	10/29/03
Airport Commission	191	192	265
Dept. of Public Transportation-MUNI	642	652	742
Department of Public Works	44	32	91
Dept. of Tele. Info. Services- DTIS	0	4	1
Parking & Traffic Commission	140	142	154
Port Commission	1	6	1
Public Utilities Commission	27	31	74
Office of the City Attorney	219	233	258
Department of Human Resources	381	1178	1238
Department of Social Services	597	603	634
Retirement Services	0	0	35
Treasurer/Tax Collector	17	25	47
Purchasing	119	119	175



HRC evaluation of the number of encumbrances/FAMIS documents in the System shows that some departments have made progress towards reporting outstanding contract information. Overall, departments need to allocate additional resources to entering complete information about their contracting activities. Department may actually be performing at a higher (or lower) level towards meeting the Mayor's goals, however, if required contracting information is not entered into the System, it is not reflected in the analysis.

Nevertheless, some departments are making a continued effort to be in compliance. Most notably are the Port Commission, DTIS, Treasurer/Tax Collector, Retirement Services, Department of Public Works and the Airport Commission. These departments continue to efficiently enter the required contract information, which consequently gives an accurate measure of their performance in utilizing M/WBEs.

## **2. CLOSED CONTRACTS**

For this quarterly report, DTIS extracted information from 1885 contracts in the System that the departments have deemed "closed"<sup>2</sup>. This shows an increase of 1023 closed contracts from the previous report. DTIS extracted closed contract information from nine major contracting departments (See Appendix 4. Note: PUC is divided into its major contracting divisions.) The data extracted was taken from three major contracting areas: Construction, Architecture/Engineering and Professional Services.

This closed contract information is useful to illustrate actual MBE and WBE participation throughout the major contract-awarding City departments. For example, the information shows what departments awarded and eventually paid to MBE and WBE firms as either a prime or a subcontractor. The information is also useful to show the percentile of the participation of the MBEs and WBEs in the aggregate, based upon the contracts entered that are complete.

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<sup>2</sup> June 1, 2001, Quarterly Report Supplement for Closed Contracts is available for review at HRC. A "closed" contract is one in which the department indicates that all economic activity has been completed.



To summarize the closed contract award information of nine departments from 1998-2003, it shows a total award allocation of \$456,947,312. Of this amount, MBEs were allocated 23.5% while WBEs were allocated 12.3%. To summarize the closed contract payment information, it shows a total payment allocation of \$340,722,211. Of this amount, 27.9% were allocated to MBEs and 14.6% were allocated to WBEs.

### **III. CONCLUSION**

HRC concludes that, despite signs of improvement the current data illustrates continued underutilization of MBEs and WBEs in both the prime and sub contracting levels in most of the above-identified industries. Of great concern, is the City departments' underutilization of M/WBEs in the following industries: Professional Services, Purchasing and Telecommunications, wherein the City has consistently performed far below the Mayor's Goals.

HRC further concludes that all departments need to re-establish their commitment in utilizing MBEs, WBEs and LBEs. Additionally, departments need to allocate additional resources to enter complete and accurate contracting data in the System, pursuant to their obligation under Chapter 12D.A.

HRC further concludes that the data shows a compelling need to continue implementing the remedial program embodied in Chapter 12D.A of the San Francisco Administrative Code to remedy the disproportionate amount of contracts MBEs and WBEs are being awarded in public contacting.









## Airport Commission Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	3	0.2%	1	0.2%	18	0.3%	0	0.0%	22	0.3%
Cert. Arab American	0	0.0%	0	0.0%	1	0.1%	0	0.0%	41	0.7%	0	0.0%	42	0.5%
Cert. Asian American	4	7.4%	8	1.8%	13	0.8%	1	0.2%	38	0.6%	2	1.8%	66	0.8%
Cert. Latino American	0	0.0%	5	1.1%	2	0.1%	2	0.3%	5	0.1%	0	0.0%	14	0.2%
Cert. Non-Minority	4	7.4%	56	12.7%	29	1.7%	14	2.2%	256	4.4%	3	2.7%	362	4.1%
Non-Certified	46	85.2%	371	84.3%	1,611	97.1%	606	97.1%	5,503	93.9%	108	95.6%	8,245	94.2%
Total	54	100.0%	440	100.0%	1,659	100.0%	624	100.0%	5,861	100.0%	113	100.0%	8,751	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$19,149	0.0%	\$5,000	0.0%	\$32,945	0.0%	\$0	0.0%	\$57,094	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$135	0.0%	\$0	0.0%	\$297,554	0.3%	\$0	0.0%	\$297,689	0.0%
Cert. Asian American	\$2,680,475	4.5%	\$3,400,745	0.9%	\$60,752	0.0%	\$19,950	0.0%	\$364,563	0.4%	\$160,000	1.8%	\$6,686,504	0.8%
Cert. Latino American	\$0	0.0%	\$5,575,951	1.5%	\$250,743	0.1%	\$350,000	0.4%	\$5,859	0.0%	\$0	0.0%	\$6,182,553	0.8%
Cert. Non-Minority	\$2,243,640	3.8%	\$41,121,185	11.0%	\$408,251	0.2%	\$3,840,209	4.9%	\$617,394	0.6%	\$60,583	0.7%	\$48,291,261	6.0%
Non-Certified	\$53,996,949	91.6%	\$322,969,727	86.6%	\$190,085,196	99.6%	\$73,845,632	94.6%	\$100,239,559	98.7%	\$8,467,418	97.5%	\$749,604,481	92.4%
Total	\$58,921,064	100.0%	\$373,067,608	100.0%	\$190,824,226	100.0%	\$78,060,790	100.0%	\$101,557,894	100.0%	\$8,668,001	100.0%	\$811,119,582	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$19,149	0.0%	\$0	0.0%	\$33,068	0.0%	\$0	0.0%	\$52,217	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$135	0.0%	\$0	0.0%	\$297,289	0.3%	\$0	0.0%	\$297,424	0.1%
Cert. Asian American	\$1,103,608	3.5%	\$3,250,872	1.5%	\$56,284	0.1%	\$19,913	0.0%	\$364,583	0.3%	\$64,854	0.5%	\$4,860,114	0.9%
Cert. Latino American	\$0	0.0%	\$3,064,961	1.4%	\$84,181	0.1%	\$642,662	0.9%	\$5,859	0.0%	\$0	0.0%	\$3,797,664	0.7%
Cert. Non-Minority	\$2,076,887	6.5%	\$28,301,979	13.2%	\$414,619	0.5%	\$7,362,931	10.5%	\$612,220	0.5%	\$50,046	0.4%	\$38,818,682	7.5%
Non-Certified	\$28,654,723	90.0%	\$179,724,812	83.8%	\$75,587,089	99.2%	\$61,880,584	88.5%	\$110,342,265	98.8%	\$12,575,331	99.1%	\$468,764,805	90.7%
Total	\$31,835,218	100.0%	\$214,342,624	100.0%	\$76,161,458	100.0%	\$69,906,090	100.0%	\$111,655,284	100.0%	\$12,690,230	100.0%	\$516,590,905	100.0%



## Airport Commission Sub Contracts

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	8	4.7%	11	2.0%	2	5.1%	6	5.4%	2	7.4%	0	0.0%	29	3.3%
Cert. Arab American	1	0.6%	0	0.0%	1	2.6%	1	0.9%	1	3.7%	0	0.0%	4	0.4%
Cert. Asian American	21	12.2%	72	13.4%	5	12.8%	9	8.1%	2	7.4%	1	20.0%	110	12.3%
Cert. Latino American	1	0.6%	41	7.6%	4	10.3%	2	1.8%	0	0.0%	1	20.0%	49	5.5%
Cert. Non-Minority	33	19.2%	77	14.3%	6	15.4%	20	18.0%	3	11.1%	2	40.0%	141	15.8%
Non-Certified	108	62.8%	337	62.6%	21	53.8%	73	65.8%	19	70.4%	1	20.0%	559	62.7%
Total	172	100.0%	538	100.0%	39	100.0%	111	100.0%	27	100.0%	5	100.0%	892	100.0%

### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$233,624	2.6%	\$4,092,249	2.7%	\$2,847,056	5.0%	\$92,000	3.8%	\$147,045	1.9%	\$0	0.0%	\$7,411,975	3.3%
Cert. Arab American	\$2,500	0.0%	\$0	0.0%	\$532,460	0.9%	\$9,000	0.4%	\$1,200	0.0%	\$0	0.0%	\$545,160	0.2%
Cert. Asian American	\$1,667,078	18.3%	\$16,463,312	11.0%	\$1,719,054	3.0%	\$153,730	6.3%	\$91,600	1.2%	\$30,000	48.5%	\$20,124,774	8.9%
Cert. Latino American	\$82,623	0.9%	\$8,295,448	5.5%	\$12,309,423	21.5%	\$45,740	1.9%	\$0	0.0%	\$912	1.5%	\$20,734,146	9.1%
Cert. Non-Minority	\$1,421,030	15.6%	\$12,753,340	8.5%	\$6,470,158	11.3%	\$795,808	32.7%	\$216,000	2.8%	\$30,882	50.0%	\$21,687,218	9.6%
Non-Certified	\$5,726,960	62.7%	\$108,669,440	72.3%	\$33,389,827	58.3%	\$1,338,219	55.0%	\$7,170,920	94.0%	\$0	0.0%	\$156,295,366	68.9%
Total	\$9,133,815	100.0%	\$150,273,790	100.0%	\$57,267,978	100.0%	\$2,434,497	100.0%	\$7,626,765	100.0%	\$61,794	100.0%	\$226,798,639	100.0%

### Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$595,861	5.5%	\$3,961,511	4.8%	\$3,551,253	10.6%	\$28,456	1.3%	\$55,808	1.3%	\$0	0.0%	\$8,192,889	6.2%
Cert. Arab American	\$6,469	0.1%	\$0	0.0%	\$775,747	2.3%	\$9,098	0.4%	\$0	0.0%	\$0	0.0%	\$791,313	0.6%
Cert. Asian American	\$1,519,465	14.1%	\$12,570,310	15.3%	\$1,772,968	5.3%	\$160,104	7.2%	\$6,857	0.2%	\$0	0.0%	\$16,029,705	12.0%
Cert. Latino American	\$59,229	0.5%	\$5,147,742	6.3%	\$8,950,931	26.6%	\$26,564	1.2%	\$0	0.0%	\$608	9.9%	\$14,185,074	10.7%
Cert. Non-Minority	\$1,393,600	12.9%	\$9,952,282	12.1%	\$4,118,812	12.2%	\$430,524	19.3%	\$126,864	3.0%	\$4,700	76.8%	\$16,026,781	12.0%
Non-Certified	\$7,220,277	66.9%	\$50,562,462	61.5%	\$14,463,935	43.0%	\$1,574,258	70.6%	\$4,032,410	95.5%	\$810	13.2%	\$77,874,151	58.5%
Total	\$10,794,901	100.0%	\$82,194,306	100.0%	\$33,653,646	100.0%	\$2,229,003	100.0%	\$4,221,940	100.0%	\$6,118	100.0%	\$133,099,913	100.0%





## Office of the City Attorney Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	----	0	----	1	0.4%	0	0.0%	0	0.0%	0	0.0%	1	0.1%
Cert. Arab American	0	----	0	----	0	0.0%	0	0.0%	2	0.3%	0	0.0%	2	0.2%
Cert. Asian American	0	----	0	----	0	0.0%	0	0.0%	1	0.2%	0	0.0%	1	0.1%
Cert. Latino American	0	----	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Non-Minority	0	----	0	----	9	3.9%	2	4.0%	2	0.3%	0	0.0%	13	1.5%
Non-Certified	0	----	0	----	218	95.6%	48	96.0%	576	99.1%	5	100.0%	847	98.0%
Total	0	----	0	----	228	100.0%	50	100.0%	581	100.0%	5	100.0%	864	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	----	\$15,840	1.4%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$15,840	0.6%
Cert. Arab American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$17,090	1.2%	\$0	0.0%	\$17,090	0.6%
Cert. Asian American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$3,825	0.3%	\$0	0.0%	\$3,825	0.1%
Cert. Latino American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	----	\$53,481	4.7%	\$8,279	5.2%	\$233	0.0%	\$0	0.0%	\$61,993	2.2%
Non-Certified	\$0	----	\$0	----	\$1,066,238	93.9%	\$152,085	94.8%	\$1,400,611	98.5%	\$106,066	100.0%	\$2,725,000	96.5%
Total	\$0	----	\$0	----	\$1,135,559	100.0%	\$160,364	100.0%	\$1,421,759	100.0%	\$106,066	100.0%	\$2,823,748	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	----	\$0	----	\$15,840	1.4%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$15,840	0.6%
Cert. Arab American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$17,090	1.2%	\$0	0.0%	\$17,090	0.6%
Cert. Asian American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$3,825	0.3%	\$0	0.0%	\$3,825	0.1%
Cert. Latino American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	----	\$53,481	4.7%	\$8,279	5.2%	\$233	0.0%	\$0	0.0%	\$61,993	2.2%
Non-Certified	\$0	----	\$0	----	\$1,066,238	93.9%	\$152,085	94.8%	\$1,400,611	98.5%	\$106,066	100.0%	\$2,725,000	96.5%
Total	\$0	----	\$0	----	\$1,135,559	100.0%	\$160,364	100.0%	\$1,421,759	100.0%	\$106,066	100.0%	\$2,823,748	100.0%



**Office of the City Attorney Sub Contracts**

## Number of Sub Contracts

[illegible]

## Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Arab American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Asian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Latino American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Non-Minority	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Non-Certified	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Total	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----

## Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Arab American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Asian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Latino American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Non-Minority	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Non-Certified	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Total	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----



## Department of Human Resources Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	----	0	0.0%	0	0.0%	0	0.0%	1	0.1%	0	0.0%	1	0.1%
Cert. Arab American	0	----	0	0.0%	0	0.0%	0	0.0%	10	0.9%	0	0.0%	10	0.5%
Cert. Asian American	0	----	0	0.0%	1	0.1%	0	0.0%	0	0.0%	0	0.0%	1	0.1%
Cert. Latino American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Non-Minority	0	----	0	0.0%	52	7.6%	2	1.3%	3	0.3%	0	0.0%	57	2.9%
Non-Certified	0	----	1	100.0%	633	92.3%	155	98.7%	1,068	98.7%	22	100.0%	1,879	96.5%
Total	0	----	1	100.0%	686	100.0%	157	100.0%	1,082	100.0%	22	100.0%	1,948	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$1,190	0.0%	\$0	0.0%	\$1,190	0.0%
Cert. Arab American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$10,899	0.2%	\$0	0.0%	\$10,899	0.1%
Cert. Asian American	\$0	----	\$0	0.0%	\$4,774	0.6%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$4,774	0.0%
Cert. Latino American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	0.0%	\$8,140	1.0%	\$9,523	0.3%	\$5,592	0.1%	\$0	0.0%	\$23,255	0.2%
Non-Certified	\$0	----	\$3,938	100.0%	\$784,129	98.4%	\$2,907,933	99.7%	\$6,513,331	99.7%	\$1,132,144	100.0%	\$11,341,474	99.6%
Total	\$0	----	\$3,938	100.0%	\$797,042	100.0%	\$2,917,456	100.0%	\$6,531,012	100.0%	\$1,132,144	100.0%	\$11,381,592	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$1,190	0.0%	\$0	0.0%	\$1,190	0.0%
Cert. Arab American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$10,563	0.1%	\$0	0.0%	\$10,563	0.0%
Cert. Asian American	\$0	----	\$0	0.0%	\$4,774	0.6%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$4,774	0.0%
Cert. Latino American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	0.0%	\$8,140	1.0%	\$9,523	0.0%	\$5,592	0.1%	\$0	0.0%	\$23,255	0.1%
Non-Certified	\$0	----	\$3,938	100.0%	\$781,794	98.4%	\$27,599,449	100.0%	\$8,559,967	99.8%	\$2,210,745	100.0%	\$39,155,893	99.9%
Total	\$0	----	\$3,938	100.0%	\$794,707	100.0%	\$27,608,973	100.0%	\$8,577,312	100.0%	\$2,210,745	100.0%	\$39,195,675	100.0%





## Department of Human Resources Sub Contracts

## Number of Sub Contracts

[illegible]

### Sub Award

[illegible]

## Sub P Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Arab American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Asian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Latino American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Non-Minority	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Non-Certified	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Total	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----



## Department of Human Services Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	5	0.6%	0	0.0%	375	15.5%	0	0.0%	380	9.5%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	8	0.3%	0	0.0%	8	0.2%
Cert. Asian American	0	0.0%	0	0.0%	15	1.7%	0	0.0%	2	0.1%	0	0.0%	17	0.4%
Cert. Latino American	1	20.0%	0	0.0%	3	0.3%	1	0.2%	3	0.1%	0	0.0%	8	0.2%
Cert. Non-Minority	0	0.0%	0	0.0%	36	4.0%	8	1.4%	111	4.6%	0	0.0%	155	3.9%
Non-Certified	4	80.0%	26	100.0%	840	93.4%	581	98.5%	1,920	79.4%	75	100.0%	3,446	85.8%
Total	5	100.0%	26	100.0%	899	100.0%	590	100.0%	2,419	100.0%	75	100.0%	4,014	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$49,575	1.9%	\$0	0.0%	\$412,957	9.8%	\$0	0.0%	\$462,533	2.4%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$15,258	0.4%	\$0	0.0%	\$15,258	0.1%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$45,350	1.7%	\$0	0.0%	\$399	0.0%	\$0	0.0%	\$45,749	0.2%
Cert. Latino American	\$2,985	84.6%	\$0	0.0%	\$2,814	0.1%	\$5,925	0.1%	\$332	0.0%	\$0	0.0%	\$12,056	0.1%
Cert. Non-Minority	\$0	0.0%	\$0	0.0%	\$68,883	2.6%	\$431,282	8.1%	\$113,049	2.7%	\$0	0.0%	\$613,214	3.2%
Non-Certified	\$543	15.4%	\$1,248,469	100.0%	\$2,444,182	93.6%	\$4,874,057	91.8%	\$3,682,648	87.2%	\$5,549,130	100.0%	\$17,799,028	93.9%
Total	\$3,528	100.0%	\$1,248,469	100.0%	\$2,610,804	100.0%	\$5,311,264	100.0%	\$4,224,643	100.0%	\$5,549,130	100.0%	\$18,947,837	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$49,575	0.2%	\$0	0.0%	\$397,592	9.8%	\$0	0.0%	\$447,168	1.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$15,258	0.4%	\$0	0.0%	\$15,258	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$169,185	0.8%	\$0	0.0%	\$399	0.0%	\$0	0.0%	\$169,584	0.4%
Cert. Latino American	\$2,985	0.7%	\$0	0.0%	\$2,814	0.0%	\$5,925	0.0%	\$332	0.0%	\$0	0.0%	\$12,056	0.0%
Cert. Non-Minority	\$0	0.0%	\$0	0.0%	\$65,270	0.3%	\$644,909	4.7%	\$108,179	2.7%	\$0	0.0%	\$818,359	1.8%
Non-Certified	\$408,353	99.3%	\$1,194,209	100.0%	\$21,044,088	98.7%	\$13,040,560	95.2%	\$3,555,044	87.2%	\$5,298,932	100.0%	\$44,541,185	96.8%
Total	\$411,338	100.0%	\$1,194,209	100.0%	\$21,330,933	100.0%	\$13,691,394	100.0%	\$4,076,803	100.0%	\$5,298,932	100.0%	\$46,003,610	100.0%



## Department of Human Services Sub Contracts

## Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000
Cert. Arab American	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000
Cert. Asian American	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000
Cert. Latino American	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000
Cert. Non-Minority	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000
Non-Certified	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000
Total	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000	0	0.0000

### Sub Award

[illegible]

## Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Arab American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Asian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Latino American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Non-Minority	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Non-Certified	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Total	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----





## Parking and Traffic Commission Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	1	0.1%	0	0.0%	10	0.3%	0	0.0%	11	0.2%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	10	0.3%	0	0.0%	10	0.2%
Cert. Asian American	0	0.0%	0	0.0%	12	0.7%	0	0.0%	7	0.2%	0	0.0%	19	0.3%
Cert. Latino American	0	0.0%	0	0.0%	1	0.1%	0	0.0%	13	0.3%	0	0.0%	14	0.3%
Cert. Non-Minority	0	0.0%	0	0.0%	15	0.9%	3	5.3%	334	8.8%	0	0.0%	352	6.3%
Non-Certified	4	100.0%	8	100.0%	1,664	98.3%	54	94.7%	3,423	90.2%	12	100.0%	5,165	92.7%
Total	4	100.0%	8	100.0%	1,693	100.0%	57	100.0%	3,797	100.0%	12	100.0%	5,571	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$1,315	0.0%	\$0	0.0%	\$11,459	0.4%	\$0	0.0%	\$12,774	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$6,986	0.3%	\$0	0.0%	\$6,986	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$2,109	0.0%	\$0	0.0%	\$1,874	0.1%	\$0	0.0%	\$3,983	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$400	0.0%	\$0	0.0%	\$17,671	0.7%	\$0	0.0%	\$18,071	0.0%
Cert. Non-Minority	\$0	0.0%	\$0	0.0%	\$9,014,566	9.2%	\$127,345	28.1%	\$218,556	8.3%	\$0	0.0%	\$9,360,468	9.1%
Non-Certified	\$327,500	100.0%	\$107,344	100.0%	\$89,483,853	90.8%	\$326,552	71.9%	\$2,377,440	90.3%	\$335,451	100.0%	\$92,956,139	90.8%
Total	\$327,500	100.0%	\$107,344	100.0%	\$98,502,243	100.0%	\$453,896	100.0%	\$2,633,986	100.0%	\$335,451	100.0%	\$102,360,420	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$1,315	0.0%	\$0	0.0%	\$9,726	0.4%	\$0	0.0%	\$11,041	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$6,986	0.3%	\$0	0.0%	\$6,986	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$2,109	0.0%	\$0	0.0%	\$1,874	0.1%	\$0	0.0%	\$3,983	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$244	0.0%	\$0	0.0%	\$17,671	0.7%	\$0	0.0%	\$17,915	0.0%
Cert. Non-Minority	\$0	0.0%	\$0	0.0%	\$346,312	0.5%	\$59,506	8.9%	\$218,350	8.3%	\$0	0.0%	\$624,168	0.8%
Non-Certified	\$1,301,194	100.0%	\$107,344	100.0%	\$70,570,911	99.5%	\$611,083	91.1%	\$2,370,792	90.3%	\$333,227	100.0%	\$75,294,550	99.1%
Total	\$1,301,194	100.0%	\$107,344	100.0%	\$70,920,892	100.0%	\$670,588	100.0%	\$2,625,399	100.0%	\$333,227	100.0%	\$75,956,643	100.0%



## Parking and Traffic Commission Sub Contracts

## Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	----	0	----	0	0.0%	0	----	0	----	0	----	0	0.0%
Cert. Arab American	0	----	0	----	0	0.0%	0	----	0	----	0	----	0	0.0%
Cert. Asian American	0	----	0	----	0	0.0%	0	----	0	----	0	----	0	0.0%
Cert. Latino American	0	----	0	----	0	0.0%	0	----	0	----	0	----	0	0.0%
Cert. Non-Minority	0	----	0	----	0	0.0%	0	----	0	----	0	----	0	0.0%
Non-Certified	0	----	0	----	4	100.0%	0	----	0	----	0	----	4	100.0%
Total	0	----	0	----	4	100.0%	0	----	0	----	0	----	4	100.0%

## Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	----	\$0	0.0%	\$0	-----	\$0	-----	\$0	----	\$0	0.0%
Cert. Arab American	\$0	----	\$0	----	\$0	0.0%	\$0	-----	\$0	-----	\$0	----	\$0	0.0%
Cert. Asian American	\$0	----	\$0	----	\$0	0.0%	\$0	-----	\$0	-----	\$0	----	\$0	0.0%
Cert. Latino American	\$0	----	\$0	----	\$0	0.0%	\$0	-----	\$0	-----	\$0	----	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	----	\$0	0.0%	\$0	-----	\$0	-----	\$0	----	\$0	0.0%
Non-Certified	\$0	----	\$0	----	\$1,452,699	100.0%	\$0	-----	\$0	-----	\$0	----	\$1,452,699	100.0%
Total	\$0	----	\$0	----	\$1,452,699	100.0%	\$0	-----	\$0	-----	\$0	----	\$1,452,699	100.0%

## Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	----	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Arab American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Asian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Latino American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Non-Minority	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Non-Certified	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Total	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----



## Port Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	3	2.7%	4	0.2%	1	0.3%	144	1.3%	0	0.0%	152	1.1%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	25	0.2%	0	0.0%	25	0.2%
Cert. Asian American	8	22.2%	4	3.5%	74	2.8%	6	2.0%	105	1.0%	0	0.0%	197	1.4%
Cert. Latino American	0	0.0%	1	0.9%	2	0.1%	0	0.0%	117	1.1%	0	0.0%	120	0.9%
Cert. Non-Minority	4	11.1%	10	8.8%	266	10.1%	17	5.5%	546	5.0%	0	0.0%	843	6.0%
Non-Certified	24	66.7%	95	84.1%	2,275	86.8%	283	92.2%	9,906	91.4%	15	100.0%	12,598	90.4%
Total	36	100.0%	113	100.0%	2,621	100.0%	307	100.0%	10,843	100.0%	15	100.0%	13,935	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$2,041,230	6.2%	\$8,948	0.0%	\$9,500	0.2%	\$34,297	0.3%	\$0	0.0%	\$2,093,974	2.6%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$16,521	0.1%	\$0	0.0%	\$16,521	0.0%
Cert. Asian American	\$614,120	26.5%	\$758,212	2.3%	\$42,781	0.1%	\$83,328	1.6%	\$67,013	0.6%	\$0	0.0%	\$1,565,454	1.9%
Cert. Latino American	\$0	0.0%	\$2,114,344	6.4%	\$44,115	0.2%	\$0	0.0%	\$36,894	0.3%	\$0	0.0%	\$2,195,353	2.7%
Cert. Non-Minority	\$125,539	5.4%	\$13,887,168	42.0%	\$150,764	0.5%	\$722,767	14.0%	\$215,322	1.9%	\$0	0.0%	\$15,101,559	18.4%
Non-Certified	\$1,581,803	68.1%	\$14,266,298	43.1%	\$29,040,101	99.2%	\$4,351,559	84.2%	\$10,757,747	96.7%	\$1,021,683	100.0%	\$61,019,191	74.4%
Total	\$2,321,462	100.0%	\$33,067,253	100.0%	\$29,286,708	100.0%	\$5,167,153	100.0%	\$11,127,793	100.0%	\$1,021,683	100.0%	\$81,992,053	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$2,260,216	6.7%	\$8,948	0.1%	\$9,495	0.2%	\$30,442	0.2%	\$0	0.0%	\$2,309,100	3.9%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$9,242	0.1%	\$0	0.0%	\$9,242	0.0%
Cert. Asian American	\$369,049	28.9%	\$640,943	1.9%	\$40,024	0.6%	\$83,317	1.7%	\$66,533	0.5%	\$0	0.0%	\$1,199,867	2.0%
Cert. Latino American	\$0	0.0%	\$2,371,747	7.1%	\$44,115	0.6%	\$0	0.0%	\$30,896	0.3%	\$0	0.0%	\$2,446,758	4.1%
Cert. Non-Minority	\$147,163	11.5%	\$13,279,758	39.6%	\$144,891	2.0%	\$347,211	7.2%	\$195,338	1.6%	\$0	0.0%	\$14,114,362	23.5%
Non-Certified	\$761,563	59.6%	\$14,961,057	44.6%	\$6,840,355	96.6%	\$4,395,464	90.9%	\$11,916,299	97.3%	\$1,004,726	100.0%	\$39,879,464	66.5%
Total	\$1,277,774	100.0%	\$33,513,722	100.0%	\$7,078,333	100.0%	\$4,835,487	100.0%	\$12,248,750	100.0%	\$1,004,726	100.0%	\$59,956,793	100.0%





## Port Sub Contracts

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	13	11.2%	0	----	5	11.9%	0	0.0%	0	----	18	10.2%
Cert. Arab American	0	0.0%	0	0.0%	0	----	0	0.0%	0	0.0%	0	----	0	0.0%
Cert. Asian American	3	23.1%	8	6.9%	0	----	1	2.4%	0	0.0%	0	----	12	6.8%
Cert. Latino American	0	0.0%	15	12.9%	0	----	0	0.0%	0	0.0%	0	----	15	8.5%
Cert. Non-Minority	3	23.1%	35	30.2%	0	----	8	19.0%	2	33.3%	0	----	48	27.1%
Non-Certified	7	53.8%	45	38.8%	0	----	28	66.7%	4	66.7%	0	----	84	47.5%
Total	13	100.0%	116	100.0%	0	----	42	100.0%	6	100.0%	0	----	177	100.0%

### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$707,824	7.0%	\$0	----	\$38,476	11.4%	\$0	----	\$0	----	\$746,299	7.2%
Cert. Arab American	\$0	----	\$0	0.0%	\$0	----	\$0	0.0%	\$0	----	\$0	----	\$0	0.0%
Cert. Asian American	\$0	----	\$408,227	4.1%	\$0	----	\$7,500	2.2%	\$0	----	\$0	----	\$415,727	4.0%
Cert. Latino American	\$0	----	\$720,757	7.2%	\$0	----	\$0	0.0%	\$0	----	\$0	----	\$720,757	6.9%
Cert. Non-Minority	\$0	----	\$3,369,770	33.5%	\$0	----	\$64,962	19.2%	\$0	----	\$0	----	\$3,434,732	33.0%
Non-Certified	\$0	----	\$4,861,140	48.3%	\$0	----	\$227,236	67.2%	\$0	----	\$0	----	\$5,088,376	48.9%
Total	\$0	----	\$10,067,717	100.0%	\$0	----	\$338,173	100.0%	\$0	----	\$0	----	\$10,405,890	100.0%

### Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$459,360	4.0%	\$0	----	\$6,830	1.5%	\$0	0.0%	\$0	----	\$466,190	3.8%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	----	\$0	0.0%	\$0	0.0%	\$0	----	\$0	0.0%
Cert. Asian American	\$11,725	21.6%	\$265,605	2.3%	\$0	----	\$0	0.0%	\$0	0.0%	\$0	----	\$277,330	2.2%
Cert. Latino American	\$0	0.0%	\$500,007	4.4%	\$0	----	\$0	0.0%	\$0	0.0%	\$0	----	\$500,007	4.0%
Cert. Non-Minority	\$761	1.4%	\$1,530,615	13.4%	\$0	----	\$43,324	9.2%	\$133,465	26.2%	\$0	----	\$1,708,166	13.8%
Non-Certified	\$41,742	77.0%	\$8,634,856	75.8%	\$0	----	\$418,843	89.3%	\$375,878	73.8%	\$0	----	\$9,471,318	76.2%
Total	\$54,228	100.0%	\$11,390,443	100.0%	\$0	----	\$468,997	100.0%	\$509,343	100.0%	\$0	----	\$12,423,011	100.0%





## Department of Public Health Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	23	0.4%	0	0.0%	163	0.7%	0	0.0%	186	0.6%
Cert. Arab American	0	0.0%	0	0.0%	1	0.0%	1	0.1%	0	0.0%	0	0.0%	2	0.0%
Cert. Asian American	0	0.0%	12	5.1%	111	1.9%	10	0.5%	1,135	5.0%	0	0.0%	1,268	4.1%
Cert. Latino American	0	0.0%	2	0.9%	138	2.3%	0	0.0%	57	0.3%	0	0.0%	197	0.6%
Cert. Non-Minority	1	5.0%	18	7.7%	200	3.3%	72	3.8%	526	2.3%	0	0.0%	817	2.6%
Non-Certified	19	95.0%	203	86.4%	5,527	92.1%	1,811	95.6%	20,602	91.6%	389	100.0%	28,551	92.0%
Total	20	100.0%	235	100.0%	6,000	100.0%	1,894	100.0%	22,483	100.0%	389	100.0%	31,021	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$242,451	0.6%	\$0	0.0%	\$2,430,215	0.9%	\$0	0.0%	\$2,672,666	0.6%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$135	0.0%	\$533,754	0.5%	\$0	0.0%	\$0	0.0%	\$533,889	0.1%
Cert. Asian American	\$0	0.0%	\$116,172	0.8%	\$723,031	1.9%	\$8,338,840	7.7%	\$1,656,807	0.6%	\$0	0.0%	\$10,834,849	2.4%
Cert. Latino American	\$0	0.0%	\$650,000	4.4%	\$735,065	1.9%	\$0	0.0%	\$74,786	0.0%	\$0	0.0%	\$1,459,850	0.3%
Cert. Non-Minority	\$24,000	7.5%	\$4,128,478	27.9%	\$1,457,186	3.8%	\$3,120,487	2.9%	\$2,332,601	0.8%	\$0	0.0%	\$11,062,752	2.4%
Non-Certified	\$296,530	92.5%	\$9,891,564	66.9%	\$34,879,414	91.7%	\$95,891,089	88.9%	\$268,057,709	97.6%	\$25,093,723	100.0%	\$434,110,029	94.2%
Total	\$320,530	100.0%	\$14,786,215	100.0%	\$38,037,282	100.0%	\$107,884,169	100.0%	\$274,552,117	100.0%	\$25,093,723	100.0%	\$460,674,036	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$202,490	0.5%	\$0	0.0%	\$1,671,457	0.7%	\$0	0.0%	\$1,873,947	0.4%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$135	0.0%	\$410,000	0.3%	\$0	0.0%	\$0	0.0%	\$410,135	0.1%
Cert. Asian American	\$0	0.0%	\$98,780	0.6%	\$674,981	1.6%	\$14,163,964	9.8%	\$1,599,124	0.7%	\$0	0.0%	\$16,536,849	3.6%
Cert. Latino American	\$0	0.0%	\$449,323	2.8%	\$661,936	1.5%	\$0	0.0%	\$73,825	0.0%	\$0	0.0%	\$1,185,085	0.3%
Cert. Non-Minority	\$24,000	6.2%	\$4,981,616	31.0%	\$4,890,480	11.3%	\$3,569,086	2.5%	\$9,757,361	4.2%	\$0	0.0%	\$23,222,543	5.0%
Non-Certified	\$366,139	93.8%	\$10,561,425	65.6%	\$36,833,413	85.1%	\$126,911,798	87.5%	\$216,956,975	94.3%	\$29,308,740	100.0%	\$420,938,490	90.7%
Total	\$390,139	100.0%	\$16,091,145	100.0%	\$43,263,434	100.0%	\$145,054,849	100.0%	\$230,058,742	100.0%	\$29,308,740	100.0%	\$464,167,048	100.0%



## Department of Public Health Sub Contracts

## Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	----	0	-----	0	-----	0	-----	0	-----	0	0.0%
Cert. Arab American	0	0.0%	0	-----	0	-----	0	-----	0	-----	0	-----	0	0.0%
Cert. Asian American	1	20.0%	0	-----	0	-----	0	-----	0	-----	0	-----	1	20.0%
Cert. Latino American	0	0.0%	0	-----	0	-----	0	-----	0	-----	0	-----	0	0.0%
Cert. Non-Minority	1	20.0%	0	-----	0	-----	0	-----	0	-----	0	-----	1	20.0%
Non-Certified	3	60.0%	0	-----	0	-----	0	-----	0	-----	0	-----	3	60.0%
Total	5	100.0%	0	-----	0	-----	0	-----	0	-----	0	-----	5	100.0%

### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	0.0%
Cert. Arab American	\$0	0.0%	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	0.0%
Cert. Asian American	\$65,000	24.4%	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$65,000	24.4%
Cert. Latino American	\$0	0.0%	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	0.0%
Cert. Non-Minority	\$20,400	7.7%	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$20,400	7.7%
Non-Certified	\$181,141	68.0%	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$181,141	68.0%
Total	\$266,541	100.0%	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$266,541	100.0%

## Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	0.0%
Cert. Arab American	\$0	0.0%	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	0.0%
Cert. Asian American	\$27,788	15.4%	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$27,788	15.4%
Cert. Latino American	\$0	0.0%	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	0.0%
Cert. Non-Minority	\$13,100	7.2%	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$13,100	7.2%
Non-Certified	\$140,105	77.4%	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$140,105	77.4%
Total	\$180,993	100.0%	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$180,993	100.0%



## Department of Public Transportation-MUNI Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	3	0.1%	3	1.0%	60	0.2%	0	0.0%	66	0.2%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	54	0.2%	0	0.0%	54	0.2%
Cert. Asian American	0	0.0%	0	0.0%	2	0.0%	1	0.3%	162	0.6%	0	0.0%	165	0.5%
Cert. Latino American	0	0.0%	4	1.0%	13	0.3%	0	0.0%	79	0.3%	0	0.0%	96	0.3%
Cert. Non-Minority	1	4.0%	26	6.8%	420	9.3%	9	3.0%	3,245	12.5%	4	5.3%	3,705	11.9%
Non-Certified	24	96.0%	353	92.2%	4,063	90.3%	291	95.7%	22,352	86.1%	72	94.7%	27,155	86.9%
Total	25	100.0%	383	100.0%	4,501	100.0%	304	100.0%	25,952	100.0%	76	100.0%	31,241	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$21,774	0.1%	\$714,532	5.3%	\$79,844	0.1%	\$0	0.0%	\$816,150	0.3%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$31,563	0.0%	\$0	0.0%	\$31,563	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$56,196	0.3%	\$1,390	0.0%	\$273,511	0.2%	\$0	0.0%	\$331,097	0.1%
Cert. Latino American	\$0	0.0%	\$41,074,718	38.0%	\$9,678	0.1%	\$0	0.0%	\$386,373	0.3%	\$0	0.0%	\$41,470,768	14.6%
Cert. Non-Minority	\$16,823	0.1%	\$4,299,527	4.0%	\$7,915,363	45.0%	\$205,795	1.5%	\$3,388,696	2.9%	\$18,213	0.2%	\$15,844,417	5.6%
Non-Certified	\$19,965,039	99.9%	\$62,701,263	58.0%	\$9,576,600	54.5%	\$12,615,401	93.2%	\$11,908,972	96.4%	\$8,672,007	99.8%	\$225,439,283	79.4%
Total	\$19,981,862	100.0%	\$108,075,507	100.0%	\$17,579,611	100.0%	\$13,537,119	100.0%	\$116,068,979	100.0%	\$8,690,221	100.0%	\$283,933,299	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$21,774	0.1%	\$1,111,408	6.2%	\$78,231	0.1%	\$0	0.0%	\$1,211,413	0.5%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$31,245	0.0%	\$0	0.0%	\$31,245	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$56,196	0.3%	\$1,390	0.0%	\$266,211	0.2%	\$0	0.0%	\$323,798	0.1%
Cert. Latino American	\$0	0.0%	\$16,555,023	25.4%	\$9,678	0.1%	\$0	0.0%	\$383,595	0.3%	\$0	0.0%	\$16,948,296	7.3%
Cert. Non-Minority	\$16,823	0.2%	\$7,330,214	11.2%	\$7,905,427	43.8%	\$340,498	1.9%	\$3,374,335	2.9%	\$18,213	0.3%	\$18,985,511	8.2%
Non-Certified	\$10,202,414	99.8%	\$41,310,074	63.4%	\$10,060,215	55.7%	\$16,554,846	91.9%	\$111,253,678	96.4%	\$5,872,023	99.7%	\$195,253,249	83.9%
Total	\$10,219,237	100.0%	\$65,195,311	100.0%	\$18,053,290	100.0%	\$18,008,142	100.0%	\$115,387,295	100.0%	\$5,890,236	100.0%	\$232,753,511	100.0%





## Department of Public Transportation-MUNI Sub Contracts

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	2	7.4%	11	10.7%	0	----	0	----	0	----	0	0.0%	13	9.9%
Cert. Arab American	0	0.0%	0	0.0%	0	----	0	----	0	----	0	0.0%	0	0.0%
Cert. Asian American	4	14.8%	6	5.8%	0	----	0	----	0	----	0	0.0%	10	7.6%
Cert. Latino American	0	0.0%	8	7.8%	0	----	0	----	0	----	0	0.0%	8	6.1%
Cert. Non-Minority	3	11.1%	10	9.7%	0	----	0	----	0	----	0	0.0%	13	9.9%
Non-Certified	18	66.7%	68	66.0%	0	----	0	----	0	----	1	100.0%	87	66.4%
Total	27	100.0%	103	100.0%	0	----	0	----	0	----	1	100.0%	131	100.0%

### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$26,928	0.4%	\$2,142,500	5.0%	\$0	----	\$0	----	\$0	----	\$0	0.0%	\$2,169,428	4.3%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	----	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$2,325,637	35.8%	\$3,678,000	8.6%	\$0	----	\$0	----	\$0	----	\$0	0.0%	\$6,003,637	12.0%
Cert. Latino American	\$0	0.0%	\$3,496,431	8.2%	\$0	----	\$0	----	\$0	----	\$0	0.0%	\$3,496,431	7.0%
Cert. Non-Minority	\$894,852	13.8%	\$1,735,063	4.1%	\$0	----	\$0	----	\$0	----	\$0	0.0%	\$2,629,915	5.3%
Non-Certified	\$3,252,223	50.0%	\$31,619,979	74.1%	\$0	----	\$0	----	\$0	----	\$711,900	100.0%	\$35,584,102	71.3%
Total	\$6,499,640	100.0%	\$42,671,973	100.0%	\$0	----	\$0	----	\$0	----	\$711,900	100.0%	\$49,883,513	100.0%

### Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$2,351	0.1%	\$103,905	3.2%	\$0	----	\$0	----	\$0	----	\$0	----	\$106,256	1.7%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	----	\$0	----	\$0	----	\$0	----	\$0	0.0%
Cert. Asian American	\$871,743	28.3%	\$17,114	0.5%	\$0	----	\$0	----	\$0	----	\$0	----	\$888,857	14.0%
Cert. Latino American	\$0	0.0%	\$1,573,299	48.4%	\$0	----	\$0	----	\$0	----	\$0	----	\$1,573,299	24.9%
Cert. Non-Minority	\$344,504	11.2%	\$77,622	2.4%	\$0	----	\$0	----	\$0	----	\$0	----	\$422,126	6.7%
Non-Certified	\$1,861,559	60.4%	\$1,477,567	45.5%	\$0	----	\$0	----	\$0	----	\$0	----	\$3,339,125	52.8%
Total	\$3,080,156	100.0%	\$3,249,508	100.0%	\$0	----	\$0	----	\$0	----	\$0	----	\$6,329,664	100.0%



## Public Utilities Commission Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	11	1.5%	6	0.2%	2	0.3%	211	0.6%	5	4.6%	235	0.6%
Cert. Arab American	0	0.0%	0	0.0%	3	0.1%	0	0.0%	60	0.2%	0	0.0%	63	0.2%
Cert. Asian American	5	5.6%	25	3.5%	4	0.1%	2	0.3%	188	0.5%	0	0.0%	224	0.6%
Cert. Latino American	0	0.0%	80	11.1%	4	0.1%	0	0.0%	150	0.4%	0	0.0%	234	0.6%
Cert. Non-Minority	7	7.8%	223	31.0%	130	3.6%	25	4.3%	1,829	5.3%	1	0.9%	2,215	5.6%
Non-Certified	78	86.7%	381	52.9%	3,507	96.0%	550	95.0%	31,816	92.9%	103	94.5%	36,435	92.5%
Total	90	100.0%	720	100.0%	3,654	100.0%	579	100.0%	34,254	100.0%	109	100.0%	39,406	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$4,975,614	1.4%	\$8,827	0.1%	\$59,000	0.3%	\$184,386	0.1%	\$295,861	5.9%	\$5,523,688	0.9%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$370	0.0%	\$0	0.0%	\$28,045	0.0%	\$0	0.0%	\$28,415	0.0%
Cert. Asian American	\$1,766,995	9.2%	\$16,472,231	4.7%	\$22,741	0.3%	\$107,528	0.5%	\$747,087	0.4%	\$0	0.0%	\$19,116,581	3.2%
Cert. Latino American	\$0	0.0%	\$111,420,181	31.5%	\$16,690	0.2%	\$0	0.0%	\$469,794	0.3%	\$0	0.0%	\$111,906,665	18.9%
Cert. Non-Minority	\$3,112,987	16.2%	\$72,018,975	20.4%	\$120,885	1.7%	\$4,820,922	20.8%	\$1,136,729	0.6%	\$6,939	0.1%	\$81,217,437	13.7%
Non-Certified	\$14,369,756	74.6%	\$148,372,187	42.0%	\$7,062,215	97.7%	\$18,183,844	78.5%	\$182,632,477	98.6%	\$4,708,637	94.0%	\$375,329,116	63.3%
Total	\$19,249,738	100.0%	\$353,259,189	100.0%	\$7,231,727	100.0%	\$23,171,294	100.0%	\$185,198,518	100.0%	\$5,011,437	100.0%	\$593,121,902	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$4,518,353	1.5%	\$8,847	0.2%	\$51,032	0.3%	\$184,387	0.4%	\$594,994	11.9%	\$5,357,613	1.3%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$370	0.0%	\$0	0.0%	\$28,034	0.1%	\$0	0.0%	\$28,404	0.0%
Cert. Asian American	\$959,606	6.4%	\$15,404,993	5.1%	\$22,741	0.4%	\$72,838	0.4%	\$725,876	1.5%	\$0	0.0%	\$17,186,054	4.3%
Cert. Latino American	\$0	0.0%	\$88,980,014	29.2%	\$16,690	0.3%	\$0	0.0%	\$403,912	0.8%	\$0	0.0%	\$89,400,616	22.4%
Cert. Non-Minority	\$2,431,266	16.3%	\$63,676,399	20.9%	\$115,942	2.0%	\$4,191,178	20.6%	\$1,143,443	2.3%	\$6,939	0.1%	\$71,565,168	17.9%
Non-Certified	\$11,550,662	77.3%	\$131,784,604	43.3%	\$5,585,410	97.1%	\$16,073,714	78.8%	\$46,659,628	94.9%	\$4,381,505	87.9%	\$216,035,523	54.1%
Total	\$14,941,534	100.0%	\$304,364,364	100.0%	\$5,749,999	100.0%	\$23,388,762	100.0%	\$49,145,279	100.0%	\$4,983,439	100.0%	\$399,573,377	100.0%



## Public Utilities Commission Sub Contracts

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	6	2.8%	85	8.9%	0	----	12	6.1%	0	0.0%	0	0.0%	103	7.4%
Cert. Arab American	3	1.4%	0	0.0%	0	----	0	0.0%	0	0.0%	1	4.5%	4	0.3%
Cert. Asian American	27	12.7%	128	13.4%	0	----	22	11.1%	0	0.0%	5	22.7%	182	13.0%
Cert. Latino American	3	1.4%	180	18.8%	0	----	8	4.0%	0	0.0%	1	4.5%	192	13.8%
Cert. Non-Minority	48	22.5%	250	26.1%	0	----	55	27.8%	4	100.0%	3	13.6%	360	25.8%
Non-Certified	126	59.2%	315	32.9%	0	----	101	51.0%	0	0.0%	12	54.5%	554	39.7%
Total	213	100.0%	958	100.0%	0	----	198	100.0%	4	100.0%	22	100.0%	1,395	100.0%

### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$13,770,663	13.2%	\$0	----	\$0	0.0%	\$0	0.0%	\$0	----	\$13,770,663	13.1%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	----	\$0	0.0%	\$0	0.0%	\$0	----	\$0	0.0%
Cert. Asian American	\$33,000	11.5%	\$7,456,158	7.1%	\$0	----	\$0	0.0%	\$0	0.0%	\$0	----	\$7,489,158	7.1%
Cert. Latino American	\$45,000	15.7%	\$19,016,140	18.2%	\$0	----	\$55,000	20.1%	\$0	0.0%	\$0	----	\$19,116,140	18.1%
Cert. Non-Minority	\$110,248	38.5%	\$23,467,171	22.4%	\$0	----	\$198,750	72.6%	\$178,900	100.0%	\$0	----	\$23,955,069	22.7%
Non-Certified	\$98,160	34.3%	\$40,945,505	39.1%	\$0	----	\$20,000	7.3%	\$0	0.0%	\$0	----	\$41,063,665	39.0%
Total	\$286,408	100.0%	\$104,655,637	100.0%	\$0	----	\$273,750	100.0%	\$178,900	100.0%	\$0	----	\$105,394,695	100.0%

### Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$35,208	0.6%	\$10,770,189	11.8%	\$0	----	\$542,046	11.1%	\$0	0.0%	\$0	0.0%	\$11,347,443	11.0%
Cert. Arab American	\$183,276	3.0%	\$0	0.0%	\$0	----	\$0	0.0%	\$0	0.0%	\$510	0.1%	\$183,786	0.2%
Cert. Asian American	\$418,761	6.8%	\$6,456,360	7.1%	\$0	----	\$613,067	12.5%	\$0	0.0%	\$92,695	21.1%	\$7,580,883	7.4%
Cert. Latino American	\$107,698	1.8%	\$19,002,524	20.8%	\$0	----	\$217,109	4.4%	\$0	0.0%	\$0	0.0%	\$19,327,331	18.8%
Cert. Non-Minority	\$1,631,102	26.7%	\$21,214,568	23.3%	\$0	----	\$1,299,074	26.6%	\$161,386	100.0%	\$130,329	29.7%	\$24,436,458	23.8%
Non-Certified	\$3,739,725	61.1%	\$33,708,428	37.0%	\$0	----	\$2,213,731	45.3%	\$0	0.0%	\$215,708	49.1%	\$39,877,592	38.8%
Total	\$6,115,770	100.0%	\$91,152,069	100.0%	\$0	----	\$4,885,027	100.0%	\$161,386	100.0%	\$439,241	100.0%	\$102,753,493	100.0%





## Department of Public Works Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	8	3.9%	7	1.2%	3	0.2%	0	0.0%	110	0.9%	0	0.0%	128	0.8%
Cert. Arab American	1	0.5%	0	0.0%	0	0.0%	0	0.0%	105	0.8%	0	0.0%	106	0.7%
Cert. Asian American	24	11.8%	80	14.1%	6	0.3%	5	1.4%	53	0.4%	2	1.8%	170	1.1%
Cert. Latino American	1	0.5%	39	6.9%	0	0.0%	0	0.0%	35	0.3%	0	0.0%	75	0.5%
Cert. Non-Minority	29	14.2%	56	9.9%	61	3.4%	20	5.8%	935	7.3%	3	2.8%	1,104	7.0%
Non-Certified	141	69.1%	384	67.8%	1,707	96.1%	321	92.8%	11,530	90.3%	104	95.4%	14,187	90.0%
Total	204	100.0%	566	100.0%	1,777	100.0%	346	100.0%	12,768	100.0%	109	100.0%	15,770	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$2,270,792	3.4%	\$2,066,780	0.4%	\$675	0.0%	\$0	0.0%	\$179,088	0.6%	\$0	0.0%	\$4,517,335	0.7%
Cert. Arab American	\$350,000	0.5%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$172,576	0.2%	\$0	0.0%	\$422,576	0.1%
Cert. Asian American	\$6,488,859	9.7%	\$53,694,101	10.0%	\$6,282	0.1%	\$1,460,400	4.5%	\$61,176	0.2%	\$12,775	0.3%	\$61,723,593	9.1%
Cert. Latino American	\$350,000	0.5%	\$45,761,749	8.5%	\$0	0.0%	\$0	0.0%	\$20,077	0.1%	\$0	0.0%	\$46,131,826	6.8%
Cert. Non-Minority	\$7,017,700	10.5%	\$63,715,717	11.9%	\$247,363	5.2%	\$3,627,684	11.1%	\$950,954	3.0%	\$50,000	1.3%	\$75,609,419	11.2%
Non-Certified	\$50,359,027	75.3%	\$372,327,557	69.3%	\$4,544,481	94.7%	\$27,728,927	84.5%	\$30,345,640	95.9%	\$3,649,525	98.3%	\$488,955,156	72.2%
Total	\$66,836,377	100.0%	\$537,565,904	100.0%	\$4,798,801	100.0%	\$32,817,011	100.0%	\$31,629,511	100.0%	\$3,712,300	100.0%	\$677,359,904	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$873,003	2.1%	\$3,315,031	0.6%	\$675	0.0%	\$0	0.0%	\$225,223	0.9%	\$0	0.0%	\$4,413,931	0.6%
Cert. Arab American	\$57,269	0.1%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$172,636	0.3%	\$0	0.0%	\$129,905	0.0%
Cert. Asian American	\$3,263,243	7.7%	\$50,366,542	8.4%	\$6,299	0.1%	\$573,737	2.7%	\$59,191	0.2%	\$12,775	0.6%	\$54,281,787	7.8%
Cert. Latino American	\$9,650	0.0%	\$38,551,040	6.5%	\$0	0.0%	\$0	0.0%	\$15,716	0.1%	\$0	0.0%	\$38,576,406	5.6%
Cert. Non-Minority	\$4,492,289	10.6%	\$59,694,332	10.0%	\$247,084	5.2%	\$1,271,372	6.0%	\$955,790	3.8%	\$40,000	1.8%	\$66,700,868	9.6%
Non-Certified	\$33,608,669	79.4%	\$444,131,983	74.5%	\$4,525,760	94.7%	\$19,434,034	91.3%	\$24,070,295	94.8%	\$2,184,387	97.6%	\$527,955,129	76.3%
Total	\$42,304,124	100.0%	\$596,058,928	100.0%	\$4,779,819	100.0%	\$21,279,144	100.0%	\$25,398,850	100.0%	\$2,237,162	100.0%	\$692,058,026	100.0%





## Department of Public Works Sub Contracts

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	20	4.2%	89	5.6%	2	66.7%	16	6.1%	6	10.5%	2	10.0%	135	5.6%
Cert. Arab American	10	2.1%	3	0.2%	0	0.0%	6	2.3%	0	0.0%	0	0.0%	19	0.8%
Cert. Asian American	85	17.9%	273	17.2%	0	0.0%	42	16.0%	6	10.5%	4	20.0%	410	17.0%
Cert. Latino American	12	2.5%	142	8.9%	0	0.0%	4	1.5%	2	3.5%	1	5.0%	161	6.7%
Cert. Non-Minority	93	19.6%	292	18.4%	1	33.3%	54	20.5%	14	24.6%	1	5.0%	455	18.9%
Non-Certified	255	53.7%	791	49.7%	0	0.0%	141	53.6%	29	50.9%	12	60.0%	1,228	51.0%
Total	475	100.0%	1,550	100.0%	3	100.0%	263	100.0%	57	100.0%	20	100.0%	2,408	100.0%

### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$753,036	5.4%	\$9,632,946	6.4%	\$197,542	100.0%	\$35,000	6.5%	\$0	0.0%	\$0	----	\$10,618,524	6.4%
Cert. Arab American	\$0	0.0%	\$100,000	0.1%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	----	\$100,000	0.1%
Cert. Asian American	\$4,405,857	31.4%	\$24,685,241	16.3%	\$0	0.0%	\$120,448	22.4%	\$0	0.0%	\$0	----	\$29,211,546	17.5%
Cert. Latino American	\$297,650	2.1%	\$19,673,318	13.0%	\$0	0.0%	\$10,000	1.9%	\$3,000	1.2%	\$0	----	\$19,983,968	12.0%
Cert. Non-Minority	\$3,478,683	24.8%	\$33,398,496	22.0%	\$0	0.0%	\$70,250	13.1%	\$34,625	13.6%	\$0	----	\$36,982,054	22.2%
Non-Certified	\$5,089,552	36.3%	\$64,180,426	42.3%	\$0	0.0%	\$302,440	56.2%	\$216,214	85.2%	\$0	----	\$69,788,632	41.9%
Total	\$14,024,778	100.0%	\$151,670,427	100.0%	\$197,542	100.0%	\$538,138	100.0%	\$253,839	100.0%	\$0	----	\$166,684,723	100.0%

### Sub P yment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$271,612	3.0%	\$4,657,212	2.0%	\$239,919	100.0%	\$298,841	10.6%	\$182,905	13.6%	\$35,368	21.1%	\$5,685,856	2.3%
Cert. Arab American	\$60,685	0.7%	\$81,341	0.0%	\$0	0.0%	\$71,481	2.5%	\$0	0.0%	\$0	0.0%	\$213,507	0.1%
Cert. Asian American	\$2,143,816	23.4%	\$15,837,971	6.9%	\$0	0.0%	\$542,333	19.3%	\$87,189	6.5%	\$23,819	14.2%	\$18,635,128	7.6%
Cert. Latino American	\$301,964	3.3%	\$18,349,703	8.0%	\$0	0.0%	\$16,252	0.6%	\$21,113	1.6%	\$26,200	15.7%	\$18,715,232	7.7%
Cert. Non-Minority	\$1,810,548	19.8%	\$26,699,633	11.6%	\$0	0.0%	\$534,836	19.0%	\$212,588	15.8%	\$0	0.0%	\$29,257,605	12.0%
Non-Certified	\$4,561,364	49.9%	\$164,895,015	71.5%	\$0	0.0%	\$1,350,796	48.0%	\$842,632	62.6%	\$81,968	49.0%	\$171,731,775	70.3%
Total	\$9,149,989	100.0%	\$230,520,876	100.0%	\$239,919	100.0%	\$2,814,540	100.0%	\$1,346,426	100.0%	\$167,354	100.0%	\$244,239,104	100.0%



## Department of Purchasing Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	----	0	0.0%	1	0.1%	0	0.0%	5	0.2%	0	0.0%	6	0.2%
Cert. Arab American	0	----	0	0.0%	0	0.0%	0	0.0%	4	0.2%	0	0.0%	4	0.1%
Cert. Asian American	0	----	1	1.3%	70	8.5%	0	0.0%	33	1.3%	0	0.0%	104	3.0%
Cert. Latino American	0	----	0	0.0%	28	3.4%	0	0.0%	7	0.3%	0	0.0%	35	1.0%
Cert. Non-Minority	0	----	14	18.4%	37	4.5%	3	5.9%	167	6.8%	0	0.0%	221	6.5%
Non-Certified	0	----	61	80.3%	685	83.4%	48	94.1%	2,247	91.2%	8	100.0%	3,049	89.2%
Total	0	----	76	100.0%	821	100.0%	51	100.0%	2,463	100.0%	8	100.0%	3,419	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	0.0%	\$1,411	0.0%	\$0	0.0%	\$12,035	0.1%	\$0	0.0%	\$13,445	0.1%
Cert. Arab American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$7,047	0.0%	\$0	0.0%	\$7,047	0.0%
Cert. Asian American	\$0	----	\$6,241	0.2%	\$197,526	5.6%	\$0	0.0%	\$162,032	1.0%	\$0	0.0%	\$365,799	1.6%
Cert. Latino American	\$0	----	\$0	0.0%	\$219,010	6.2%	\$0	0.0%	\$7,474	0.0%	\$0	0.0%	\$226,484	1.0%
Cert. Non-Minority	\$0	----	\$533,615	20.1%	\$118,624	3.4%	\$10,457	7.6%	\$940,051	6.0%	\$0	0.0%	\$1,602,747	7.2%
Non-Certified	\$0	----	\$2,108,835	79.6%	\$2,979,063	84.7%	\$127,142	92.4%	\$14,432,894	92.7%	\$320,162	100.0%	\$19,966,096	90.0%
Total	\$0	----	\$2,648,691	100.0%	\$3,515,634	100.0%	\$137,599	100.0%	\$15,561,533	100.0%	\$320,162	100.0%	\$22,183,618	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	----	\$0	0.0%	\$1,411	0.0%	\$0	0.0%	\$12,035	0.1%	\$0	0.0%	\$13,445	0.1%
Cert. Arab American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$5,683	0.0%	\$0	0.0%	\$5,683	0.0%
Cert. Asian American	\$0	----	\$6,241	0.2%	\$195,968	5.6%	\$0	0.0%	\$162,031	1.0%	\$0	0.0%	\$364,240	1.6%
Cert. Latino American	\$0	----	\$0	0.0%	\$216,683	6.2%	\$0	0.0%	\$7,474	0.0%	\$0	0.0%	\$224,156	1.0%
Cert. Non-Minority	\$0	----	\$533,615	20.1%	\$118,275	3.4%	\$10,457	7.6%	\$931,186	6.0%	\$0	0.0%	\$1,593,532	7.2%
Non-Certified	\$0	----	\$2,108,835	79.6%	\$2,960,119	84.8%	\$127,142	92.4%	\$14,446,564	92.8%	\$320,162	100.0%	\$19,962,821	90.1%
Total	\$0	----	\$2,648,691	100.0%	\$3,492,455	100.0%	\$137,599	100.0%	\$15,564,971	100.0%	\$320,162	100.0%	\$22,163,878	100.0%



## Department of Purchasing Sub Contracts

## Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	-----	0	-----	0	-----	0	-----	0	-----	0	-----	0	-----
Cert. Arab American	0	-----	0	-----	0	-----	0	-----	0	-----	0	-----	0	-----
Cert. Asian American	0	-----	0	-----	0	-----	0	-----	0	-----	0	-----	0	-----
Cert. Latino American	0	-----	0	-----	0	-----	0	-----	0	-----	0	-----	0	-----
Cert. Non-Minority	0	-----	0	-----	0	-----	0	-----	0	-----	0	-----	0	-----
Non-Certified	0	-----	0	-----	0	-----	0	-----	0	-----	0	-----	0	-----
Total	0	-----	0	-----	0	-----	0	-----	0	-----	0	-----	0	-----

### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Arab American	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Asian American	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Latino American	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Non-Minority	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Non-Certified	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Total	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----

## Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Arab American	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Asian American	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Latino American	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Non-Minority	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Non-Certified	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Total	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----





## Retirement System Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	----	0	0.0%	1	0.6%	0	0.0%	0	0.0%	1	0.1%
Cert. Arab American	0	0.0%	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	0	0.0%	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Non-Minority	0	0.0%	0	----	3	0.7%	2	1.1%	31	8.9%	0	0.0%	36	3.8%
Non-Certified	5	100.0%	0	----	398	99.3%	173	98.3%	319	91.1%	6	100.0%	901	96.1%
Total	5	100.0%	0	----	401	100.0%	176	100.0%	350	100.0%	6	100.0%	938	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	----	\$0	0.0%	\$30,000	0.0%	\$0	0.0%	\$0	0.0%	\$30,000	0.0%
Cert. Arab American	\$0	0.0%	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	0.0%	\$0	----	\$3,787	1.6%	\$5,710	0.0%	\$12,429	2.6%	\$0	0.0%	\$21,926	0.0%
Non-Certified	\$3,040,825	100.0%	\$0	----	\$227,253	98.4%	\$73,123,696	100.0%	\$466,628	97.4%	\$1,310,792	100.0%	\$78,169,194	99.9%
Total	\$3,040,825	100.0%	\$0	----	\$231,040	100.0%	\$73,159,406	100.0%	\$479,057	100.0%	\$1,310,792	100.0%	\$78,221,120	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	----	\$0	0.0%	\$25,775	0.0%	\$0	0.0%	\$0	0.0%	\$25,775	0.0%
Cert. Arab American	\$0	0.0%	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	0.0%	\$0	----	\$3,787	1.1%	\$26,098	0.0%	\$19,283	3.2%	\$0	0.0%	\$49,168	0.0%
Non-Certified	\$216,090	100.0%	\$0	----	\$343,115	98.9%	\$65,982,083	99.9%	\$576,267	96.8%	\$1,315,367	100.0%	\$98,434,922	99.9%
Total	\$216,090	100.0%	\$0	----	\$346,901	100.0%	\$66,033,956	100.0%	\$597,550	100.0%	\$1,315,367	100.0%	\$98,509,865	100.0%



## Retirement System Sub Contracts

## Number of Sub Contracts

[illegible]

### Sub Award

[illegible]

## Sub Payment

[illegible]



## Department of Telecommunications and Informational Services Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	2	0.3%	0	0.0%	73	2.4%	0	0.0%	75	1.8%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1	0.0%	0	0.0%	1	0.0%
Cert. Asian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2	0.1%	3	1.3%	5	0.1%
Cert. Latino American	0	0.0%	0	0.0%	1	0.1%	0	0.0%	21	0.7%	0	0.0%	22	0.5%
Cert. Non-Minority	0	0.0%	0	0.0%	14	1.9%	10	5.6%	319	10.7%	3	1.3%	346	8.3%
Non-Certified	9	100.0%	8	100.0%	729	97.7%	167	94.4%	2,571	86.1%	222	97.4%	3,706	89.2%
Total	9	100.0%	8	100.0%	746	100.0%	177	100.0%	2,987	100.0%	228	100.0%	4,155	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$42,758	1.4%	\$0	0.0%	\$68,714	0.6%	\$0	0.0%	\$111,472	0.1%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$361	0.0%	\$0	0.0%	\$361	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$2,919	0.0%	\$250,000	0.3%	\$252,919	0.2%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$172	0.0%	\$0	0.0%	\$20,980	0.2%	\$0	0.0%	\$21,152	0.0%
Cert. Non-Minority	\$0	0.0%	\$0	0.0%	\$8,457	0.3%	\$562,349	5.7%	\$175,347	1.4%	\$196,025	0.2%	\$942,178	0.9%
Non-Certified	\$194,709	100.0%	\$303,007	100.0%	\$3,034,935	98.3%	\$9,232,032	94.3%	\$11,942,877	97.8%	\$80,585,318	99.4%	\$105,292,878	98.8%
Total	\$194,709	100.0%	\$303,007	100.0%	\$3,086,322	100.0%	\$9,794,381	100.0%	\$12,211,197	100.0%	\$81,031,343	100.0%	\$106,620,959	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$42,758	1.4%	\$0	0.0%	\$68,714	1.0%	\$0	0.0%	\$111,472	0.2%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$361	0.0%	\$0	0.0%	\$361	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$2,919	0.0%	\$50,638	0.1%	\$53,556	0.1%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$172	0.0%	\$0	0.0%	\$20,880	0.3%	\$0	0.0%	\$21,052	0.0%
Cert. Non-Minority	\$0	0.0%	\$0	0.0%	\$9,100	0.3%	\$459,701	3.8%	\$165,044	2.4%	\$177,407	0.4%	\$811,253	1.1%
Non-Certified	\$391,345	100.0%	\$546,357	100.0%	\$3,114,291	98.4%	\$11,703,668	96.2%	\$6,753,933	96.3%	\$50,292,868	99.5%	\$72,802,461	98.6%
Total	\$391,345	100.0%	\$546,357	100.0%	\$3,166,321	100.0%	\$12,163,369	100.0%	\$7,011,851	100.0%	\$50,520,913	100.0%	\$73,800,155	100.0%





## Department of Telecommunications and Informational Services Sub Contracts

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	----	0	----	0	----	0	----	0	----	2	10.0%	2	10.0%
Cert. Arab American	0	----	0	----	0	----	0	----	0	----	0	0.0%	0	0.0%
Cert. Asian American	0	----	0	----	0	----	0	----	0	----	8	40.0%	8	40.0%
Cert. Latino American	0	----	0	----	0	----	0	----	0	----	4	20.0%	4	20.0%
Cert. Non-Minority	0	----	0	----	0	----	0	----	0	----	4	20.0%	4	20.0%
Non-Certified	0	----	0	----	0	----	0	----	0	----	2	10.0%	2	10.0%
Total	0	----	0	----	0	----	0	----	0	----	20	100.0%	20	100.0%

### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$35,583	11.1%	\$35,583	11.1%
Cert. Arab American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$142,332	44.5%	\$142,332	44.5%
Cert. Latino American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$71,115	22.2%	\$71,115	22.2%
Cert. Non-Minority	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$71,166	22.2%	\$71,166	22.2%
Non-Certified	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%
Total	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$320,196	100.0%	\$320,196	100.0%

### Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$35,583	6.4%	\$35,583	6.4%
Cert. Arab American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$377,449	68.0%	\$377,449	68.0%
Cert. Latino American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$71,115	12.8%	\$71,115	12.8%
Cert. Non-Minority	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$71,166	12.8%	\$71,166	12.8%
Non-Certified	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%
Total	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$555,313	100.0%	\$555,313	100.0%





## Treasurer/Tax Collector Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Arab American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	0	----	0	0.0%	3	1.8%	0	0.0%	0	0.0%	0	0.0%	3	0.4%
Cert. Latino American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Non-Minority	0	----	0	0.0%	14	8.2%	0	0.0%	2	0.5%	0	0.0%	16	2.4%
Non-Certified	0	----	4	100.0%	154	90.1%	78	100.0%	419	99.5%	5	100.0%	660	97.2%
Total	0	----	4	100.0%	171	100.0%	78	100.0%	421	100.0%	5	100.0%	679	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Arab American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	0.0%	\$4,147	0.8%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$4,147	0.1%
Cert. Latino American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	0.0%	\$1,434	0.3%	\$0	0.0%	\$1,525	0.1%	\$0	0.0%	\$2,959	0.1%
Non-Certified	\$0	----	\$183,900	100.0%	\$483,453	98.9%	\$597,269	100.0%	\$1,349,462	99.9%	\$316,448	100.0%	\$2,930,533	99.8%
Total	\$0	----	\$183,900	100.0%	\$483,453	100.0%	\$597,269	100.0%	\$1,350,987	100.0%	\$316,448	100.0%	\$2,937,639	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Arab American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	0.0%	\$4,147	0.8%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$4,147	0.2%
Cert. Latino American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	0.0%	\$1,434	0.3%	\$0	0.0%	\$1,525	0.2%	\$0	0.0%	\$2,959	0.2%
Non-Certified	\$0	----	\$98,131	100.0%	\$483,453	98.9%	\$436,346	100.0%	\$648,074	99.8%	\$37,657	100.0%	\$1,703,663	99.6%
Total	\$0	----	\$98,131	100.0%	\$483,453	100.0%	\$436,346	100.0%	\$649,599	100.0%	\$37,657	100.0%	\$1,710,769	100.0%



### Treasurer/Tax Collector Sub Contracts

### Number of Sub Contracts

[illegible]

### Sub Award

[illegible]

## Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Arab American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Asian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Latino American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Non-Minority	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Non-Certified	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Total	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----



## Other Departments Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	93	0.5%	11	0.2%	342	0.5%	1	0.0%	447	0.4%
Cert. Arab American	0	0.0%	0	0.0%	12	0.1%	2	0.0%	349	0.5%	0	0.0%	363	0.4%
Cert. Asian American	2	0.9%	55	3.0%	181	0.9%	13	0.2%	726	1.0%	11	0.2%	988	1.0%
Cert. Latino American	1	0.4%	2	0.1%	168	0.8%	5	0.1%	422	0.6%	4	0.1%	602	0.6%
Cert. Non-Minority	14	6.3%	134	7.3%	784	3.9%	134	2.6%	3,030	4.3%	21	0.5%	4,117	4.0%
Non-Certified	206	92.4%	1,654	89.6%	18,910	93.9%	5,069	96.8%	65,049	93.0%	4,534	99.2%	95,422	93.6%
Total	223	100.0%	1,845	100.0%	20,148	100.0%	5,234	100.0%	69,918	100.0%	4,571	100.0%	101,939	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$909,121	0.8%	\$46,158	0.1%	\$13,630,165	3.7%	\$9,696	0.0%	\$14,595,139	1.8%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$18,778	0.0%	\$163	0.0%	\$1,300,539	0.3%	\$0	0.0%	\$1,319,480	0.2%
Cert. Asian American	\$18,478	0.1%	\$2,341,016	5.5%	\$1,405,288	1.2%	\$931,634	2.0%	\$6,323,884	1.7%	\$945,212	0.5%	\$11,965,511	1.5%
Cert. Latino American	\$10,946	0.1%	\$12,720	0.0%	\$1,619,640	1.3%	\$30,764	0.1%	\$6,747,529	1.8%	\$2,808,000	1.5%	\$11,229,599	1.4%
Cert. Non-Minority	\$453,081	3.2%	\$2,282,623	5.3%	\$5,140,526	4.3%	\$3,539,354	7.6%	\$8,902,918	2.4%	\$1,538,437	0.8%	\$21,856,939	2.8%
Non-Certified	\$13,886,311	96.6%	\$38,071,303	89.1%	\$111,858,880	92.5%	\$41,932,565	90.2%	\$335,537,442	90.1%	\$187,120,850	97.2%	\$728,407,352	92.3%
Total	\$14,368,815	100.0%	\$42,707,662	100.0%	\$120,952,233	100.0%	\$46,480,638	100.0%	\$372,442,477	100.0%	\$192,422,195	100.0%	\$789,374,020	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$1,617,706	1.0%	\$138,701	0.2%	\$8,598,462	2.2%	\$9,140	0.0%	\$10,364,010	1.1%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$18,778	0.0%	\$163	0.0%	\$1,756,412	0.5%	\$0	0.0%	\$1,775,353	0.2%
Cert. Asian American	\$46,478	0.2%	\$2,975,830	4.6%	\$1,207,922	0.7%	\$941,027	1.5%	\$7,153,665	1.9%	\$1,427,389	0.7%	\$13,752,309	1.5%
Cert. Latino American	\$10,946	0.0%	\$9,730	0.0%	\$1,604,240	0.9%	\$30,764	0.0%	\$7,510,050	1.9%	\$34,587,022	16.6%	\$43,752,751	4.8%
Cert. Non-Minority	\$640,310	2.8%	\$3,021,841	4.6%	\$6,391,507	3.8%	\$5,647,523	8.9%	\$10,943,849	2.8%	\$1,520,826	0.7%	\$28,165,856	3.1%
Non-Certified	\$21,780,936	96.9%	\$59,205,936	90.8%	\$158,530,798	93.6%	\$56,956,555	89.4%	\$350,460,822	90.7%	\$171,194,724	82.0%	\$818,129,771	89.3%
Total	\$22,478,670	100.0%	\$65,213,337	100.0%	\$169,370,950	100.0%	\$63,714,732	100.0%	\$386,423,260	100.0%	\$208,739,101	100.0%	\$915,940,051	100.0%





## Other Departments Sub Contracts

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	---	0	---	0	---	0	0.0%	0	---	0	---	0	0.0%
Cert. Arab American	0	---	0	---	0	---	0	0.0%	0	---	0	---	0	0.0%
Cert. Asian American	0	---	0	---	0	---	3	25.0%	0	---	0	---	3	25.0%
Cert. Latino American	0	---	0	---	0	---	2	16.7%	0	---	0	---	2	16.7%
Cert. Non-Minority	0	---	0	---	0	---	3	25.0%	0	---	0	---	3	25.0%
Non-Certified	0	---	0	---	0	---	4	33.3%	0	---	0	---	4	33.3%
Total	0	---	0	---	0	---	12	100.0%	0	---	0	---	12	100.0%

### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---
Cert. Arab American	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---
Cert. Asian American	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---
Cert. Latino American	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---
Cert. Non-Minority	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---
Non-Certified	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---
Total	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---	\$0	---

### Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	---	\$0	---	\$0	---	\$0	0.0%	\$0	---	\$0	---	\$0	0.0%
Cert. Arab American	\$0	---	\$0	---	\$0	---	\$0	0.0%	\$0	---	\$0	---	\$0	0.0%
Cert. Asian American	\$0	---	\$0	---	\$0	---	\$4,790	8.2%	\$0	---	\$0	---	\$4,790	8.2%
Cert. Latino American	\$0	---	\$0	---	\$0	---	\$10,278	17.7%	\$0	---	\$0	---	\$10,278	17.7%
Cert. Non-Minority	\$0	---	\$0	---	\$0	---	\$17,245	29.7%	\$0	---	\$0	---	\$17,245	29.7%
Non-Certified	\$0	---	\$0	---	\$0	---	\$25,829	44.4%	\$0	---	\$0	---	\$25,829	44.4%
Total	\$0	---	\$0	---	\$0	---	\$58,142	100.0%	\$0	---	\$0	---	\$58,142	100.0%







## Prime Contracts of All Departments

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	8	1.2%	21	0.5%	145	0.3%	19	0.2%	1,512	0.8%	6	0.1%	1,711	0.6%
Cert. Arab American	1	0.1%	0	0.0%	17	0.0%	3	0.0%	669	0.3%	0	0.0%	690	0.3%
Cert. Asian American	43	6.4%	185	4.2%	492	1.1%	38	0.4%	2,452	1.2%	18	0.3%	3,228	1.2%
Cert. Latino American	3	0.4%	133	3.0%	360	0.8%	8	0.1%	909	0.5%	4	0.1%	1,417	0.5%
Cert. Non-Minority	60	8.9%	537	12.1%	2,070	4.5%	321	3.0%	11,336	5.8%	35	0.6%	14,359	5.4%
Non-Certified	560	83.0%	3,549	80.2%	42,921	93.3%	10,235	96.3%	179,301	91.4%	5,680	98.9%	242,246	91.9%
Total	675	100.0%	4,425	100.0%	46,005	100.0%	10,624	100.0%	196,179	100.0%	5,743	100.0%	263,651	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$2,270,792	1.2%	\$9,083,624	0.6%	\$1,321,843	0.3%	\$864,190	0.2%	\$17,077,294	1.5%	\$305,557	0.1%	\$30,923,299	0.8%
Cert. Arab American	\$350,000	0.2%	\$0	0.0%	\$19,418	0.0%	\$533,917	0.1%	\$1,804,458	0.2%	\$0	0.0%	\$2,707,793	0.1%
Cert. Asian American	\$11,568,926	6.2%	\$76,788,718	5.2%	\$2,570,976	0.5%	\$10,943,069	2.7%	\$9,665,109	0.9%	\$1,367,987	0.4%	\$112,904,786	2.8%
Cert. Latino American	\$363,931	0.2%	\$206,609,663	14.1%	\$2,898,327	0.6%	\$386,689	0.1%	\$7,787,767	0.7%	\$2,808,000	0.8%	\$220,854,377	5.5%
Cert. Non-Minority	\$12,993,769	7.0%	\$201,987,288	13.8%	\$24,717,708	4.8%	\$21,032,163	5.3%	\$19,011,396	1.7%	\$1,870,197	0.6%	\$281,612,523	7.0%
Non-Certified	\$158,018,991	85.2%	\$972,555,391	66.3%	\$487,549,995	93.9%	\$365,889,782	91.6%	\$1,081,645,436	95.1%	\$328,389,355	98.1%	\$3,394,048,951	83.9%
Total	\$185,566,410	100.0%	\$1,467,024,685	100.0%	\$519,078,266	100.0%	\$399,649,809	100.0%	\$1,136,991,461	100.0%	\$334,741,096	100.0%	\$4,043,051,728	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$873,003	0.7%	\$10,093,601	0.8%	\$1,990,486	0.5%	\$1,336,411	0.3%	\$11,310,526	1.2%	\$604,135	0.2%	\$26,208,162	0.7%
Cert. Arab American	\$57,269	0.0%	\$0	0.0%	\$19,418	0.0%	\$410,163	0.1%	\$2,250,798	0.2%	\$0	0.0%	\$2,737,649	0.1%
Cert. Asian American	\$5,741,983	4.6%	\$72,744,201	5.6%	\$2,440,631	0.6%	\$15,856,186	3.2%	\$10,406,230	1.1%	\$1,555,655	0.5%	\$108,744,887	3.0%
Cert. Latino American	\$23,582	0.0%	\$149,981,838	11.5%	\$2,640,753	0.6%	\$679,351	0.1%	\$8,470,209	0.9%	\$34,587,022	10.6%	\$196,382,754	5.4%
Cert. Non-Minority	\$9,828,738	7.8%	\$180,819,756	13.9%	\$20,715,751	4.9%	\$23,948,273	4.8%	\$28,431,727	2.9%	\$1,813,431	0.6%	\$265,657,676	7.3%
Non-Certified	\$109,242,088	86.9%	\$885,738,705	68.2%	\$398,327,048	93.5%	\$451,859,411	91.5%	\$909,973,214	93.7%	\$286,436,459	88.1%	\$3,041,576,926	83.5%
Total	\$125,766,663	100.0%	\$1,299,378,101	100.0%	\$426,134,087	100.0%	\$494,089,795	100.0%	\$970,842,704	100.0%	\$324,996,702	100.0%	\$3,641,208,053	100.0%





## Sub Contracts of All Departments

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	36	4.0%	209	6.3%	4	8.7%	39	6.2%	8	8.5%	4	5.9%	300	6.0%
Cert. Arab American	14	1.6%	3	0.1%	1	2.2%	7	1.1%	1	1.1%	1	1.5%	27	0.5%
Cert. Asian American	140	15.6%	487	14.7%	5	10.9%	77	12.3%	8	8.5%	18	26.5%	735	14.6%
Cert. Latino American	16	1.8%	386	11.7%	4	8.7%	16	2.6%	2	2.1%	7	10.3%	431	8.6%
Cert. Non-Minority	180	20.0%	664	20.1%	7	15.2%	140	22.4%	23	24.5%	10	14.7%	1,024	20.3%
Non-Certified	514	57.1%	1,556	47.1%	25	54.3%	347	55.4%	52	55.3%	28	41.2%	2,522	50.0%
Total	900	100.0%	3,305	100.0%	46	100.0%	626	100.0%	94	100.0%	68	100.0%	5,039	100.0%

### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$1,013,568	3.4%	\$30,346,182	6.6%	\$3,044,598	5.2%	\$165,476	4.6%	\$147,045	1.8%	\$35,583	3.3%	\$34,752,472	6.2%
Cert. Arab American	\$2,500	0.0%	\$100,000	0.0%	\$532,460	0.9%	\$9,000	0.3%	\$1,200	0.0%	\$0	0.0%	\$645,160	0.1%
Cert. Asian American	\$8,431,572	28.2%	\$52,690,938	11.5%	\$1,719,054	2.9%	\$281,678	7.9%	\$91,600	1.1%	\$172,332	15.8%	\$63,387,173	11.3%
Cert. Latino American	\$425,273	1.4%	\$51,202,094	11.1%	\$12,309,423	20.9%	\$110,740	3.1%	\$3,000	0.0%	\$72,027	6.6%	\$64,122,557	11.4%
Cert. Non-Minority	\$5,904,813	19.7%	\$74,723,840	16.3%	\$6,470,158	11.0%	\$1,129,770	31.5%	\$429,525	5.3%	\$102,048	9.3%	\$88,760,154	15.8%
Non-Certified	\$14,166,895	47.3%	\$250,276,490	54.5%	\$34,842,526	59.1%	\$1,887,895	52.7%	\$7,387,134	91.7%	\$711,900	65.1%	\$309,272,839	55.1%
Total	\$29,944,641	100.0%	\$459,339,543	100.0%	\$58,918,218	100.0%	\$3,584,558	100.0%	\$8,059,504	100.0%	\$1,093,890	100.0%	\$560,940,355	100.0%

### Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$905,032	3.1%	\$19,952,176	4.8%	\$3,791,172	11.2%	\$876,174	8.4%	\$238,713	3.8%	\$70,951	6.1%	\$25,834,217	5.2%
Cert. Arab American	\$250,430	0.9%	\$81,341	0.0%	\$775,747	2.3%	\$80,579	0.8%	\$0	0.0%	\$510	0.0%	\$1,188,607	0.2%
Cert. Asian American	\$4,965,510	17.0%	\$35,147,360	8.4%	\$1,772,968	5.2%	\$1,320,294	12.6%	\$94,046	1.5%	\$493,963	42.3%	\$43,794,142	8.8%
Cert. Latino American	\$468,891	1.6%	\$44,573,275	10.7%	\$8,950,931	26.4%	\$270,203	2.6%	\$21,113	0.3%	\$97,923	8.4%	\$54,382,336	10.9%
Cert. Non-Minority	\$5,180,515	17.7%	\$59,474,721	14.2%	\$4,118,812	12.2%	\$2,325,003	22.2%	\$634,303	10.2%	\$206,195	17.7%	\$71,939,548	14.4%
Non-Certified	\$17,424,666	59.7%	\$259,278,328	62.0%	\$14,483,935	42.7%	\$5,583,456	53.4%	\$5,250,919	84.2%	\$298,486	25.6%	\$302,319,791	60.5%
Total	\$29,195,043	100.0%	\$418,507,202	100.0%	\$33,893,565	100.0%	\$10,455,709	100.0%	\$6,239,094	100.0%	\$1,168,027	100.0%	\$499,458,641	100.0%









## Departmental Progress towards meeting Mayor's MBE Goals Prime and Sub Contracts

These percentages are based on the contract award or the contract payment.

Data Gathered from January 1998 to November 2003

Department	A&E		Construction		General Services		Professional Serv		Purchasing		Telecommunications	
	Award	Payment	Award	Payment	Award	Payment	Award	Payment	Award	Payment	Award	Payment
Airport Commission	11.64%	16.65%	10.51%	13.49%	10.38%	20.64%	2.56%	7.09%	0.73%	0.58%	2.12%	0.52%
Department of Public Transportation	12.34%	9.88%	49.58%	20.86%	0.56%	0.55%	1.17%	1.85%	0.87%	0.86%	0.06%	0.09%
Department of Public Works	28.47%	22.99%	33.35%	22.94%	3.24%	3.94%	5.29%	7.91%	1.35%	3.35%	0.95%	5.06%
Department of Telecommunications	0.00%	0.00%	0.00%	0.00%	1.53%	1.49%	1.09%	0.37%	1.47%	2.46%	0.66%	1.13%
Parking and Traffic Commission	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.52%	0.35%	1.59%	1.55%	0.00%	0.00%
Port	30.20%	37.94%	35.63%	28.58%	0.32%	1.30%	2.29%	1.42%	1.40%	1.12%	0.00%	0.00%
Public Utilities Commission	21.65%	27.62%	53.71%	52.52%	0.81%	0.95%	4.16%	11.02%	0.90%	3.19%	4.57%	10.25%
Office of the City Attorney	----	----	----	----	3.09%	3.09%	5.13%	5.13%	1.47%	1.47%	0.00%	0.00%
Department of Human Resources	----	----	0.00%	0.00%	0.69%	0.69%	0.33%	0.03%	0.09%	0.07%	0.00%	0.00%
Department of Human Services	84.62%	0.73%	0.00%	0.00%	3.45%	0.42%	8.08%	3.13%	10.57%	10.57%	0.00%	0.00%
Department of Health Services	7.49%	6.15%	12.28%	11.36%	4.37%	3.49%	0.27%	0.20%	1.78%	1.77%	0.00%	0.00%
Retirement Services	0.00%	0.00%	----	----	0.00%	0.00%	0.05%	0.05%	0.19%	1.30%	0.00%	0.00%
Treasurer/Tax Collector	----	----	0.00%	0.00%	0.64%	0.64%	0.00%	0.00%	0.04%	0.08%	0.00%	0.00%
Other Departments	0.26%	0.17%	5.46%	3.02%	3.83%	4.27%	2.73%	2.13%	6.32%	5.87%	0.81%	0.76%
Department of Purchasing	----	----	6.32%	6.32%	12.38%	12.35%	1.58%	1.58%	4.05%	4.05%	0.00%	0.00%
All Departments	17.94%	16.47%	32.58%	27.14%	5.22%	5.99%	1.78%	2.32%	2.97%	3.32%	0.76%	0.88%

### Mayor's MBE Goals

Architecture & Engineering	29%
Construction	27%
General Services	5%
Professional Services	10%
Purchasing	9%
Telecommunications	12%



# Departmental Progress towards meeting Mayor's MBE Goals Prime and Sub Contracts

**Actual MBE% Vs. Mayor's Goal**  
Data Gathered from January 1998 to November 2003







## Departmental Progress towards meeting Mayor's WBE Goals Prime and Sub Contracts

These percentages are based on the contract award or the contract payment.

Data Gathered from January 1998 to November 2003

Department	A&E		Construction		General Services		Professional Serv		Purchasing		Telecommunications	
	Award	Payment	Award	Payment	Award	Payment	Award	Payment	Award	Payment	Award	Payment
Airport Commission	1.71%	3.54%	12.78%	15.20%	2.52%	5.27%	4.01%	5.25%	0.69%	0.48%	1.13%	0.43%
Department of Public Transportation	4.00%	2.21%	0.78%	0.12%	42.96%	41.83%	0.38%	0.61%	0.90%	0.90%	0.00%	0.00%
Department of Public Works	8.70%	6.60%	8.28%	6.23%	3.07%	3.27%	8.46%	6.26%	1.03%	1.64%	0.74%	1.12%
Department of Telecommunications	0.00%	0.00%	0.00%	0.00%	0.00%	0.02%	4.59%	3.29%	0.56%	0.93%	0.12%	0.19%
Parking and Traffic Commission	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	27.54%	8.52%	1.10%	1.08%	0.00%	0.00%
Port	1.24%	2.77%	34.31%	32.47%	0.31%	1.28%	8.33%	6.84%	0.61%	0.59%	0.00%	0.00%
Public Utilities Commission	4.68%	10.63%	16.03%	16.38%	0.96%	1.18%	13.86%	17.81%	0.22%	0.83%	1.48%	5.43%
Office of the City Attorney	----	----	----	----	0.35%	0.35%	0.03%	0.03%	0.01%	0.01%	0.00%	0.00%
Department of Human Resources	----	----	0.00%	0.00%	0.04%	0.04%	0.00%	0.00%	0.18%	0.14%	0.00%	0.00%
Department of Human Services	0.00%	0.00%	0.00%	0.00%	2.42%	0.30%	0.05%	0.02%	2.01%	1.96%	0.00%	0.00%
Department of Health Services	0.00%	0.00%	8.60%	7.93%	1.06%	0.84%	1.15%	0.84%	0.18%	0.21%	0.00%	0.00%
Retirement Services	0.00%	0.00%	----	----	0.16%	0.11%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Treasurer/Tax Collector	----	----	0.00%	0.00%	0.51%	0.51%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Other Departments	2.83%	1.52%	3.45%	2.15%	1.28%	1.04%	1.59%	0.92%	2.31%	2.71%	0.09%	0.08%
Department of Purchasing	----	----	2.03%	2.03%	2.22%	2.23%	0.00%	0.00%	2.40%	2.34%	0.00%	0.00%
All Departments	4.83%	4.86%	11.17%	10.26%	2.85%	3.32%	3.04%	2.30%	1.07%	1.44%	0.14%	0.19%

### Mayor's WBE Goals

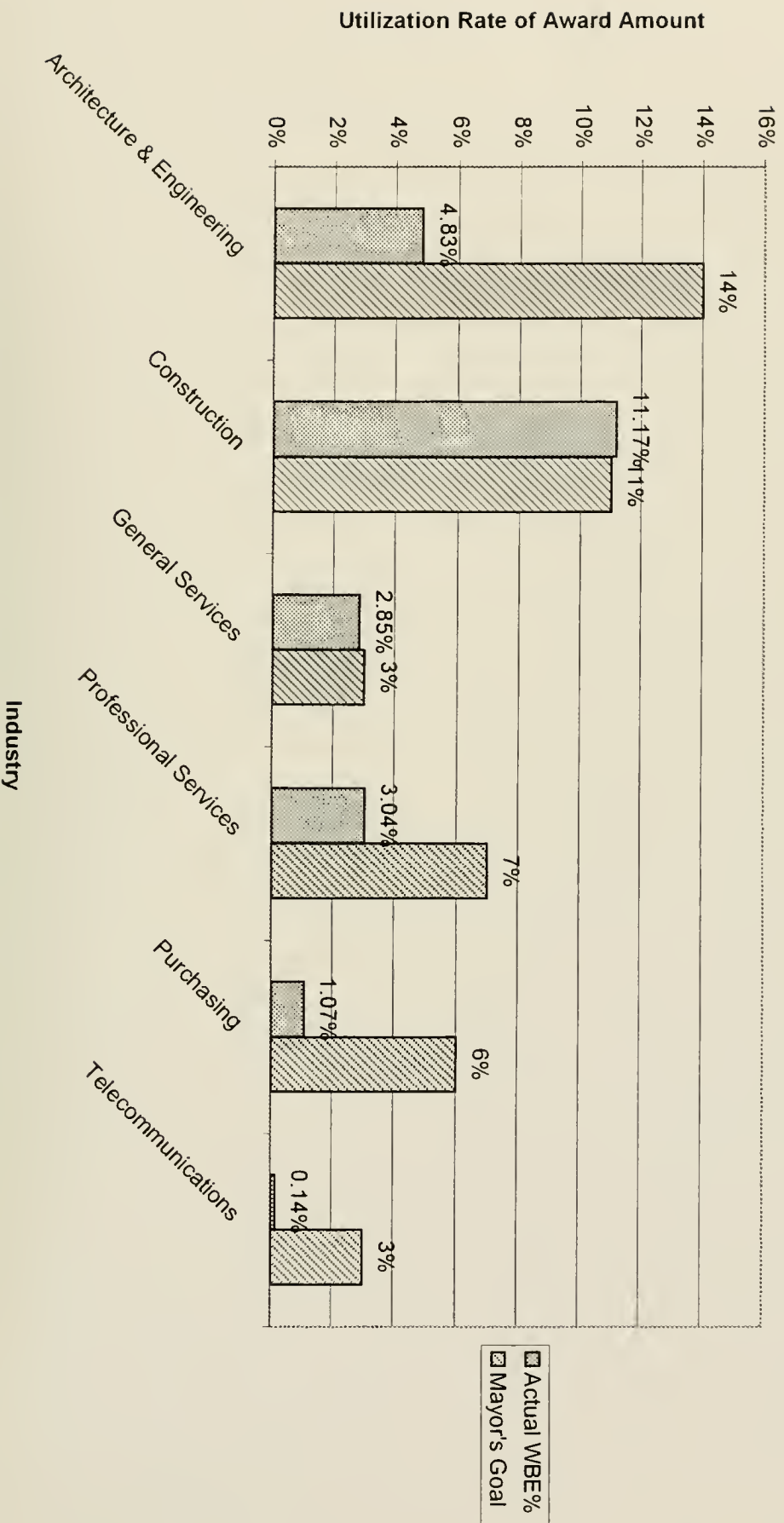
Architecture & Engineering	14%
Construction	11%
General Services	3%
Professional Services	7%
Purchasing	6%
Telecommunications	3%



# Departmental Progress towards meeting Mayor's WBE Goals Prime and Sub Contracts

## Actual WBE% Vs. Mayor's Goal

Data Gathered from January 1998 to November 2003









**Contract Summary of Closed Contracts greater than \$5,000 from Selected Departments  
January 1998 to November 2003 (Construction, Architecture & Engineering, Professional Services)**

<b>Selected Departments</b>	<b>Number of Contracts</b>	<b>Award Amount</b>	<b>Payment Amount</b>	<b>Award Allocation</b>	<b>Payment Allocation</b>
Airport Commission	458	\$193,496,336	\$105,224,331	\$193,387,632	\$105,224,331
Department Of Public Works	343	\$74,272,746	\$61,291,949	\$74,272,746	\$60,936,730
Human Resources	30	\$2,133,383	\$26,834,468	\$1,312,983	\$2,601,685
Parking And Traffic Commission	13	\$547,018	\$1,608,400	\$438,392	\$1,509,649
Port	169	\$8,188,926	\$9,598,351	\$8,188,926	\$9,598,351
Public Utilities Commission	131	\$19,914,219	\$19,255,558	\$18,891,793	\$16,977,842
Public Utilities: Clean Water	228	\$64,930,835	\$57,023,133	\$64,930,835	\$57,009,869
Public Utilities: Hetch Hetchy	88	\$20,029,214	\$18,307,972	\$20,029,214	\$18,307,972
Public Utilities: Water Department	289	\$63,699,979	\$57,332,240	\$63,699,979	\$57,280,889
Purchasing	77	\$2,703,046	\$2,703,046	\$2,703,046	\$2,703,046
Retirement Services	11	\$213,335	\$575,699	\$213,335	\$575,699
Telecommunications & Information S	48	\$6,818,274	\$8,068,667	\$6,818,274	\$8,046,148
<b>Grand Total</b>	<b>1885</b>	<b>\$456,947,312</b>	<b>\$367,823,814</b>	<b>\$454,887,157</b>	<b>\$340,772,211</b>

**NOTE:**

Award Amount                      Sum of all contracts awarded.

Payment                              Sum of all payments made by the City.

Award Allocation                      Sum of the breakdown of awards made to Prime and Subcontractors.  
(This sum should equal the Award Amount if the awards are properly allocated.)

Payment Allocation                      Sum of the breakdown of payments to both Prime and Subcontractors.  
(This sum should equal the Payment Amount if the payments are properly allocated.)





**Percent of MBE and WBE Award Allocation of Closed Contracts from Selected Departments  
January 1998 to November 2003 (Construction, Architecture & Engineering, Professional Services)**

**Primes and Subs**

Selected Departments	Minority		Non-Minority		Award Allocation	% of all Dollars	
	Female	Male	Female	Male		MBE%	WBE%
Airport Commission	\$4,546,729	\$21,530,916	\$20,062,516	\$147,247,471	\$193,387,632	12.9%	11.0%
Department Of Public Works	\$3,898,011	\$14,579,856	\$3,353,411	\$52,441,468	\$74,272,746	23.6%	5.8%
Human Resources	\$0	\$0	\$0	\$1,312,983	\$1,312,983	0.0%	0.0%
Parking And Traffic Commission	\$0	\$105,000	\$125,000	\$208,392	\$438,392	24.0%	28.5%
Port	\$195,810	\$587,645	\$247,370	\$7,158,101	\$8,188,926	9.0%	3.6%
Public Utilities Commission	\$3,289,893	\$1,470,131	\$2,010,344	\$12,121,425	\$18,891,793	20.8%	15.0%
Public Utilities: Clean Water	\$2,099,126	\$17,021,104	\$15,677,861	\$30,132,744	\$64,930,835	28.6%	25.0%
Public Utilities: Hetch Hetchy	\$654,250	\$8,634,407	\$714,006	\$10,026,551	\$20,029,214	45.6%	4.4%
Public Utilities: Water Department	\$2,132,960	\$30,046,214	\$9,335,215	\$22,185,591	\$63,699,979	49.7%	15.5%
Purchasing	\$214,834	\$6,241	\$0	\$2,481,971	\$2,703,046	6.2%	2.0%
Retirement Services	\$0	\$815	\$0	\$212,521	\$213,335	0.4%	0.0%
Telecommunications & Information Sv	\$0	\$106,737	\$307,500	\$6,404,037	\$6,818,274	1.6%	4.5%
Grand Total	\$17,031,613	\$94,089,065	\$51,833,223	\$291,933,256	\$454,887,157	23.5%	12.3%

**Primes**

Selected Departments	Minority		Non Minority		Award Allocation	% of Prime	
	Female	Male	Female	Male		MBE%	WBE%
Airport Commission	\$1,785,954	\$4,118,072	\$11,027,858	\$116,666,534	\$133,598,418	4.1%	8.6%
Department Of Public Works	\$2,330,201	\$10,918,274	\$2,845,412	\$47,954,429	\$64,048,316	19.8%	5.4%
Human Resources	\$0	\$0	\$0	\$1,312,983	\$1,312,983	0.0%	0.0%
Parking And Traffic Commission	\$0	\$105,000	\$125,000	\$208,392	\$438,392	24.0%	28.5%
Port	\$141,792	\$572,645	\$205,236	\$6,998,980	\$7,918,652	8.6%	3.0%
Public Utilities Commission	\$3,209,893	\$1,470,131	\$1,990,344	\$12,101,425	\$18,771,793	20.7%	14.9%
Public Utilities: Clean Water	\$146,744	\$10,997,725	\$13,052,786	\$28,535,088	\$52,732,342	21.1%	24.8%
Public Utilities: Hetch Hetchy	\$0	\$6,554,759	\$165,725	\$8,716,285	\$15,436,770	42.5%	1.1%
Public Utilities: Water Department	\$0	\$21,197,277	\$6,060,222	\$17,420,602	\$44,678,101	47.4%	13.6%
Purchasing	\$214,834	\$6,241	\$0	\$2,481,971	\$2,703,046	6.2%	2.0%
Retirement Services	\$0	\$815	\$0	\$212,521	\$213,335	0.4%	0.0%
Telecommunications & Information Sv	\$0	\$106,737	\$307,500	\$6,404,037	\$6,818,274	1.6%	4.5%
Grand Total	\$7,829,418	\$56,047,675	\$35,780,083	\$249,013,247	\$348,670,423	17.8%	10.8%

**Subs**

Selected Departments	Minority		Non Minority		Award Allocation	% of Sub	
	Female	Male	Female	Male		MBE%	WBE%
Airport Commission	\$2,760,775	\$17,412,843	\$9,034,658	\$30,580,938	\$59,789,215	32.6%	16.3%
Department Of Public Works	\$1,567,810	\$3,661,582	\$507,999	\$4,487,039	\$10,224,430	47.3%	8.8%
Human Resources	\$0	\$0	\$0	\$0	\$0	----	----
Parking And Traffic Commission	\$0	\$0	\$0	\$0	\$0	----	----
Port	\$54,018	\$15,000	\$42,135	\$159,121	\$270,273	20.5%	20.6%
Public Utilities Commission	\$80,000	\$0	\$20,000	\$20,000	\$120,000	50.0%	33.3%
Public Utilities: Clean Water	\$1,952,382	\$6,023,379	\$2,625,075	\$1,597,657	\$12,198,493	61.4%	25.5%
Public Utilities: Hetch Hetchy	\$654,250	\$2,079,648	\$548,281	\$1,310,266	\$4,592,445	56.0%	15.5%
Public Utilities: Water Department	\$2,132,960	\$8,848,937	\$3,274,993	\$4,764,989	\$19,021,879	54.9%	20.0%
Purchasing	\$0	\$0	\$0	\$0	\$0	----	----
Retirement Services	\$0	\$0	\$0	\$0	\$0	----	----
Telecommunications & Information Sv	\$0	\$0	\$0	\$0	\$0	----	----
Grand Total	\$9,202,195	\$38,041,390	\$16,053,140	\$42,920,009	\$106,216,734	42.3%	17.3%



**Percent of MBE and WBE Payment Allocation of Closed Contracts from Selected Departments  
January 1998 to November 2003 (Construction, Architecture & Engineering, Professional Services)**

**Primes and Subs**

Selected Departments	Minority		Non-Minority		Payment Allocation	% of all Dollars	
	Female	Male	Female	Male		MBE%	WBE%
Airport Commission	\$6,043,776	\$16,832,074	\$17,918,998	\$64,429,483	\$105,224,331	20.3%	18.5%
Department Of Public Works	\$3,269,465	\$11,755,620	\$1,838,233	\$44,073,412	\$60,936,730	23.3%	4.4%
Human Resources	\$0	\$0	\$0	\$2,601,685	\$2,601,685	0.0%	0.0%
Parking And Traffic Commission	\$0	\$104,794	\$57,161	\$1,347,695	\$1,509,649	6.9%	3.8%
Port	\$148,234	\$596,491	\$185,665	\$8,667,960	\$9,598,351	7.4%	2.3%
Public Utilities Commission	\$2,997,137	\$1,812,401	\$1,690,200	\$10,478,105	\$16,977,842	23.9%	14.4%
Public Utilities: Clean Water	\$2,856,494	\$15,038,262	\$13,862,130	\$25,252,983	\$57,009,869	30.1%	25.6%
Public Utilities: Hetch Hetchy	\$236,754	\$8,112,131	\$1,209,462	\$8,749,626	\$18,307,972	45.3%	6.9%
Public Utilities: Water Department	\$2,063,052	\$27,470,163	\$8,235,937	\$19,511,737	\$57,280,889	50.7%	15.3%
Purchasing	\$214,834	\$6,241	\$0	\$2,481,971	\$2,703,046	6.2%	2.0%
Retirement Services	\$0	\$21,203	\$0	\$554,496	\$575,699	3.7%	0.0%
Telecommunications & Information Sv	\$0	\$45,413	\$206,819	\$7,793,915	\$8,046,148	0.6%	2.6%
Grand Total	\$17,829,746	\$81,794,793	\$45,204,605	\$195,943,067	\$340,772,211	27.9%	14.6%

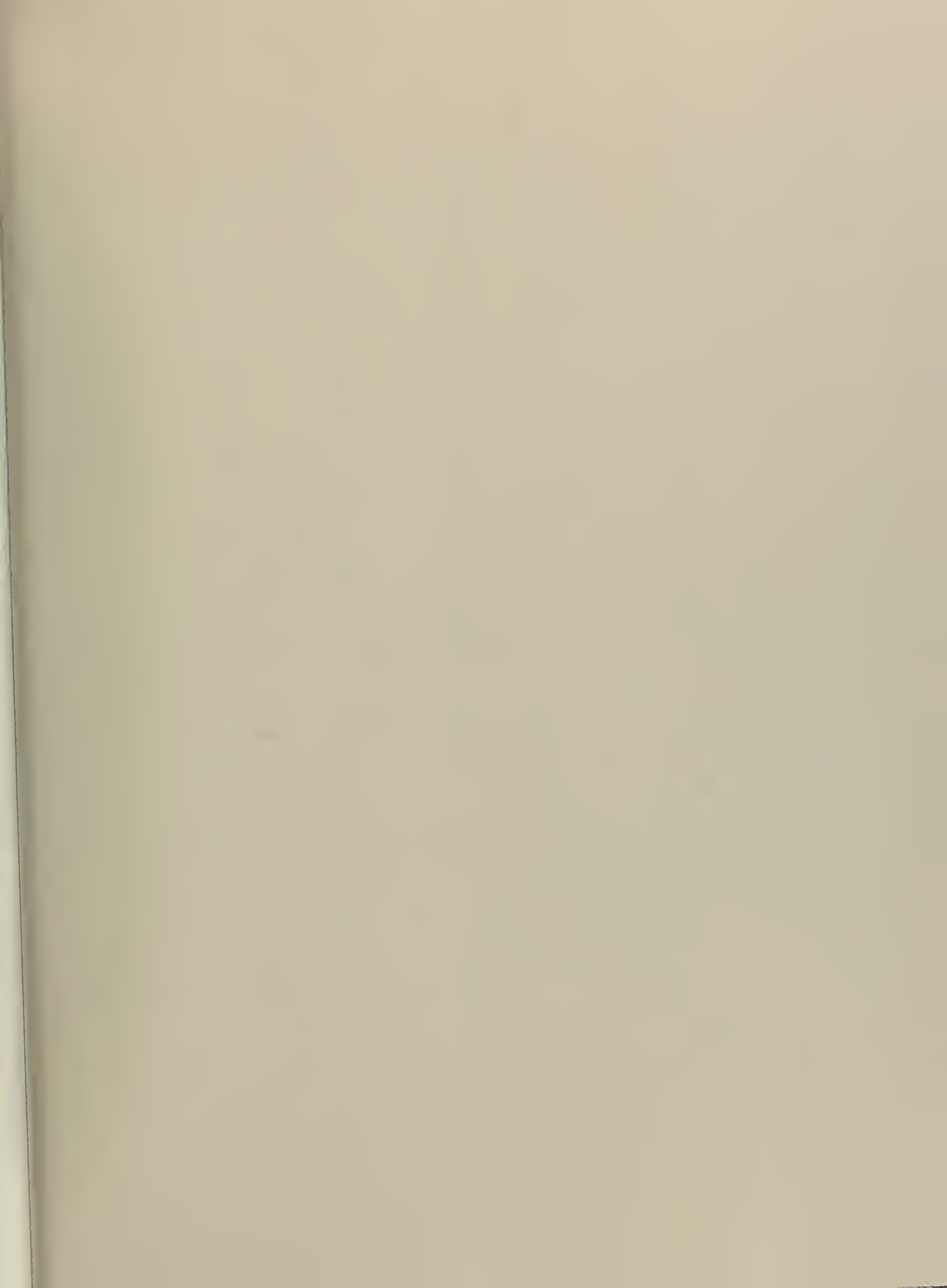
**Primes**

Selected Departments	Minority		Non-Minority		Payment Allocation	% of Prime	
	Female	Male	Female	Male		MBE%	WBE%
Airport Commission	\$3,271,627	\$3,483,531	\$10,192,991	\$47,480,265	\$64,428,413	9.2%	17.1%
Department Of Public Works	\$1,534,072	\$7,996,712	\$933,340	\$39,348,961	\$49,813,085	18.4%	2.6%
Human Resources	\$0	\$0	\$0	\$2,601,685	\$2,601,685	0.0%	0.0%
Parking And Traffic Commission	\$0	\$104,794	\$57,161	\$1,347,695	\$1,509,649	6.9%	3.8%
Port	\$140,254	\$581,887	\$144,718	\$8,374,711	\$9,241,570	7.4%	1.9%
Public Utilities Commission	\$1,812,194	\$593,400	\$845,350	\$7,123,694	\$10,374,638	18.8%	12.5%
Public Utilities: Clean Water	\$117,780	\$9,273,382	\$11,050,673	\$23,184,185	\$43,626,020	21.5%	25.4%
Public Utilities: Hetch Hetchy	\$0	\$6,212,494	\$165,725	\$6,061,173	\$12,439,393	49.9%	1.3%
Public Utilities: Water Department	\$0	\$18,724,047	\$4,732,343	\$14,744,178	\$38,200,568	49.0%	12.4%
Purchasing	\$214,834	\$6,241	\$0	\$2,481,971	\$2,703,046	6.2%	2.0%
Retirement Services	\$0	\$21,203	\$0	\$554,496	\$575,699	3.7%	0.0%
Telecommunications & Information Sv	\$0	\$45,413	\$206,819	\$7,793,915	\$8,046,148	0.6%	2.6%
Grand Total	\$7,090,762	\$47,043,102	\$28,329,120	\$161,096,929	\$243,559,913	21.5%	12.4%

**Subs**

Selected Departments	Minority		Non-Minority		Payment Allocation	% of Sub	
	Female	Male	Female	Male		MBE%	WBE%
Airport Commission	\$2,772,149	\$13,348,543	\$7,726,007	\$16,949,218	\$40,795,917	37.8%	20.6%
Department Of Public Works	\$1,735,393	\$3,758,908	\$904,893	\$4,724,451	\$11,123,645	45.5%	12.0%
Human Resources	\$0	\$0	\$0	\$0	\$0	----	----
Parking And Traffic Commission	\$0	\$0	\$0	\$0	\$0	----	----
Port	\$7,980	\$14,605	\$40,947	\$293,249	\$356,781	5.8%	12.0%
Public Utilities Commission	\$1,184,943	\$1,219,001	\$844,850	\$3,354,411	\$6,603,204	31.9%	17.3%
Public Utilities: Clean Water	\$2,738,714	\$5,764,880	\$2,811,457	\$2,068,799	\$13,383,849	58.4%	26.1%
Public Utilities: Hetch Hetchy	\$236,754	\$1,899,637	\$1,043,737	\$2,688,452	\$5,868,580	35.4%	18.8%
Public Utilities: Water Department	\$2,063,052	\$8,746,117	\$3,503,594	\$4,767,558	\$19,080,321	53.9%	21.1%
Purchasing	\$0	\$0	\$0	\$0	\$0	----	----
Retirement Services	\$0	\$0	\$0	\$0	\$0	----	----
Telecommunications & Information Sv	\$0	\$0	\$0	\$0	\$0	----	----









# Human Rights Commission

City and County of San Francisco

Gavin Newsom, Mayor



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## 12D.A QUARTERLY REPORT **FEBRUARY 2004**

*Quarterly Report on Departmental Performance  
in implementing Chapter 12D.A of the  
San Francisco Administrative Code*

*Respectfully submitted to the  
Board of Supervisors*

*By:  
Virginia M. Harmon  
Executive Director  
Human Rights Commission*

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## **I. INTRODUCTION**

### **A. REPORTING REQUIREMENTS OF CHAPTER 12D.A.**

The Director of the Human Rights Commission ("HRC") is required to evaluate and report departmental performance and progress in effectuating the requirements of the MBE/WBE/LBE Ordinance on a quarterly basis.

Chapter 12D.A.18(A) provides the director shall issue to the Board of Supervisors a quarterly report documenting, "...each City department's performance under the terms of this Ordinance, including among other things, each City department's progress in meeting its MBE/WBE goals and the success of each department's prime contractors complying with its best efforts obligations to meet MBE/WBE subcontracting goals..."

### **B. CITYWIDE DIVERSITY TRACKING SYSTEM**

The Citywide Diversity Tracking System ("System") provides the HRC and the Controller's Office, contracting data about vendors, both as prime and subcontractors who submitted bids or proposals on and were awarded public contracts and received City dollars.

On February 1, 1999, the System became available for departmental use. Departments are now accustomed to inputting contracting information as required by the Ordinance. In addition, HRC has conducted on-going training sessions with departments to ensure that they maintain familiarity with enhancements to the System.

For this quarterly report, the data set consists of department-entered contracting information for the calendar years from January 1, 1998 to January 16, 2004. At which time, the Department of Telecommunications and Information Services ("DTIS") staff extracted all data contained in the System.

## **II. EVALUATION OF DEPARTMENTAL PERFORMANCE IN THE IMPLEMENTATION OF CHAPTER 12D.A**

### **A. DEPARTMENTAL UTILIZATION OF CERTIFIED FIRMS AS PRIME AND SUBCONTRACTORS**

For tables demonstrating departmental utilization of certified firms as prime and subcontractors on City contracts, see Appendix 1. For tables demonstrating "City-wide" utilization of certified firms as prime and subcontractors, identified by certain ethnicities, see Appendix 2.

### **B. DEPARTMENTAL PERFORMANCE IN MEETING THE MAYOR'S MBE/WBE UTILIZATION GOALS**

On July 1, 2003 Mayor Willie L. Brown, Jr. issued the City-wide MBE/WBE participation goals for Fiscal Year 2003-2004 pursuant to Chapter 12D.A.8(1). The City uses these figures to gauge departmental performance. They are as follows:

<b>Goals</b>	<b>Construction</b>	<b>A &amp; E</b>	<b>Prof. Services</b>	<b>Tele. Comm.</b>	<b>Purchasing</b>	<b>General Services</b>
<b>MBE</b>	<b>27%</b>	<b>29%</b>	<b>10%</b>	<b>12%</b>	<b>9%</b>	<b>5%</b>
<b>WBE</b>	<b>11%</b>	<b>14%</b>	<b>7%</b>	<b>9%</b>	<b>6%</b>	<b>3%</b>

With the data entered into the System by all departments, the System is able to measure City departments' progress towards meeting the Mayor's goals. They are as follows: (for tables and charts demonstrating departmental progress towards meeting the Mayor's MBE and WBE utilization Goals, see Appendix 3.)



- MBE firms received 24.64% of all dollars awarded for construction contracts, while WBE firms received 8.02%.
- MBE firms received 16.54% of all dollars awarded for architectural and engineering contracts, while WBE firms received 4.96%.
- MBE firms received 1.58% of all dollars awarded for professional service contracts, while WBE firms received 2.63%.
- MBE firms received 0.70% of all dollars awarded for telecommunications contracts, while WBE firms received 0.09%.
- MBE firms received 2.91% of all dollars awarded for purchasing contracts, while WBE firms received 1.28%.
- MBE firms received 5.33% of all dollars awarded for general services contracts, while WBE firms received 2.84%.

### **C. DEPARTMENTAL COMPLIANCE WITH REQUIREMENTS OF THE CITYWIDE DIVERSITY TRACKING SYSTEM**

For this quarterly report, departments were requested to enter complete and accurate contracting data from January 1, 1998 to present. The System prompts departments to input contracting information, when the Controller's FAMIS system indicates that an encumbrance<sup>1</sup>/FAMIS document has been established. Once an encumbrance/FAMIS document is identified in the System, departments are required to associate the document with a contract in the DTS and enter the required contracting information, including the identification of all primes, subcontractors, and contract award and/or payment amounts to all participants.

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<sup>1</sup> An encumbrance/FAMIS documents indicates that an amount of money has been allocated for a particular contractor and/or project.

## **1. DEPARTMENTAL ENCUMBRANCES/ FAMIS DOCUMENTS**

HRC staff evaluates departmental performance in entering the required contracting data by determining the number of outstanding encumbrances/FAMIS documents for which are still pending. The lower the number of encumbrances/FAMIS documents a department has, the more efficient that department is in entering the required contracting data and a more complete and accurate analysis can be conducted on that departments' contracting activity.

The table below identifies the number of pending encumbrances/FAMIS documents in the System, for the departments named. The first column under the "Encumbrances/FAMIS documents" heading represents the number of encumbrances/FAMIS documents in the System as of February 28, 2003. The second column represents the number of encumbrances as of October 29, 2003. The third column represents the number of encumbrances as of January 16, 2004.

<b>DEPARTMENT</b>	<b>ENCUMBRANCES/ FAMIS DOCUMENTS</b>		
	<b>02/28/03</b>	<b>10/29/03</b>	<b>1/16/04</b>
Airport Commission	192	265	244
Dept. of Public Transportation-MUNI	652	742	752
Department of Public Works	32	91	103
Dept. of Tele. Info. Services- DTIS	4	1	5
Parking & Traffic Commission	142	154	155
Port Commission	6	1	7
Public Utilities Commission	31	74	68
Office of the City Attorney	233	258	271
Department of Human Resources	1178	1238	1257
Department of Social Services	603	634	641
Retirement Services	0	35	15
Treasurer/Tax Collector	25	47	56
Purchasing	119	175	175



HRC evaluation of the number of encumbrances/FAMIS documents in the System shows that some departments have made progress towards reporting outstanding contract information. Overall, departments need to allocate additional resources to entering complete information about their contracting activities. Department may actually be performing at a higher (or lower) level towards meeting the Mayor's goals, however, if required contracting information is not entered into the System, it is not reflected in the analysis.

Nevertheless, some departments are making a continued effort to be in compliance. Most notably are the Port Commission, DTIS, Treasurer/Tax Collector, Retirement Services, Department of Public Works and the Airport Commission. These departments continue to efficiently enter the required contract information, which consequently gives an accurate measure of their performance in utilizing M/WBEs.

## **2. CLOSED CONTRACTS**

For this quarterly report, DTIS extracted information from 1,980 contracts in the System that the departments have deemed "closed"<sup>2</sup>. This shows an increase of 95 closed contracts from the previous report. DTIS extracted closed contract information from nine major contracting departments (See Appendix 4. Note: PUC is divided into its major contracting divisions.) The data extracted was taken from three major contracting areas: Construction, Architecture/Engineering and Professional Services.

This closed contract information is useful to illustrate actual MBE and WBE participation throughout the major contract-awarding City departments. For example, the information shows what departments awarded and eventually paid to MBE and WBE firms as either a prime or a subcontractor. The information is also useful to show the percentile of the participation of the MBEs and WBEs in the aggregate, based upon the contracts entered that are complete.

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<sup>2</sup> June 1, 2001, Quarterly Report Supplement for Closed Contracts is available for review at HRC. A "closed" contract is one in which the department indicates that all economic activity has been completed.

To summarize the closed contract award information of nine departments from January 1998 to January 2004, it shows a total award allocation of \$493,635,476. Of this amount, MBEs were allocated 25.5% while WBEs were allocated 11.3%. To summarize the closed contract payment information, it shows a total payment allocation of \$379,544,628. Of this amount, 29.1% were allocated to MBEs and 13.0% were allocated to WBEs.

### **III. CONCLUSION**

Compared to the previous quarter the data illustrates a slight decrease in M/WBE utilization in the six industries identified in this report, which leads HRC to conclude that this demonstrates continued underutilization of MBEs and WBEs in both the prime and sub contracting levels. Of great concern, is the City departments' underutilization of M/WBEs in the following industries: Professional Services, Purchasing and Telecommunications, wherein the City has consistently performed far below the Mayor's Goals.

HRC further concludes that all departments need to re-emphasize their commitment in utilizing MBEs, WBEs and LBEs. Additionally, departments need to allocate greater resources to meeting Chapter 12D.A's reporting requirements.

HRC further concludes that the data shows a compelling need to continue implementing the remedial program embodied in Chapter 12D.A to remedy the disproportionate amount of public contracts MBEs and WBEs have been awarded based on their availability.

# APPENDIX 1

## Airport Commision Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	8	0.5%	3	0.4%	0	0.0%	0	0.0%	11	0.1%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	4	6.3%	0	0.0%	13	0.8%	0	0.0%	0	0.0%	0	0.0%	17	0.2%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	59	0.9%	0	0.0%	59	0.6%
Cert. Latino American	0	0.0%	0	0.0%	6	0.4%	7	1.0%	0	0.0%	0	0.0%	13	0.1%
Cert. Non-Minority	4	6.3%	67	14.6%	26	1.5%	8	1.2%	358	5.5%	5	4.5%	468	4.9%
Non-Certified	55	87.3%	392	85.4%	1,655	96.9%	660	97.3%	6,043	93.5%	107	95.5%	8,912	94.0%
Total	63	100.0%	459	100.0%	1,708	100.0%	678	100.0%	6,460	100.0%	112	100.0%	9,460	100.0%

### Prime Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$119,641	0.1%	\$46,300	0.0%	\$0	0.0%	\$0	0.0%	\$165,941	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$2,680,475	4.5%	\$0	0.0%	\$86,529	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$2,767,003	0.3%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$160,139	0.1%	\$0	0.0%	\$160,139	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$252,875	0.1%	\$1,955,515	1.9%	\$0	0.0%	\$0	0.0%	\$2,208,390	0.2%
Cert. Non-Minority	\$2,243,640	3.7%	\$48,263,336	12.1%	\$395,538	0.2%	\$2,696,750	2.6%	\$3,760,012	2.9%	\$220,583	2.2%	\$57,579,858	6.5%
Non-Certified	\$55,172,401	91.8%	\$349,101,920	87.9%	\$190,269,851	99.6%	\$98,045,557	95.4%	\$124,092,478	96.9%	\$9,594,124	97.8%	\$826,276,331	92.9%
Total	\$60,096,515	100.0%	\$397,365,257	100.0%	\$191,124,432	100.0%	\$102,744,121	100.0%	\$128,012,630	100.0%	\$9,814,706	100.0%	\$889,157,662	100.0%

### Prime Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$53,752	0.0%	\$41,197	0.0%	\$0	0.0%	\$0	0.0%	\$94,949	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$1,873,896	2.2%	\$0	0.0%	\$107,246	0.1%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$1,981,143	0.2%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$160,145	0.1%	\$0	0.0%	\$160,145	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$86,313	0.0%	\$3,719,149	3.8%	\$0	0.0%	\$0	0.0%	\$3,805,462	0.4%
Cert. Non-Minority	\$2,151,887	2.5%	\$42,828,955	12.0%	\$401,481	0.2%	\$5,492,526	5.6%	\$3,785,632	2.5%	\$114,899	0.7%	\$54,775,380	6.2%
Non-Certified	\$81,084,294	95.3%	\$313,460,229	88.0%	\$178,228,159	99.6%	\$39,189,996	90.6%	\$149,473,266	97.4%	\$17,508,058	99.3%	\$828,944,003	93.2%
Total	\$85,110,077	100.0%	\$356,289,185	100.0%	\$178,876,952	100.0%	\$98,442,868	100.0%	\$153,419,042	100.0%	\$17,622,958	100.0%	\$889,761,081	100.0%



# Airport Commision Sub Contracts

## Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	13	2.8%	4	4.3%	9	7.1%	4	2.6%	0	0.0%	30	3.2%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	16	20.0%	57	12.3%	12	13.0%	4	3.1%	26	17.0%	1	9.1%	116	12.5%
Cert. Iranian American	0	0.0%	0	0.0%	1	1.1%	0	0.0%	3	2.0%	0	0.0%	4	0.4%
Cert. Latino American	0	0.0%	43	9.3%	5	5.4%	0	0.0%	5	3.3%	0	0.0%	53	5.7%
Cert. Non-Minority	17	21.3%	85	18.3%	20	21.7%	10	7.9%	7	4.6%	2	18.2%	141	15.2%
Non-Certified	47	58.8%	266	57.3%	50	54.3%	104	81.9%	108	70.6%	8	72.7%	583	62.9%
Total	80	100.0%	464	100.0%	92	100.0%	127	100.0%	153	100.0%	11	100.0%	927	100.0%

## Sub Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$4,414,181	3.6%	\$2,774,763	4.8%	\$88,924	0.8%	\$149,045	0.5%	\$0	0.0%	\$7,426,913	3.2%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$1,010,544	23.9%	\$15,937,564	13.0%	\$1,808,054	3.1%	\$167,588	1.6%	\$1,410,571	4.9%	\$0	0.0%	\$20,334,321	8.8%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$532,460	0.9%	\$0	0.0%	\$12,700	0.0%	\$0	0.0%	\$545,160	0.2%
Cert. Latino American	\$0	0.0%	\$8,338,711	6.8%	\$12,309,423	21.2%	\$0	0.0%	\$72,462	0.2%	\$0	0.0%	\$20,720,596	9.0%
Cert. Non-Minority	\$1,043,519	24.6%	\$13,049,281	10.6%	\$6,887,870	11.9%	\$87,794	0.8%	\$701,000	2.4%	\$0	0.0%	\$21,769,465	9.4%
Non-Certified	\$2,182,266	51.5%	\$81,166,976	66.0%	\$33,730,599	58.1%	\$10,331,492	96.8%	\$26,713,776	91.9%	\$5,517,567	100.0%	\$159,642,676	69.3%
Total	\$4,236,329	100.0%	\$122,906,714	100.0%	\$58,043,168	100.0%	\$10,675,798	100.0%	\$29,059,554	100.0%	\$5,517,567	100.0%	\$230,439,131	100.0%

## Sub Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$4,146,991	5.0%	\$3,431,575	9.7%	\$463,501	9.4%	\$87,362	0.5%	\$0	0.0%	\$8,129,429	5.4%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$1,062,961	21.8%	\$14,515,501	17.4%	\$1,877,158	5.3%	\$70,557	1.4%	\$1,180,950	7.4%	\$0	0.0%	\$18,707,128	12.5%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$775,747	2.2%	\$0	0.0%	\$15,566	0.1%	\$0	0.0%	\$791,313	0.5%
Cert. Latino American	\$0	0.0%	\$5,420,941	6.5%	\$8,957,003	25.2%	\$0	0.0%	\$38,339	0.2%	\$0	0.0%	\$14,416,283	9.6%
Cert. Non-Minority	\$971,840	20.0%	\$11,749,876	14.1%	\$4,469,563	12.6%	\$271,824	5.5%	\$376,007	2.4%	\$14,025	0.3%	\$17,853,135	11.9%
Non-Certified	\$2,836,067	58.2%	\$47,784,954	57.1%	\$16,014,495	45.1%	\$4,135,355	83.7%	\$14,229,143	89.3%	\$4,913,911	99.7%	\$89,913,925	60.0%
Total	\$4,870,869	100.0%	\$83,618,263	100.0%	\$35,525,541	100.0%	\$4,941,237	100.0%	\$15,927,368	100.0%	\$4,927,936	100.0%	\$149,811,213	100.0%

# Office of the City Attorney Prime Contracts

## Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	----	0	----	1	0.4%	1	1.7%	0	0.0%	0	0.0%	2	0.2%
Cert. Arab American	0	----	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	0	----	0	----	0	0.0%	0	0.0%	1	0.2%	0	0.0%	1	0.1%
Cert. Iranian American	0	----	0	----	0	0.0%	0	0.0%	3	0.5%	0	0.0%	3	0.3%
Cert. Latino American	0	----	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Non-Minority	0	----	0	----	9	3.8%	2	3.4%	1	0.2%	0	0.0%	12	1.3%
Non-Certified	0	----	0	----	228	95.8%	55	94.8%	611	99.2%	4	100.0%	898	98.0%
Total	0	----	0	----	238	100.0%	58	100.0%	616	100.0%	4	100.0%	916	100.0%

## Prime Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	----	\$15,840	1.4%	\$6,600	3.7%	\$0	0.0%	\$0	0.0%	\$22,440	0.7%
Cert. Arab American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$3,825	0.2%	\$0	0.0%	\$3,825	0.1%
Cert. Iranian American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$18,485	1.1%	\$0	0.0%	\$18,485	0.6%
Cert. Latino American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	----	\$53,481	4.7%	\$8,279	4.7%	\$133	0.0%	\$0	0.0%	\$61,893	2.0%
Non-Certified	\$0	----	\$0	----	\$1,064,354	93.9%	\$161,761	91.6%	\$1,651,336	98.7%	\$100,324	100.0%	\$2,977,775	96.5%
Total	\$0	----	\$0	----	\$1,133,675	100.0%	\$176,640	100.0%	\$1,673,779	100.0%	\$100,324	100.0%	\$3,084,418	100.0%

## Prime Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	----	\$0	----	\$15,840	1.4%	\$3,600	2.1%	\$0	0.0%	\$0	0.0%	\$19,440	0.6%
Cert. Arab American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$3,825	0.2%	\$0	0.0%	\$3,825	0.1%
Cert. Iranian American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$18,485	1.1%	\$0	0.0%	\$18,485	0.6%
Cert. Latino American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	----	\$53,481	4.7%	\$8,279	4.8%	\$133	0.0%	\$0	0.0%	\$61,893	2.0%
Non-Certified	\$0	----	\$0	----	\$1,064,354	93.9%	\$161,761	93.2%	\$1,651,336	98.7%	\$100,324	100.0%	\$2,977,775	96.6%
Total	\$0	----	\$0	----	\$1,133,675	100.0%	\$173,640	100.0%	\$1,673,779	100.0%	\$100,324	100.0%	\$3,081,418	100.0%



## Office of the City Attorney Sub Contracts

## Number of Sub Contracts

[illegible]

### Sub Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Arab American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Asian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Iranian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Latino American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Non-Minority	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Non-Certified	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Total	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----

## Sub Payment

[illegible]

## Department of Human Resources Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	----	0	0.0%	0	0.0%	0	0.0%	2	0.2%	0	0.0%	2	0.1%
Cert. Arab American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Iranian American	0	----	0	0.0%	0	0.0%	0	0.0%	6	0.5%	0	0.0%	6	0.3%
Cert. Latino American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Non-Minority	0	----	0	0.0%	54	7.1%	2	1.2%	7	0.6%	0	0.0%	63	2.9%
Non-Certified	0	----	1	100.0%	705	92.9%	165	98.8%	1,226	98.8%	22	100.0%	2,119	96.8%
Total	0	----	1	100.0%	759	100.0%	167	100.0%	1,241	100.0%	22	100.0%	2,190	100.0%

### Prime Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$6,242	0.1%	\$0	0.0%	\$6,242	0.0%
Cert. Arab American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Iranian American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$4,183	0.1%	\$0	0.0%	\$4,183	0.0%
Cert. Latino American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	0.0%	\$12,958	1.6%	\$9,523	0.3%	\$9,346	0.1%	\$0	0.0%	\$31,828	0.2%
Non-Certified	\$0	----	\$1,000	100.0%	\$791,143	98.4%	\$3,012,265	99.7%	\$8,244,302	99.8%	\$1,361,572	100.0%	\$13,410,282	99.7%
Total	\$0	----	\$1,000	100.0%	\$804,101	100.0%	\$3,021,789	100.0%	\$8,264,072	100.0%	\$1,361,572	100.0%	\$13,452,534	100.0%

### Prime Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$6,242	0.1%	\$0	0.0%	\$6,242	0.0%
Cert. Arab American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Iranian American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$4,183	0.0%	\$0	0.0%	\$4,183	0.0%
Cert. Latino American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	0.0%	\$12,958	1.6%	\$9,523	0.0%	\$9,010	0.1%	\$0	0.0%	\$31,492	0.1%
Non-Certified	\$0	----	\$1,000	100.0%	\$784,931	98.4%	\$28,425,951	100.0%	\$10,759,360	99.8%	\$2,522,447	100.0%	\$42,493,690	99.9%
Total	\$0	----	\$1,000	100.0%	\$797,889	100.0%	\$28,435,474	100.0%	\$10,778,795	100.0%	\$2,522,447	100.0%	\$42,535,606	100.0%

## Department of Human Resources Sub Contracts

## Number of Sub Contracts

[illegible]

### Sub Award

	A&E	Award	A&E	Purchasing	All Industries
	Percent		Percent	Award	Percent
Cert. African American	\$0 -----	\$0 -----	\$0 -----	\$0 -----	\$0 -----
Cert. Arab American	\$0 -----	\$0 -----	\$0 -----	\$0 -----	\$0 -----
Cert. Asian American	\$0 -----	\$0 -----	\$0 -----	\$0 -----	\$0 -----
Cert. Iranian American	\$0 -----	\$0 -----	\$0 -----	\$0 -----	\$0 -----
Cert. Latino American	\$0 -----	\$0 -----	\$0 -----	\$0 -----	\$0 -----
Cert. Non-Minority	\$0 -----	\$0 -----	\$0 -----	\$0 -----	\$0 -----
Non-Certified	\$0 -----	\$0 -----	\$0 -----	\$0 -----	\$0 -----
Total	\$0 -----	\$0 -----	\$0 -----	\$0 -----	\$0 -----

## Sub Payment

[illegible]



## Department of Human Services Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	270	9.2%	0	0.0%	270	5.7%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	0	0.0%	0	0.0%	27	2.7%	1	0.1%	0	0.0%	0	0.0%	28	0.6%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	0	0.0%	0	0.0%	2	0.3%	0	0.0%	0	0.0%	2	0.0%
Cert. Non-Minority	1	25.0%	0	0.0%	26	2.6%	10	1.5%	305	10.4%	0	0.0%	342	7.2%
Non-Certified	3	75.0%	36	100.0%	947	94.7%	661	98.1%	2,370	80.5%	80	100.0%	4,097	86.5%
Total	4	100.0%	36	100.0%	1,000	100.0%	674	100.0%	2,945	100.0%	80	100.0%	4,739	100.0%

### Prime Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$389,621	7.4%	\$0	0.0%	\$389,621	1.5%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$70,006	2.6%	\$22,366	0.2%	\$0	0.0%	\$0	0.0%	\$92,372	0.4%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$5,925	0.1%	\$0	0.0%	\$0	0.0%	\$5,925	0.0%
Cert. Non-Minority	\$2,985	100.0%	\$0	0.0%	\$141,068	5.2%	\$437,205	4.7%	\$353,632	6.8%	\$0	0.0%	\$934,891	3.7%
Non-Certified	\$0	0.0%	\$2,137,920	100.0%	\$2,489,931	92.2%	\$8,870,005	95.0%	\$4,487,894	85.8%	\$6,002,122	100.0%	\$23,987,871	94.4%
Total	\$2,985	100.0%	\$2,137,920	100.0%	\$2,701,005	100.0%	\$9,335,501	100.0%	\$5,231,147	100.0%	\$6,002,122	100.0%	\$25,410,680	100.0%

### Prime Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$398,917	7.9%	\$0	0.0%	\$398,917	0.8%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$125,951	0.5%	\$22,366	0.1%	\$0	0.0%	\$0	0.0%	\$148,317	0.3%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$23,865	0.2%	\$0	0.0%	\$0	0.0%	\$23,865	0.0%
Cert. Non-Minority	\$2,985	0.7%	\$0	0.0%	\$195,551	0.8%	\$632,893	4.1%	\$341,365	6.7%	\$0	0.0%	\$1,172,794	2.3%
Non-Certified	\$407,810	99.3%	\$1,443,212	100.0%	\$22,945,341	98.6%	\$14,741,103	95.6%	\$4,330,701	85.4%	\$5,751,927	100.0%	\$49,620,095	96.6%
Total	\$410,796	100.0%	\$1,443,212	100.0%	\$23,266,842	100.0%	\$15,420,227	100.0%	\$5,070,982	100.0%	\$5,751,927	100.0%	\$51,363,987	100.0%

## Department of Human Services Sub Contracts

## Number of Sub Contracts

[illegible]

### Sub Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Cert. Arab American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Cert. Asian American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Cert. Iranian American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Cert. Latino American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Cert. Non-Minority	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Non-Certified	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Total	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----

## Sub Payment

	A&E	A&E	A&E	A&E	Professional Services	Purchasing	Telecommunication	All Industries
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	----	\$0	----	\$0	----	\$0	----
Cert. Arab American	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Asian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Iranian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Latino American	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Non-Minority	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Non-Certified	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Total	\$0	-----	\$0	-----	\$0	-----	\$0	-----

## Parking and Traffic Commission Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	2	0.1%	0	0.0%	0	0.0%	0	0.0%	2	0.0%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	95	2.4%	0	0.0%	95	1.6%
Cert. Asian American	0	0.0%	0	0.0%	15	0.9%	0	0.0%	0	0.0%	0	0.0%	15	0.3%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	0	0.0%	1	0.1%	0	0.0%	0	0.0%	0	0.0%	1	0.0%
Cert. Non-Minority	0	0.0%	1	11.1%	10	0.6%	4	6.3%	292	7.4%	0	0.0%	307	5.3%
Non-Certified	3	100.0%	8	88.9%	1,710	98.4%	59	93.7%	3,569	90.2%	10	100.0%	5,359	92.7%
Total	3	100.0%	9	100.0%	1,738	100.0%	63	100.0%	3,956	100.0%	10	100.0%	5,779	100.0%

### Prime Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$1,411	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$1,411	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$47,826	1.7%	\$0	0.0%	\$47,826	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$2,592	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$2,592	0.0%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$60	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$60	0.0%
Cert. Non-Minority	\$0	0.0%	\$11,175	9.6%	\$9,011,488	9.1%	\$128,345	18.3%	\$213,600	7.8%	\$0	0.0%	\$9,364,608	9.1%
Non-Certified	\$133,264	100.0%	\$105,403	90.4%	\$89,526,769	90.9%	\$573,775	81.7%	\$2,483,074	90.5%	\$306,321	100.0%	\$93,128,605	90.8%
Total	\$133,264	100.0%	\$116,578	100.0%	\$98,542,320	100.0%	\$702,119	100.0%	\$2,744,500	100.0%	\$306,321	100.0%	\$102,545,102	100.0%

### Prime Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$1,411	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$1,411	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$47,709	1.8%	\$0	0.0%	\$47,709	0.1%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$2,592	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$2,592	0.0%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$60	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$60	0.0%
Cert. Non-Minority	\$0	0.0%	\$11,175	9.6%	\$343,073	0.5%	\$60,506	5.7%	\$211,791	7.8%	\$0	0.0%	\$626,545	0.8%
Non-Certified	\$1,094,941	100.0%	\$105,403	90.4%	\$73,537,748	99.5%	\$992,064	94.3%	\$2,459,147	90.5%	\$306,321	100.0%	\$78,495,624	99.1%
Total	\$1,094,941	100.0%	\$116,578	100.0%	\$73,884,884	100.0%	\$1,052,570	100.0%	\$2,718,648	100.0%	\$306,321	100.0%	\$79,173,942	100.0%



## Parking and Traffic Commission Sub Contracts

## Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Cert. Arab American	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Cert. Asian American	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Cert. Italian American	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Cert. Latino American	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Cert. Non-Minority	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Non-Certified	0	0.00%	0	0.00%	4	100.00%	0	0.00%	0	0.00%	0	0.00%	4	100.00%
Total	0	0.00%	0	0.00%	4	100.00%	0	0.00%	0	0.00%	0	0.00%	4	100.00%

### Sub Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	----	\$0	0.0%	\$0	----	\$0	----	\$0	----	\$0	0.0%
Cert. Arab American	\$0	----	\$0	----	\$0	0.0%	\$0	----	\$0	----	\$0	----	\$0	0.0%
Cert. Asian American	\$0	----	\$0	----	\$0	0.0%	\$0	----	\$0	----	\$0	----	\$0	0.0%
Cert. Italian American	\$0	----	\$0	----	\$0	0.0%	\$0	----	\$0	----	\$0	----	\$0	0.0%
Cert. Latino American	\$0	----	\$0	----	\$0	0.0%	\$0	----	\$0	----	\$0	----	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	----	\$0	0.0%	\$0	----	\$0	----	\$0	----	\$0	0.0%
Non-Certified	\$0	----	\$0	----	\$1,452,699	100.0%	\$0	----	\$0	----	\$0	----	\$1,452,699	100.0%
Total	\$0	----	\$0	----	\$1,452,699	100.0%	\$0	----	\$0	----	\$0	----	\$1,452,699	100.0%

### Sub Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	-----	\$0	-----	\$0	-----
Cert. Arab American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	-----	\$0	-----	\$0	-----
Cert. Asian American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	-----	\$0	-----	\$0	-----
Cert. Italian American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	-----	\$0	-----	\$0	-----
Cert. Latino American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	-----	\$0	-----	\$0	-----
Cert. Non-Minority	\$0	----	\$0	----	\$0	----	\$0	----	\$0	-----	\$0	-----	\$0	-----
Non-Certified	\$0	----	\$0	----	\$0	----	\$0	----	\$0	-----	\$0	-----	\$0	-----
Total	\$0	----	\$0	----	\$0	----	\$0	----	\$0	-----	\$0	-----	\$0	-----

## Port Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	8	5.7%	0	0.0%	0	0.0%	73	0.6%	0	0.0%	81	0.5%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	6	17.1%	0	0.0%	100	3.1%	9	2.7%	359	2.9%	0	0.0%	474	2.9%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	186	1.5%	0	0.0%	186	1.2%
Cert. Non-Minority	4	11.4%	10	7.1%	260	8.1%	18	5.4%	520	4.2%	0	0.0%	812	5.0%
Non-Certified	25	71.4%	123	87.2%	2,865	88.8%	305	91.9%	11,280	90.8%	15	100.0%	14,613	90.4%
Total	35	100.0%	141	100.0%	3,225	100.0%	332	100.0%	12,418	100.0%	15	100.0%	16,166	100.0%

### Prime Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$1,352,105	3.7%	\$0	0.0%	\$0	0.0%	\$52,944	0.4%	\$0	0.0%	\$1,405,049	1.6%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$330,154	14.2%	\$0	0.0%	\$48,228	0.2%	\$371,310	5.9%	\$159,103	1.3%	\$0	0.0%	\$908,795	1.0%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$73,929	0.6%	\$0	0.0%	\$73,929	0.1%
Cert. Non-Minority	\$370,505	15.9%	\$17,448,658	47.3%	\$173,725	0.6%	\$490,269	7.8%	\$181,471	1.5%	\$0	0.0%	\$18,664,628	21.1%
Non-Certified	\$1,629,196	69.9%	\$18,109,523	49.1%	\$29,653,229	99.3%	\$5,412,107	86.3%	\$11,420,926	96.1%	\$1,023,385	100.0%	\$67,248,365	76.2%
Total	\$2,329,855	100.0%	\$36,910,286	100.0%	\$29,875,182	100.0%	\$6,273,686	100.0%	\$11,888,373	100.0%	\$1,023,385	100.0%	\$68,300,766	100.0%

### Prime Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$1,348,521	2.8%	\$0	0.0%	\$0	0.0%	\$47,140	0.4%	\$0	0.0%	\$1,395,660	1.8%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$324,649	15.9%	\$0	0.0%	\$44,935	0.5%	\$95,684	1.7%	\$119,138	0.9%	\$0	0.0%	\$584,406	0.7%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$74,134	0.6%	\$0	0.0%	\$74,134	0.1%
Cert. Non-Minority	\$157,563	7.7%	\$24,778,028	52.1%	\$167,792	1.8%	\$388,473	6.8%	\$176,526	1.4%	\$0	0.0%	\$25,668,382	32.7%
Non-Certified	\$1,559,837	76.4%	\$21,449,074	45.1%	\$8,992,647	97.7%	\$5,246,793	91.6%	\$12,458,637	96.8%	\$1,006,427	100.0%	\$50,713,415	64.7%
Total	\$2,042,049	100.0%	\$47,575,622	100.0%	\$9,205,374	100.0%	\$5,730,950	100.0%	\$12,875,574	100.0%	\$1,006,427	100.0%	\$78,435,996	100.0%

## Port Sub Contracts

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	1	3.6%	15	14.3%	0	0.0%	5	15.2%	0	0.0%	0	0.0%	21	10.3%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	2	7.1%	8	7.6%	1	16.7%	2	6.1%	4	13.3%	0	0.0%	17	8.4%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	14	13.3%	0	0.0%	0	0.0%	1	3.3%	0	0.0%	15	7.4%
Cert. Non-Minority	8	28.6%	39	37.1%	1	16.7%	5	15.2%	6	20.0%	1	100.0%	60	29.6%
Non-Certified	17	60.7%	29	27.6%	4	66.7%	21	63.6%	19	63.3%	0	0.0%	90	44.3%
Total	28	100.0%	105	100.0%	6	100.0%	33	100.0%	30	100.0%	1	100.0%	203	100.0%

### Sub Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$784,291	8.6%	\$0	0.0%	\$38,476	17.1%	\$0	0.0%	\$0	0.0%	\$822,766	7.8%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$359,560	3.9%	\$48,667	89.0%	\$7,500	3.3%	\$18,000	1.7%	\$0	0.0%	\$433,727	4.1%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$517,791	5.7%	\$0	0.0%	\$0	0.0%	\$191,000	18.3%	\$0	0.0%	\$708,791	6.7%
Cert. Non-Minority	\$67,682	48.2%	\$3,350,404	36.7%	\$0	0.0%	\$30,580	13.6%	\$88,906	8.5%	\$15,000	100.0%	\$3,552,571	33.5%
Non-Certified	\$72,820	51.8%	\$4,114,740	45.1%	\$5,999	11.0%	\$148,417	66.0%	\$746,400	71.5%	\$0	0.0%	\$5,088,376	48.0%
Total	\$140,502	100.0%	\$9,126,785	100.0%	\$54,666	100.0%	\$224,972	100.0%	\$1,044,306	100.0%	\$15,000	100.0%	\$10,606,231	100.0%

### Sub Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$488,138	4.9%	\$0	0.0%	\$6,830	1.5%	\$0	0.0%	\$0	0.0%	\$494,968	3.9%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$11,725	3.2%	\$229,113	2.3%	\$36,492	35.5%	\$0	0.0%	\$16,000	0.9%	\$0	0.0%	\$293,330	2.3%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$463,411	4.7%	\$0	0.0%	\$0	0.0%	\$15,758	0.9%	\$0	0.0%	\$479,168	3.8%
Cert. Non-Minority	\$13,160	3.6%	\$1,526,084	15.4%	\$2,051	2.0%	\$33,226	7.3%	\$178,114	9.8%	\$8,593	100.0%	\$1,761,227	13.9%
Non-Certified	\$336,989	93.1%	\$7,210,480	72.7%	\$64,388	62.6%	\$418,007	91.3%	\$1,603,171	88.4%	\$0	0.0%	\$9,633,035	76.1%
Total	\$361,874	100.0%	\$9,917,227	100.0%	\$102,931	100.0%	\$458,062	100.0%	\$1,813,042	100.0%	\$8,593	100.0%	\$12,661,728	100.0%



## Department of Public Health Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	55	1.0%	0	0.0%	0	0.0%	0	0.0%	55	0.2%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	0	0.0%	3	1.4%	182	3.2%	40	1.7%	1,487	6.0%	0	0.0%	1,712	5.1%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	6	2.8%	120	2.1%	0	0.0%	230	0.9%	0	0.0%	356	1.1%
Cert. Non-Minority	1	7.1%	21	9.7%	115	2.0%	61	2.6%	389	1.6%	0	0.0%	587	1.8%
Non-Certified	13	92.9%	187	86.2%	5,255	91.8%	2,202	95.6%	22,561	91.5%	392	100.0%	30,610	91.9%
Total	14	100.0%	217	100.0%	5,727	100.0%	2,303	100.0%	24,667	100.0%	392	100.0%	33,320	100.0%

### Prime Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$409,620	1.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$409,620	0.1%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$38,843	0.2%	\$372,122	0.9%	\$3,768,279	2.7%	\$5,118,110	1.7%	\$0	0.0%	\$9,297,353	1.8%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$665,480	3.6%	\$1,807,041	4.5%	\$0	0.0%	\$533,912	0.2%	\$0	0.0%	\$3,006,432	0.6%
Cert. Non-Minority	\$24,000	8.4%	\$4,850,610	26.3%	\$1,096,554	2.7%	\$9,328,012	6.7%	\$748,989	0.2%	\$0	0.0%	\$16,048,166	3.1%
Non-Certified	\$261,923	91.6%	\$12,883,955	69.9%	\$36,786,727	90.9%	\$125,255,297	90.5%	\$297,860,521	97.9%	\$20,045,827	100.0%	\$493,094,250	94.5%
Total	\$285,923	100.0%	\$18,438,888	100.0%	\$40,472,063	100.0%	\$138,351,588	100.0%	\$304,261,531	100.0%	\$20,045,827	100.0%	\$521,855,820	100.0%

### Prime Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$3,838,414	8.8%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$3,838,414	0.7%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$21,495	0.1%	\$349,761	0.8%	\$9,564,526	5.4%	\$4,347,316	1.7%	\$0	0.0%	\$14,283,098	2.8%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$89,033	0.5%	\$1,237,096	2.8%	\$0	0.0%	\$528,563	0.2%	\$0	0.0%	\$1,854,691	0.4%
Cert. Non-Minority	\$24,000	7.3%	\$5,503,072	32.1%	\$1,054,627	2.4%	\$12,300,939	6.9%	\$8,006,365	3.2%	\$0	0.0%	\$26,889,022	5.2%
Non-Certified	\$304,932	92.7%	\$11,551,853	67.3%	\$36,987,283	85.1%	\$155,498,489	87.7%	\$238,830,581	94.9%	\$25,223,560	100.0%	\$468,396,700	90.9%
Total	\$328,932	100.0%	\$17,165,453	100.0%	\$43,467,181	100.0%	\$177,363,954	100.0%	\$251,712,845	100.0%	\$25,223,560	100.0%	\$515,261,925	100.0%

## Department of Public Health Sub Contracts

## Number of Sub Contracts

[illegible]

### Sub Award

[illegible]

### Sub Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Arab American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Asian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Italian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Latino American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Non-Minority	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Non-Certified	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Total	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----

## Department of Public Transportation-MUNI Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	0	0.0%	3	0.8%	0	0.0%	0	0.0%	3	0.0%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Italian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	1	0.5%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Non-Minority	1	5.9%	15	7.4%	495	11.4%	12	3.2%	3,963	13.0%	2	3.1%	4,488	12.6%
Non-Certified	16	94.1%	188	92.2%	3,842	88.6%	357	96.0%	26,581	87.0%	63	96.9%	31,047	87.4%
Total	17	100.0%	204	100.0%	4,337	100.0%	372	100.0%	30,544	100.0%	65	100.0%	35,539	100.0%

### Prime Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$10,053	0.1%	\$0	0.0%	\$0	0.0%	\$10,053	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Italian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$8,994,590	5.6%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$8,994,590	2.6%
Cert. Non-Minority	\$16,823	0.1%	\$36,310,005	22.7%	\$8,088,840	46.9%	\$914,777	5.9%	\$4,588,165	3.7%	\$10,793	0.1%	\$49,929,403	14.5%
Non-Certified	\$19,600,306	99.9%	\$114,755,704	71.7%	\$9,172,642	53.1%	\$14,612,597	94.0%	\$18,750,743	96.3%	\$8,957,501	99.9%	\$285,849,494	82.9%
Total	\$19,617,129	100.0%	\$160,060,299	100.0%	\$17,261,482	100.0%	\$15,537,427	100.0%	\$123,338,908	100.0%	\$8,968,294	100.0%	\$344,783,539	100.0%

### Prime Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$9,303	0.0%	\$0	0.0%	\$0	0.0%	\$9,303	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Italian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$2,469,960	3.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$2,469,960	0.9%
Cert. Non-Minority	\$16,823	0.1%	\$28,043,172	33.7%	\$8,066,772	45.5%	\$1,576,185	7.4%	\$4,467,436	3.6%	\$10,793	0.2%	\$42,181,182	15.9%
Non-Certified	\$11,829,281	99.9%	\$52,604,260	63.3%	\$9,678,560	54.5%	\$19,851,483	92.6%	\$19,750,189	96.4%	\$7,161,919	99.8%	\$220,875,693	83.2%
Total	\$11,846,104	100.0%	\$83,117,393	100.0%	\$17,745,333	100.0%	\$21,436,972	100.0%	\$124,217,626	100.0%	\$7,172,711	100.0%	\$265,536,138	100.0%



## Department of Public Transportation-MUNI Sub Contracts

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	1	4.5%	12	11.4%	0	0.0%	0	0.0%	1	3.0%	0	0.0%	14	8.1%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	4	18.2%	5	4.8%	0	0.0%	0	0.0%	2	6.1%	0	0.0%	11	6.4%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	10	9.5%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	10	5.8%
Cert. Non-Minority	2	9.1%	7	6.7%	1	50.0%	1	12.5%	5	15.2%	0	0.0%	16	9.2%
Non-Certified	15	68.2%	71	67.6%	1	50.0%	7	87.5%	25	75.8%	3	100.0%	122	70.5%
Total	22	100.0%	105	100.0%	2	100.0%	8	100.0%	33	100.0%	3	100.0%	173	100.0%

### Sub Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$26,928	0.4%	\$3,294,500	5.4%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$3,321,428	4.6%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$2,325,637	33.8%	\$5,450,000	9.0%	\$0	0.0%	\$0	0.0%	\$220,000	8.0%	\$0	0.0%	\$7,995,637	11.1%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$3,771,431	6.2%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$3,771,431	5.2%
Cert. Non-Minority	\$794,852	11.6%	\$1,288,155	2.1%	\$25,000	3.0%	\$0	0.0%	\$850,908	30.8%	\$0	0.0%	\$2,958,915	4.1%
Non-Certified	\$3,729,110	54.2%	\$46,810,779	77.2%	\$800,000	97.0%	\$294,873	100.0%	\$1,695,050	61.3%	\$781,900	100.0%	\$54,111,712	75.0%
Total	\$6,876,527	100.0%	\$60,614,865	100.0%	\$825,000	100.0%	\$294,873	100.0%	\$2,765,958	100.0%	\$781,900	100.0%	\$72,159,123	100.0%

### Sub Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$2,351	0.1%	\$696,413	9.4%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	----	\$698,764	6.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	----	\$0	0.0%
Cert. Asian American	\$920,742	36.8%	\$889,974	12.1%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	----	\$1,810,716	15.6%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	----	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$1,772,938	24.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	----	\$1,772,938	15.3%
Cert. Non-Minority	\$258,466	10.3%	\$134,660	1.8%	\$5,432	1.0%	\$0	0.0%	\$73,526	29.3%	\$0	----	\$472,084	4.1%
Non-Certified	\$1,320,773	52.8%	\$3,888,660	52.7%	\$533,651	99.0%	\$937,501	100.0%	\$177,783	70.7%	\$0	----	\$6,858,369	59.1%
Total	\$2,502,333	100.0%	\$7,382,645	100.0%	\$539,083	100.0%	\$937,501	100.0%	\$251,309	100.0%	\$0	----	\$11,612,870	100.0%

## Public Utilities Commission Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	24	0.6%	2	0.3%	0	0.0%	6	5.3%	32	0.1%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	6	5.8%	0	0.0%	20	0.5%	1	0.1%	406	1.1%	0	0.0%	433	1.0%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	90	11.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	90	0.2%
Cert. Non-Minority	6	5.8%	271	33.1%	132	3.2%	28	4.0%	2,347	6.2%	0	0.0%	2,784	6.4%
Non-Certified	92	88.5%	457	55.9%	3,999	95.8%	662	95.5%	35,170	92.7%	107	94.7%	40,487	92.4%
Total	104	100.0%	818	100.0%	4,175	100.0%	693	100.0%	37,923	100.0%	113	100.0%	43,826	100.0%

### Prime Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$7,532	0.1%	\$740,000	1.9%	\$0	0.0%	\$302,800	5.6%	\$1,050,332	0.2%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$1,757,313	5.9%	\$0	0.0%	\$42,599	0.4%	\$100,000	0.3%	\$437,238	0.2%	\$0	0.0%	\$2,337,150	0.4%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$68,792,065	18.3%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$68,792,065	10.5%
Cert. Non-Minority	\$3,122,669	10.5%	\$153,654,424	40.9%	\$126,337	1.2%	\$4,199,711	11.0%	\$2,536,704	1.3%	\$0	0.0%	\$163,639,845	25.0%
Non-Certified	\$24,773,526	83.5%	\$153,334,684	40.8%	\$10,430,959	98.3%	\$33,190,581	86.8%	\$191,996,573	98.5%	\$5,127,581	94.4%	\$418,853,904	64.0%
Total	\$29,653,508	100.0%	\$375,781,173	100.0%	\$10,607,427	100.0%	\$38,230,292	100.0%	\$194,970,515	100.0%	\$5,430,382	100.0%	\$654,673,296	100.0%

### Prime Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$6,483	0.1%	\$651,321	2.7%	\$0	0.0%	\$601,934	11.6%	\$1,259,738	0.3%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$1,408,223	8.8%	\$0	0.0%	\$42,608	0.6%	\$65,310	0.3%	\$435,379	0.8%	\$0	0.0%	\$1,951,520	0.4%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$65,887,187	19.8%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$65,887,187	15.0%
Cert. Non-Minority	\$1,993,185	12.4%	\$130,188,089	39.2%	\$126,403	1.7%	\$3,947,052	16.5%	\$2,445,757	4.5%	\$0	0.0%	\$138,700,486	31.5%
Non-Certified	\$12,677,163	78.8%	\$136,306,931	41.0%	\$7,409,599	97.7%	\$19,237,586	80.5%	\$51,668,310	94.7%	\$4,583,380	88.4%	\$231,862,968	52.7%
Total	\$16,078,570	100.0%	\$332,382,206	100.0%	\$7,585,094	100.0%	\$23,901,269	100.0%	\$54,549,446	100.0%	\$5,185,313	100.0%	\$439,681,899	100.0%



# Public Utilities Commission Sub Contracts

## Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	14	6.9%	82	8.8%	0	0.0%	14	6.9%	3	4.1%	1	4.8%	114	7.6%
Cert. Arab American	1	0.5%	1	0.1%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2	0.1%
Cert. Asian American	37	18.2%	134	14.3%	11	18.3%	7	3.5%	9	12.3%	1	4.8%	199	13.3%
Cert. Iranian American	1	0.5%	0	0.0%	0	0.0%	0	0.0%	1	1.4%	0	0.0%	2	0.1%
Cert. Latino American	5	2.5%	192	20.5%	0	0.0%	6	3.0%	1	1.4%	0	0.0%	204	13.6%
Cert. Non-Minority	43	21.2%	257	27.4%	21	35.0%	40	19.8%	15	20.5%	5	23.8%	381	25.5%
Non-Certified	102	50.2%	271	28.9%	28	46.7%	135	66.8%	44	60.3%	14	66.7%	594	39.7%
Total	203	100.0%	937	100.0%	60	100.0%	202	100.0%	73	100.0%	21	100.0%	1,496	100.0%

## Sub Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$563,240	51.9%	\$13,664,325	12.9%	\$0	0.0%	\$32,739	3.9%	\$55,655	1.1%	\$0	0.0%	\$14,315,959	12.5%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$6,395,462	6.0%	\$3,100	0.3%	\$57,000	6.7%	\$1,421,796	28.2%	\$0	0.0%	\$7,877,358	6.9%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$21,554,345	20.3%	\$0	0.0%	\$55,000	6.5%	\$49,800	1.0%	\$0	0.0%	\$21,659,145	19.0%
Cert. Non-Minority	\$59,748	5.5%	\$23,701,007	22.4%	\$293,953	26.8%	\$163,750	19.3%	\$1,287,212	25.6%	\$0	0.0%	\$25,505,669	22.3%
Non-Certified	\$462,248	42.6%	\$40,710,905	38.4%	\$800,872	72.9%	\$540,383	63.7%	\$2,222,060	44.1%	\$197,404	100.0%	\$44,933,272	39.3%
Total	\$1,085,236	100.0%	\$106,025,444	100.0%	\$1,097,925	100.0%	\$848,872	100.0%	\$5,036,523	100.0%	\$197,404	100.0%	\$114,291,403	100.0%

## Sub Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$653,567	8.7%	\$11,354,167	11.9%	\$0	0.0%	\$482,192	9.7%	\$63,465	1.2%	\$58,877	13.0%	\$12,612,289	10.9%
Cert. Arab American	\$510	0.0%	\$154,490	0.2%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$155,000	0.1%
Cert. Asian American	\$742,320	9.9%	\$5,915,013	6.2%	\$317,855	21.6%	\$227,268	4.6%	\$1,458,249	26.7%	\$0	0.0%	\$8,660,706	7.5%
Cert. Iranian American	\$28,578	0.4%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$209	0.0%	\$0	0.0%	\$28,786	0.0%
Cert. Latino American	\$131,078	1.8%	\$20,971,229	21.9%	\$0	0.0%	\$224,480	4.5%	\$49,800	0.9%	\$0	0.0%	\$21,376,587	18.5%
Cert. Non-Minority	\$1,534,564	20.5%	\$21,689,896	22.7%	\$319,983	21.8%	\$336,215	18.8%	\$1,171,896	21.5%	\$93,769	20.8%	\$25,746,344	22.3%
Non-Certified	\$4,392,918	58.7%	\$35,512,325	37.1%	\$831,367	56.6%	\$3,113,611	62.5%	\$2,715,889	49.7%	\$298,636	66.2%	\$46,864,745	40.6%
Total	\$7,483,555	100.0%	\$95,597,140	100.0%	\$1,469,205	100.0%	\$4,983,767	100.0%	\$5,459,509	100.0%	\$451,282	100.0%	\$115,444,457	100.0%

## Department of Public Works Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	16	7.4%	64	8.9%	5	0.3%	2	0.5%	144	1.0%	1	0.9%	232	1.3%
Cert. Iranian American	11	5.1%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	11	0.1%
Cert. Latino American	0	0.0%	85	11.8%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	85	0.5%
Cert. Non-Minority	39	18.1%	57	7.9%	79	4.2%	25	6.4%	1,542	10.2%	4	3.6%	1,746	9.5%
Non-Certified	150	69.4%	516	71.5%	1,796	95.5%	363	93.1%	13,450	88.9%	106	95.5%	16,381	88.8%
Total	216	100.0%	722	100.0%	1,880	100.0%	390	100.0%	15,136	100.0%	111	100.0%	18,455	100.0%

### Prime Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$4,923,945	6.6%	\$65,081,247	10.5%	\$3,420	0.1%	\$850,000	2.3%	\$94,498	0.3%	\$10,000	0.3%	\$70,963,110	9.2%
Cert. Iranian American	\$4,564,417	6.1%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$4,564,417	0.6%
Cert. Latino American	\$0	0.0%	\$84,314,697	13.6%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$84,314,697	10.9%
Cert. Non-Minority	\$10,609,202	14.1%	\$52,456,406	8.5%	\$972,445	17.6%	\$4,839,884	13.0%	\$1,276,565	3.9%	\$52,775	1.4%	\$70,207,278	9.1%
Non-Certified	\$54,962,002	73.2%	\$417,093,569	67.4%	\$4,543,705	82.3%	\$31,521,369	84.7%	\$31,684,843	95.9%	\$3,662,825	98.3%	\$543,466,312	70.3%
Total	\$75,059,566	100.0%	\$618,945,920	100.0%	\$5,519,570	100.0%	\$37,211,253	100.0%	\$33,055,905	100.0%	\$3,725,600	100.0%	\$773,517,813	100.0%

### Prime Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$2,881,169	5.0%	\$65,871,982	10.4%	\$4,870	0.1%	\$257,689	1.2%	\$153,384	0.6%	\$10,000	0.4%	\$69,179,094	9.3%
Cert. Iranian American	\$2,824,372	4.9%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$2,824,372	0.4%
Cert. Latino American	\$0	0.0%	\$67,884,905	10.7%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$67,884,905	9.1%
Cert. Non-Minority	\$3,460,095	6.0%	\$35,962,149	5.7%	\$323,389	6.5%	\$1,963,532	8.8%	\$1,256,821	4.7%	\$42,775	1.9%	\$43,008,761	5.8%
Non-Certified	\$48,475,428	84.1%	\$462,159,729	73.1%	\$4,665,314	93.4%	\$20,048,976	90.0%	\$25,153,667	94.7%	\$2,255,363	97.7%	\$562,758,496	75.5%
Total	\$57,641,063	100.0%	\$631,878,765	100.0%	\$4,993,573	100.0%	\$22,270,198	100.0%	\$26,563,872	100.0%	\$2,308,157	100.0%	\$745,655,628	100.0%



## Department of Public Works Sub Contracts

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	13	3.9%	92	6.3%	5	5.7%	27	6.8%	18	4.8%	3	7.7%	158	5.9%
Cert. Arab American	5	1.5%	1	0.1%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	6	0.2%
Cert. Asian American	83	24.9%	250	17.1%	14	16.1%	33	8.3%	88	23.3%	1	2.6%	469	17.4%
Cert. Iranian American	5	1.5%	0	0.0%	0	0.0%	0	0.0%	8	2.1%	0	0.0%	13	0.5%
Cert. Latino American	2	0.6%	171	11.7%	3	3.4%	3	0.8%	3	0.8%	0	0.0%	182	6.7%
Cert. Non-Minority	57	17.1%	316	21.6%	17	19.5%	69	17.3%	39	10.3%	12	30.8%	510	18.9%
Non-Certified	169	50.6%	632	43.2%	48	55.2%	266	66.8%	221	58.6%	23	59.0%	1,359	50.4%
Total	334	100.0%	1,462	100.0%	87	100.0%	398	100.0%	377	100.0%	39	100.0%	2,697	100.0%

### Sub Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$136,000	1.8%	\$9,748,946	7.1%	\$227,542	16.8%	\$619,536	6.7%	\$1,854,486	10.1%	\$0	0.0%	\$12,586,510	7.2%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$786,200	10.6%	\$26,421,978	19.2%	\$44,245	3.3%	\$90,448	1.0%	\$5,594,328	30.5%	\$47,500	3.0%	\$32,984,699	18.8%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$100,000	0.5%	\$0	0.0%	\$100,000	0.1%
Cert. Latino American	\$0	0.0%	\$20,430,384	14.8%	\$19,815	1.5%	\$0	0.0%	\$3,000	0.0%	\$0	0.0%	\$20,453,199	11.6%
Cert. Non-Minority	\$682,770	9.2%	\$34,206,805	24.8%	\$149,050	11.0%	\$2,328,985	25.2%	\$567,789	3.1%	\$584,478	37.2%	\$38,519,877	21.9%
Non-Certified	\$5,802,755	78.3%	\$47,080,950	34.1%	\$916,718	67.5%	\$6,191,823	67.1%	\$10,199,397	55.7%	\$941,000	59.8%	\$71,132,643	40.5%
Total	\$7,407,725	100.0%	\$137,889,063	100.0%	\$1,357,370	100.0%	\$9,230,792	100.0%	\$18,319,000	100.0%	\$1,572,978	100.0%	\$175,776,927	100.0%

### Sub Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$69,108	0.7%	\$4,381,298	2.6%	\$250,945	19.8%	\$328,813	4.0%	\$918,016	1.5%	\$118,409	9.3%	\$6,066,588	2.5%
Cert. Arab American	\$62,055	0.6%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$62,055	0.0%
Cert. Asian American	\$1,287,940	12.8%	\$15,148,840	9.1%	\$36,395	2.9%	\$273,080	3.4%	\$1,907,324	3.1%	\$440,422	34.5%	\$19,094,000	7.7%
Cert. Iranian American	\$84,175	0.8%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$83,739	0.1%	\$0	0.0%	\$167,914	0.1%
Cert. Latino American	\$62,160	0.6%	\$18,779,571	11.3%	\$14,108	1.1%	\$2,298	0.0%	\$41,914	0.1%	\$0	0.0%	\$18,900,051	7.6%
Cert. Non-Minority	\$773,132	7.7%	\$26,609,418	16.0%	\$94,651	7.5%	\$769,525	9.5%	\$989,443	1.6%	\$230,352	18.0%	\$29,466,521	11.9%
Non-Certified	\$7,761,938	76.8%	\$100,950,051	60.9%	\$871,278	68.7%	\$6,751,275	83.1%	\$56,797,117	93.5%	\$487,663	38.2%	\$173,619,322	70.2%
Total	\$10,100,507	100.0%	\$165,869,178	100.0%	\$1,267,376	100.0%	\$8,124,991	100.0%	\$60,737,553	100.0%	\$1,276,847	100.0%	\$247,376,452	100.0%

## Department of Purchasing Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Arab American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	0	----	0	0.0%	21	2.9%	0	0.0%	228	7.3%	0	0.0%	249	6.2%
Cert. Italian American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	----	0	0.0%	22	3.1%	0	0.0%	0	0.0%	0	0.0%	22	0.6%
Cert. Non-Minority	0	----	16	19.3%	42	5.8%	3	5.7%	113	3.6%	0	0.0%	174	4.4%
Non-Certified	0	----	67	80.7%	635	88.2%	50	94.3%	2,783	89.1%	8	100.0%	3,543	88.8%
Total	0	----	83	100.0%	720	100.0%	53	100.0%	3,124	100.0%	8	100.0%	3,988	100.0%

### Prime Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Arab American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	0.0%	\$109,239	3.2%	\$0	0.0%	\$804,200	4.6%	\$0	0.0%	\$913,439	3.8%
Cert. Italian American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	----	\$0	0.0%	\$206,774	6.1%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$206,774	0.9%
Cert. Non-Minority	\$0	----	\$556,436	20.3%	\$126,683	3.7%	\$10,457	7.4%	\$577,642	3.3%	\$0	0.0%	\$1,271,218	5.3%
Non-Certified	\$0	----	\$2,179,317	79.7%	\$2,948,411	86.9%	\$130,687	92.6%	\$16,109,507	92.1%	\$325,492	100.0%	\$21,693,413	90.1%
Total	\$0	----	\$2,735,752	100.0%	\$3,391,108	100.0%	\$141,144	100.0%	\$17,491,349	100.0%	\$325,492	100.0%	\$24,084,845	100.0%

### Prime Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Arab American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	0.0%	\$109,366	3.3%	\$0	0.0%	\$792,201	4.5%	\$0	0.0%	\$901,567	3.8%
Cert. Italian American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	----	\$0	0.0%	\$206,477	6.1%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$206,477	0.9%
Cert. Non-Minority	\$0	----	\$556,436	20.3%	\$125,012	3.7%	\$10,457	7.4%	\$569,040	3.3%	\$0	0.0%	\$1,260,945	5.3%
Non-Certified	\$0	----	\$2,179,317	79.7%	\$2,920,701	86.9%	\$130,687	92.6%	\$16,055,495	92.2%	\$325,492	100.0%	\$21,611,691	90.1%
Total	\$0	----	\$2,735,752	100.0%	\$3,361,556	100.0%	\$141,144	100.0%	\$17,416,736	100.0%	\$325,492	100.0%	\$23,960,680	100.0%



## Department of Purchasing Sub Contracts

## Number of Sub Contracts

[illegible]

### Sub Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	-----	\$0	-----		-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Arab American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Asian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Iranian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Latino American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Non-Minority	\$0	-----	\$0	-----		-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Non-Certified	\$0	-----	\$0	-----		-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Total	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----

## Sub Payment

[illegible]

## Retirement System Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	0	0.0%	1	0.5%	0	0.0%	0	0.0%	1	0.1%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Non-Minority	0	0.0%	0	0.0%	3	0.7%	2	1.1%	31	8.1%	0	0.0%	36	3.6%
Non-Certified	4	100.0%	1	100.0%	409	99.3%	186	98.4%	354	91.9%	8	100.0%	962	96.3%
Total	4	100.0%	1	100.0%	412	100.0%	189	100.0%	385	100.0%	8	100.0%	999	100.0%

### Prime Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$30,000	0.0%	\$0	0.0%	\$0	0.0%	\$30,000	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	0.0%	\$0	0.0%	\$3,787	1.3%	\$5,710	0.0%	\$12,429	2.5%	\$0	0.0%	\$21,926	0.0%
Non-Certified	\$3,036,000	100.0%	\$376	100.0%	\$277,413	98.7%	\$73,395,053	100.0%	\$482,293	97.5%	\$1,322,362	100.0%	\$78,513,497	99.9%
Total	\$3,036,000	100.0%	\$376	100.0%	\$281,200	100.0%	\$73,430,763	100.0%	\$494,722	100.0%	\$1,322,362	100.0%	\$78,565,422	100.0%

### Prime Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$25,775	0.0%	\$0	0.0%	\$0	0.0%	\$25,775	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	0.0%	\$0	0.0%	\$3,787	1.0%	\$26,098	0.0%	\$19,283	3.2%	\$0	0.0%	\$49,168	0.0%
Non-Certified	\$211,265	100.0%	\$376	100.0%	\$370,731	99.0%	\$100,976,657	99.9%	\$591,348	96.8%	\$1,326,937	100.0%	\$103,477,313	99.9%
Total	\$211,265	100.0%	\$376	100.0%	\$374,518	100.0%	\$101,028,529	100.0%	\$610,631	100.0%	\$1,326,937	100.0%	\$103,552,256	100.0%

## Retirement System Sub Contracts

## Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	----	0	----	0	----	0	----	0	----	0	----	0	----
Cert. Arab American	0	----	0	----	0	----	0	----	0	----	0	----	0	----
Cert. Asian American	0	----	0	----	0	----	0	----	0	----	0	----	0	----
Cert. Iranian American	0	----	0	----	0	----	0	----	0	----	0	----	0	----
Cert. Latino American	0	----	0	----	0	----	0	----	0	----	0	----	0	----
Cert. Non-Minority	0	----	0	----	0	----	0	----	0	----	0	----	0	----
Non-Certified	0	----	0	----	0	----	0	----	0	----	0	----	0	----
Total	0	----	0	----	0	----	0	----	0	----	0	----	0	----

### Sub Award

[illegible]

## Sub Payment

[illegible]



## Department of Telecommunications and Informational Services Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	4	0.5%	0	0.0%	182	5.0%	0	0.0%	186	3.7%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	5	1.4%	5	0.1%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Non-Minority	0	0.0%	0	0.0%	13	1.6%	10	4.6%	336	9.2%	3	0.9%	362	7.1%
Non-Certified	9	100.0%	19	100.0%	808	97.9%	207	95.4%	3,143	85.9%	341	97.7%	4,527	89.1%
Total	9	100.0%	19	100.0%	825	100.0%	217	100.0%	3,661	100.0%	349	100.0%	5,080	100.0%

### Prime Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$46,946	1.4%	\$0	0.0%	\$123,456	0.9%	\$0	0.0%	\$170,402	0.1%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$435,000	0.5%	\$435,000	0.4%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	0.0%	\$0	0.0%	\$4,440	0.1%	\$562,349	4.2%	\$254,582	1.8%	\$11,357	0.0%	\$832,728	0.7%
Non-Certified	\$684,055	100.0%	\$931,490	100.0%	\$3,351,629	98.5%	\$12,948,999	95.8%	\$13,982,286	97.4%	\$83,094,199	99.5%	\$114,992,659	98.8%
Total	\$684,055	100.0%	\$931,490	100.0%	\$3,403,016	100.0%	\$13,511,348	100.0%	\$14,360,324	100.0%	\$83,540,556	100.0%	\$116,430,790	100.0%

### Prime Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$46,996	1.4%	\$0	0.0%	\$115,216	1.3%	\$0	0.0%	\$162,211	0.2%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$217,019	0.4%	\$217,019	0.3%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	0.0%	\$0	0.0%	\$5,034	0.2%	\$459,701	3.4%	\$249,201	2.8%	\$11,357	0.0%	\$725,294	0.9%
Non-Certified	\$880,691	100.0%	\$585,757	100.0%	\$3,218,745	98.4%	\$12,997,160	96.6%	\$8,691,768	96.0%	\$53,586,601	99.6%	\$79,960,721	98.6%
Total	\$880,691	100.0%	\$585,757	100.0%	\$3,270,775	100.0%	\$13,456,862	100.0%	\$9,056,185	100.0%	\$53,814,977	100.0%	\$81,065,246	100.0%

# Department of Telecommunications and Informational Services Sub Contracts

## Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	2	33.3%	0	----	0	----	0	0.0%	2	10.0%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	----	0	----	0	0.0%	0	0.0%
Cert. Asian American	2	100.0%	0	0.0%	2	33.3%	0	----	0	----	4	80.0%	8	40.0%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	----	0	----	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	2	28.6%	2	33.3%	0	----	0	----	0	0.0%	4	20.0%
Cert. Non-Minority	0	0.0%	4	57.1%	0	0.0%	0	----	0	----	0	0.0%	4	20.0%
Non-Certified	0	0.0%	1	14.3%	0	0.0%	0	----	0	----	1	20.0%	2	10.0%
Total	2	100.0%	7	100.0%	6	100.0%	0	----	0	----	5	100.0%	20	100.0%

## Sub Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$35,583	33.3%	\$0	----	\$0	----	\$0	0.0%	\$35,583	11.1%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$35,583	100.0%	\$0	0.0%	\$35,583	33.3%	\$0	----	\$0	----	\$71,166	100.0%	\$142,332	44.5%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$35,582	33.3%	\$35,583	33.3%	\$0	----	\$0	----	\$0	0.0%	\$71,115	22.2%
Cert. Non-Minority	\$0	0.0%	\$71,166	66.7%	\$0	0.0%	\$0	----	\$0	----	\$0	0.0%	\$71,166	22.2%
Non-Certified	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%
Total	\$35,583	100.0%	\$106,698	100.0%	\$106,749	100.0%	\$0	----	\$0	----	\$71,166	100.0%	\$320,196	100.0%

## Sub Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$35,583	33.3%	\$0	----	\$0	----	\$0	0.0%	\$35,583	6.4%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$35,583	100.0%	\$0	0.0%	\$35,583	33.3%	\$0	----	\$0	----	\$306,283	100.0%	\$377,449	68.0%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$35,582	33.3%	\$35,583	33.3%	\$0	----	\$0	----	\$0	0.0%	\$71,115	12.8%
Cert. Non-Minority	\$0	0.0%	\$71,166	66.7%	\$0	0.0%	\$0	----	\$0	----	\$0	0.0%	\$71,166	12.8%
Non-Certified	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%
Total	\$35,583	100.0%	\$106,698	100.0%	\$106,749	100.0%	\$0	----	\$0	----	\$306,283	100.0%	\$555,313	100.0%



## Treasurer/Tax Collector Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Arab American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	0	----	0	0.0%	2	1.1%	1	1.1%	0	0.0%	0	0.0%	3	0.4%
Cert. Iranian American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Non-Minority	0	----	0	0.0%	21	11.2%	0	0.0%	2	0.4%	0	0.0%	23	3.0%
Non-Certified	0	----	2	100.0%	165	87.8%	89	98.9%	482	99.6%	6	100.0%	744	96.6%
Total	0	----	2	100.0%	188	100.0%	90	100.0%	484	100.0%	6	100.0%	770	100.0%

### Prime Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Arab American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	0.0%	\$335	0.1%	\$3,812	0.6%	\$0	0.0%	\$0	0.0%	\$4,147	0.1%
Cert. Iranian American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	0.0%	\$1,745	0.3%	\$0	0.0%	\$1,525	0.1%	\$0	0.0%	\$3,270	0.1%
Non-Certified	\$0	----	\$178,195	100.0%	\$501,117	99.6%	\$619,010	99.4%	\$1,364,206	99.9%	\$326,546	100.0%	\$2,989,074	99.8%
Total	\$0	----	\$178,195	100.0%	\$503,196	100.0%	\$622,823	100.0%	\$1,365,731	100.0%	\$326,546	100.0%	\$2,996,491	100.0%

### Prime Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Arab American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	0.0%	\$335	0.1%	\$3,812	0.8%	\$0	0.0%	\$0	0.0%	\$4,147	0.2%
Cert. Iranian American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	0.0%	\$1,745	0.3%	\$0	0.0%	\$1,525	0.2%	\$0	0.0%	\$3,270	0.2%
Non-Certified	\$0	----	\$92,426	100.0%	\$501,117	99.6%	\$458,088	99.2%	\$662,818	99.8%	\$47,755	100.0%	\$1,762,203	99.6%
Total	\$0	----	\$92,426	100.0%	\$503,196	100.0%	\$461,900	100.0%	\$664,343	100.0%	\$47,755	100.0%	\$1,769,620	100.0%

## Treasurer/Tax Collector Sub Contracts

## Number of Sub Contracts

[illegible]

### Sub Award

Category	A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Arab American	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Asian American	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Italian American	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Latino American	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Non-Minority	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Non-Certified	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Total	\$0	----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----

## Sub Payment

[illegible]

## Other Departments Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	229	1.0%	80	1.3%	462	0.6%	0	0.0%	771	0.7%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	2	1.5%	27	2.3%	0	0.0%	32	0.5%	0	0.0%	15	0.3%	76	0.1%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	398	0.5%	0	0.0%	398	0.3%
Cert. Latino American	1	0.7%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	9	0.2%	10	0.0%
Cert. Non-Minority	5	3.7%	99	8.4%	1,156	5.3%	85	1.4%	4,829	5.8%	6	0.1%	6,180	5.3%
Non-Certified	128	94.1%	1,054	89.3%	20,470	93.7%	5,987	96.8%	77,507	93.2%	4,846	99.4%	109,992	93.7%
Total	136	100.0%	1,180	100.0%	21,855	100.0%	6,184	100.0%	83,196	100.0%	4,876	100.0%	117,427	100.0%

### Prime Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$1,578,001	1.3%	\$2,621,013	4.8%	\$1,986,474	0.4%	\$0	0.0%	\$6,135,487	0.7%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$352,000	2.7%	\$696,297	2.1%	\$0	0.0%	\$610,423	1.1%	\$0	0.0%	\$3,603,186	1.8%	\$5,261,906	0.6%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$2,343,813	0.5%	\$0	0.0%	\$2,343,813	0.3%
Cert. Latino American	\$400	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$625,929	0.3%	\$626,329	0.1%
Cert. Non-Minority	\$147,349	1.1%	\$2,738,462	8.2%	\$8,023,090	6.7%	\$2,328,705	4.2%	\$38,729,441	8.3%	\$62,083	0.0%	\$52,029,130	5.9%
Non-Certified	\$12,436,283	96.1%	\$30,156,875	89.8%	\$109,477,077	91.9%	\$49,486,256	89.9%	\$421,133,416	90.7%	\$195,161,204	97.8%	\$817,851,111	92.5%
Total	\$12,936,032	100.0%	\$33,591,634	100.0%	\$119,078,168	100.0%	\$55,046,396	100.0%	\$464,143,144	100.0%	\$199,452,402	100.0%	\$884,247,776	100.0%

### Prime Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$1,992,796	1.2%	\$3,392,408	4.5%	\$1,995,250	0.4%	\$0	0.0%	\$7,380,454	0.7%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$345,842	1.6%	\$641,152	1.1%	\$0	0.0%	\$604,405	0.8%	\$0	0.0%	\$3,834,049	1.8%	\$5,425,448	0.5%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$1,023,932	0.2%	\$0	0.0%	\$1,023,932	0.1%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$35,428,620	16.3%	\$35,428,620	3.5%
Cert. Non-Minority	\$402,020	1.9%	\$4,149,708	7.3%	\$9,289,222	5.4%	\$3,964,291	5.3%	\$37,751,968	8.0%	\$86,469	0.0%	\$55,643,678	5.5%
Non-Certified	\$20,766,236	96.5%	\$51,681,605	91.5%	\$160,606,020	93.4%	\$67,199,303	89.4%	\$428,330,039	91.3%	\$177,380,011	81.8%	\$905,963,214	89.6%
Total	\$21,514,098	100.0%	\$56,472,465	100.0%	\$171,888,038	100.0%	\$75,160,407	100.0%	\$469,101,189	100.0%	\$216,729,149	100.0%	\$1,010,865,347	100.0%



## Other Departments Sub Contracts

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	----	0	----	0	0.0%	0	0.0%	0	----	0	----	0	0.0%
Cert. Arab American	0	----	0	----	0	0.0%	0	0.0%	0	----	0	----	0	0.0%
Cert. Asian American	0	----	0	----	3	50.0%	0	0.0%	0	----	0	----	3	25.0%
Cert. Iranian American	0	----	0	----	0	0.0%	0	0.0%	0	----	0	----	0	0.0%
Cert. Latino American	0	----	0	----	0	0.0%	2	33.3%	0	----	0	----	2	16.7%
Cert. Non-Minority	0	----	0	----	1	16.7%	2	33.3%	0	----	0	----	3	25.0%
Non-Certified	0	----	0	----	2	33.3%	2	33.3%	0	----	0	----	4	33.3%
Total	0	----	0	----	6	100.0%	6	100.0%	0	----	0	----	12	100.0%

### Sub Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Cert. Arab American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Cert. Asian American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Cert. Iranian American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Cert. Latino American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Cert. Non-Minority	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Non-Certified	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Total	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----

### Sub Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$0	----	\$0	----	\$0	0.0%
Cert. Arab American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$0	----	\$0	----	\$0	0.0%
Cert. Asian American	\$0	----	\$0	----	\$4,790	50.3%	\$0	0.0%	\$0	----	\$0	----	\$4,790	8.2%
Cert. Iranian American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$0	----	\$0	----	\$0	0.0%
Cert. Latino American	\$0	----	\$0	----	\$0	0.0%	\$10,278	21.1%	\$0	----	\$0	----	\$10,278	17.7%
Cert. Non-Minority	\$0	----	\$0	----	\$3,198	33.6%	\$14,047	28.9%	\$0	----	\$0	----	\$17,245	29.7%
Non-Certified	\$0	----	\$0	----	\$1,535	16.1%	\$24,294	50.0%	\$0	----	\$0	----	\$25,829	44.4%
Total	\$0	----	\$0	----	\$9,523	100.0%	\$48,619	100.0%	\$0	----	\$0	----	\$58,142	100.0%

# APPENDIX 2



# Prime Contracts of All Departments

## Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	8	0.2%	323	0.7%	90	0.7%	989	0.4%	6	0.1%	1,416	0.5%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	95	0.0%	0	0.0%	95	0.0%
Cert. Asian American	34	5.6%	94	2.4%	385	0.8%	86	0.7%	2,625	1.2%	21	0.3%	3,245	1.1%
Cert. Iranian American	11	1.8%	0	0.0%	0	0.0%	0	0.0%	466	0.2%	0	0.0%	477	0.2%
Cert. Latino American	1	0.2%	182	4.7%	149	0.3%	9	0.1%	416	0.2%	9	0.1%	766	0.3%
Cert. Non-Minority	61	10.1%	557	14.3%	2,441	5.0%	270	2.2%	15,035	6.6%	20	0.3%	18,384	6.2%
Non-Certified	498	82.3%	3,051	78.4%	45,489	93.2%	12,008	96.3%	207,130	91.3%	6,115	99.1%	274,291	91.8%
Total	605	100.0%	3,892	100.0%	48,787	100.0%	12,463	100.0%	226,756	100.0%	6,171	100.0%	298,674	100.0%

## Prime Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$1,352,105	0.1%	\$2,178,990	0.4%	\$3,453,966	0.7%	\$2,508,737	0.2%	\$302,800	0.1%	\$9,796,598	0.2%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$47,826	0.0%	\$0	0.0%	\$47,826	0.0%
Cert. Asian American	\$10,043,887	4.9%	\$65,816,387	4.0%	\$735,069	0.1%	\$5,726,189	1.2%	\$6,616,974	0.5%	\$4,048,186	1.2%	\$92,986,692	2.1%
Cert. Iranian American	\$4,564,417	2.2%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$2,526,620	0.2%	\$0	0.0%	\$7,091,037	0.2%
Cert. Latino American	\$400	0.0%	\$162,766,832	9.9%	\$2,266,750	0.4%	\$1,961,440	0.4%	\$607,841	0.0%	\$625,929	0.2%	\$168,229,191	3.7%
Cert. Non-Minority	\$16,537,174	8.1%	\$316,289,513	19.2%	\$28,232,178	5.4%	\$25,959,977	5.3%	\$53,244,236	4.1%	\$357,590	0.1%	\$440,620,668	9.7%
Non-Certified	\$172,688,955	84.7%	\$1,100,969,930	66.8%	\$491,284,956	93.6%	\$457,235,318	92.5%	\$1,245,744,398	95.0%	\$336,411,384	98.4%	\$3,804,334,941	84.1%
Total	\$203,834,833	100.0%	\$1,647,194,768	100.0%	\$524,697,944	100.0%	\$494,336,890	100.0%	\$1,311,296,630	100.0%	\$341,745,889	100.0%	\$4,523,106,954	100.0%

## Prime Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$1,348,521	0.1%	\$5,955,692	1.1%	\$4,123,604	0.7%	\$2,562,764	0.2%	\$601,934	0.2%	\$14,592,515	0.3%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$47,709	0.0%	\$0	0.0%	\$47,709	0.0%
Cert. Asian American	\$6,833,779	3.5%	\$66,534,629	4.3%	\$787,664	0.1%	\$10,613,793	1.8%	\$5,851,243	0.5%	\$4,061,068	1.2%	\$94,682,175	2.2%
Cert. Iranian American	\$2,824,372	1.4%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$1,206,745	0.1%	\$0	0.0%	\$4,031,117	0.1%
Cert. Latino American	\$0	0.0%	\$136,331,086	8.9%	\$1,529,946	0.3%	\$3,743,014	0.6%	\$602,696	0.1%	\$35,428,620	10.4%	\$177,635,362	4.1%
Cert. Non-Minority	\$8,208,557	4.2%	\$272,020,784	17.8%	\$20,170,328	3.7%	\$30,840,456	5.3%	\$59,291,873	5.2%	\$266,293	0.1%	\$390,798,291	9.0%
Non-Certified	\$179,291,878	90.9%	\$1,053,621,172	68.9%	\$511,911,250	94.7%	\$555,156,097	91.6%	\$1,070,866,663	93.9%	\$299,086,540	88.1%	\$3,649,933,600	84.3%
Total	\$197,158,586	100.0%	\$1,529,856,191	100.0%	\$540,354,880	100.0%	\$584,476,964	100.0%	\$1,140,429,694	100.0%	\$339,444,455	100.0%	\$4,331,720,759	100.0%

## Sub Contracts of All Departments

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	29	4.3%	214	6.9%	11	4.2%	55	7.1%	26	3.9%	4	5.0%	339	6.1%
Cert. Arab American	6	0.9%	2	0.1%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	8	0.1%
Cert. Asian American	144	21.5%	454	14.7%	43	16.3%	46	5.9%	129	19.4%	7	8.8%	823	14.9%
Cert. Iranian American	6	0.9%	0	0.0%	1	0.4%	0	0.0%	12	1.8%	0	0.0%	19	0.3%
Cert. Latino American	7	1.0%	432	14.0%	10	3.8%	11	1.4%	10	1.5%	0	0.0%	470	8.5%
Cert. Non-Minority	127	19.0%	708	23.0%	61	23.2%	127	16.4%	72	10.8%	20	25.0%	1,115	20.2%
Non-Certified	350	52.3%	1,270	41.2%	137	52.1%	535	69.1%	417	62.6%	49	61.3%	2,758	49.9%
Total	669	100.0%	3,080	100.0%	263	100.0%	774	100.0%	666	100.0%	80	100.0%	5,532	100.0%

### Sub Award

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$726,168	3.7%	\$31,906,243	7.3%	\$3,037,888	4.8%	\$779,675	3.7%	\$2,059,186	3.7%	\$0	0.0%	\$38,509,159	6.4%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$4,157,964	21.0%	\$54,564,564	12.5%	\$1,939,649	3.1%	\$322,536	1.5%	\$8,664,695	15.4%	\$118,666	1.5%	\$69,768,073	11.5%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$532,460	0.8%	\$0	0.0%	\$112,700	0.2%	\$0	0.0%	\$645,160	0.1%
Cert. Latino American	\$0	0.0%	\$54,648,194	12.5%	\$12,364,821	19.6%	\$55,000	0.3%	\$316,262	0.6%	\$0	0.0%	\$67,384,277	11.1%
Cert. Non-Minority	\$2,648,571	13.4%	\$75,666,818	17.3%	\$7,355,873	11.7%	\$2,611,109	12.3%	\$3,495,814	6.2%	\$599,478	7.4%	\$92,377,663	15.3%
Non-Certified	\$12,249,199	61.9%	\$219,883,750	50.4%	\$37,706,887	59.9%	\$17,506,987	82.3%	\$41,576,683	73.9%	\$7,437,871	91.2%	\$336,361,377	55.6%
Total	\$19,781,902	100.0%	\$436,669,569	100.0%	\$62,937,577	100.0%	\$21,275,306	100.0%	\$56,225,340	100.0%	\$8,156,015	100.0%	\$605,045,710	100.0%

### Sub Payment

	A&E		A&E		A&E		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$725,026	2.9%	\$21,067,027	5.8%	\$3,718,102	9.5%	\$1,281,336	6.6%	\$1,068,843	1.3%	\$177,286	2.5%	\$28,037,621	5.2%
Cert. Arab American	\$62,565	0.2%	\$154,490	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$217,055	0.0%
Cert. Asian American	\$4,061,271	16.0%	\$36,698,441	10.1%	\$2,308,273	5.9%	\$570,905	2.9%	\$4,562,524	5.4%	\$746,706	10.7%	\$48,948,120	9.1%
Cert. Iranian American	\$112,753	0.4%	\$0	0.0%	\$775,747	2.0%	\$0	0.0%	\$99,514	0.1%	\$0	0.0%	\$988,014	0.2%
Cert. Latino American	\$193,238	0.8%	\$47,443,621	13.1%	\$9,006,694	23.1%	\$237,056	1.2%	\$145,811	0.2%	\$0	0.0%	\$57,026,421	10.6%
Cert. Non-Minority	\$3,551,182	14.0%	\$61,781,101	17.0%	\$4,894,876	12.5%	\$2,024,837	10.4%	\$2,768,985	3.3%	\$346,739	5.0%	\$75,367,721	14.0%
Non-Certified	\$16,648,665	65.7%	\$195,346,471	53.9%	\$18,316,715	46.9%	\$15,380,043	78.9%	\$75,523,103	89.7%	\$5,700,210	81.8%	\$326,915,226	60.8%
Total	\$25,354,720	100.0%	\$362,491,151	100.0%	\$39,020,407	100.0%	\$19,494,178	100.0%	\$84,188,780	100.0%	\$6,970,940	100.0%	\$537,520,177	100.0%

# APPENDIX 3



## Departmental Progress towards meeting Mayor's MBE Goals Prime and Sub Contracts

These percentages are based on the contract award or the contract payment.

Data Gathered from January 1998 to January 2004

Department	A&E		Construction		General Services		Professional Services		Purchasing		Telecomm.	
	Award	Payment	Award	Payment	Award	Payment	Award	Payment	Award	Payment	Award	Payment
Airport Commission	10.12%	4.59%	9.29%	7.84%	10.40%	8.84%	1.95%	5.62%	0.60%	0.44%	1.26%	0.35%
Department of Public Transportation	8.39%	7.30%	10.37%	10.63%	5.16%	3.65%	0.22%	0.17%	1.65%	1.69%	0.00%	0.00%
Department of Human Resources	----	----	0.00%	0.00%	0.69%	0.69%	0.32%	0.03%	0.07%	0.05%	0.00%	0.00%
Department of Telecommunications	100.00%	0.73%	0.00%	0.00%	2.53%	0.29%	4.82%	2.92%	9.25%	9.21%	0.00%	0.00%
Department of Public Transportation	12.57%	9.04%	22.87%	19.37%	0.59%	0.57%	4.43%	2.22%	0.88%	0.84%	0.00%	0.00%
Department of Public Works	27.05%	14.73%	26.86%	17.17%	13.70%	4.71%	4.67%	7.63%	1.40%	3.34%	0.95%	4.99%
Department of Purchasing	----	----	6.12%	6.12%	9.70%	9.75%	1.54%	1.54%	4.56%	4.55%	0.00%	0.00%
Department of Telecommunications and Public Works	0.00%	0.00%	0.00%	0.00%	1.38%	1.44%	0.79%	0.34%	1.83%	2.80%	0.64%	1.06%
Office of the City Attorney	----	----	----	----	3.09%	3.09%	4.66%	4.74%	1.33%	1.33%	0.00%	0.00%
Other Departments	0.15%	0.09%	5.39%	2.40%	3.80%	4.34%	2.43%	1.92%	5.82%	5.41%	0.73%	0.68%
Parking and Traffic Commission	0.00%	0.00%	9.59%	9.59%	0.00%	0.00%	0.33%	0.22%	1.12%	1.09%	0.00%	0.00%
Port	28.42%	19.72%	23.40%	11.87%	0.28%	0.88%	2.51%	1.79%	1.73%	1.42%	0.00%	0.00%
Public Utilities Commission	14.00%	18.42%	40.87%	41.77%	0.55%	0.77%	2.57%	9.94%	0.99%	3.42%	4.21%	9.86%
Retirement Services	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.05%	0.05%	0.18%	1.27%	0.00%	0.00%
Treasurer/Tax Collector	----	----	0.00%	0.00%	0.05%	0.05%	0.46%	0.62%	0.04%	0.08%	0.00%	0.00%
All Departments	16.54%	8.56%	24.64%	19.63%	5.33%	4.78%	1.58%	2.14%	2.91%	3.15%	0.70%	0.81%

### Mayor's MBE Goals

Architecture & Engineering	29%
Construction	27%
General Services	5%
Professional Services	10%
Purchasing	9%
Telecommunications	12%

## Departmental Progress towards meeting Mayor's WBE Goals Prime and Sub Contracts

These percentages are based on the contract award or the contract payment.

Data Gathered from January 1998 to January 2004

Department	A&E		Construction		General Services		Professional Serv.		Purchasing		Telecomm.	
	Award	Payment	Award	Payment	Award	Payment	Award	Payment	Award	Payment	Award	Payment
Airport Commission	1.30%	1.07%	8.77%	6.98%	2.53%	2.26%	2.97%	3.98%	2.54%	2.03%	0.99%	0.29%
Department of Public Transportation	0.00%	0.00%	8.68%	7.83%	1.33%	0.88%	0.91%	0.69%	0.19%	0.21%	0.00%	0.00%
Department of Human Resources	----	----	0.00%	0.00%	0.05%	0.05%	0.00%	0.00%	0.17%	0.13%	0.00%	0.00%
Department of Telecommunications	0.00%	0.00%	0.00%	0.00%	1.48%	0.17%	0.11%	0.07%	2.81%	2.68%	0.00%	0.00%
Department of Public Transportation	4.07%	2.22%	0.71%	0.10%	43.72%	42.53%	1.47%	0.74%	0.92%	0.89%	0.00%	0.00%
Department of Public Works	9.62%	4.58%	6.35%	4.09%	4.59%	3.37%	8.98%	6.17%	1.06%	1.65%	0.74%	1.08%
Department of Purchasing	----	----	1.96%	1.96%	2.33%	2.34%	0.00%	0.00%	2.32%	2.26%	0.00%	0.00%
Department of Telecommunications & Information Technology	0.00%	0.00%	0.00%	0.00%	0.00%	0.02%	3.32%	2.98%	0.66%	1.00%	0.11%	0.18%
Office of the City Attorney	----	----	----	----	0.35%	0.35%	0.03%	0.03%	0.01%	0.01%	0.00%	0.00%
Other Departments	2.94%	1.61%	3.29%	1.95%	1.22%	1.02%	1.64%	0.96%	2.22%	2.52%	0.00%	0.00%
Parking and Traffic Commission	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	17.80%	5.43%	1.21%	1.20%	0.00%	0.00%
Port	1.24%	1.43%	19.88%	10.52%	0.29%	0.93%	4.73%	4.76%	0.77%	0.73%	0.00%	0.00%
Public Utilities Commission	3.04%	9.03%	12.44%	12.24%	0.65%	0.91%	8.72%	11.72%	0.22%	0.80%	1.36%	5.57%
Retirement Services	0.00%	0.00%	0.00%	0.00%	0.14%	0.10%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Treasurer/Tax Collector	----	----	0.00%	0.00%	0.36%	0.36%	0.15%	0.21%	0.00%	0.00%	0.00%	0.00%
All Departments	4.96%	2.86%	8.02%	6.47%	2.84%	2.63%	2.63%	1.87%	1.28%	1.60%	0.09%	0.14%

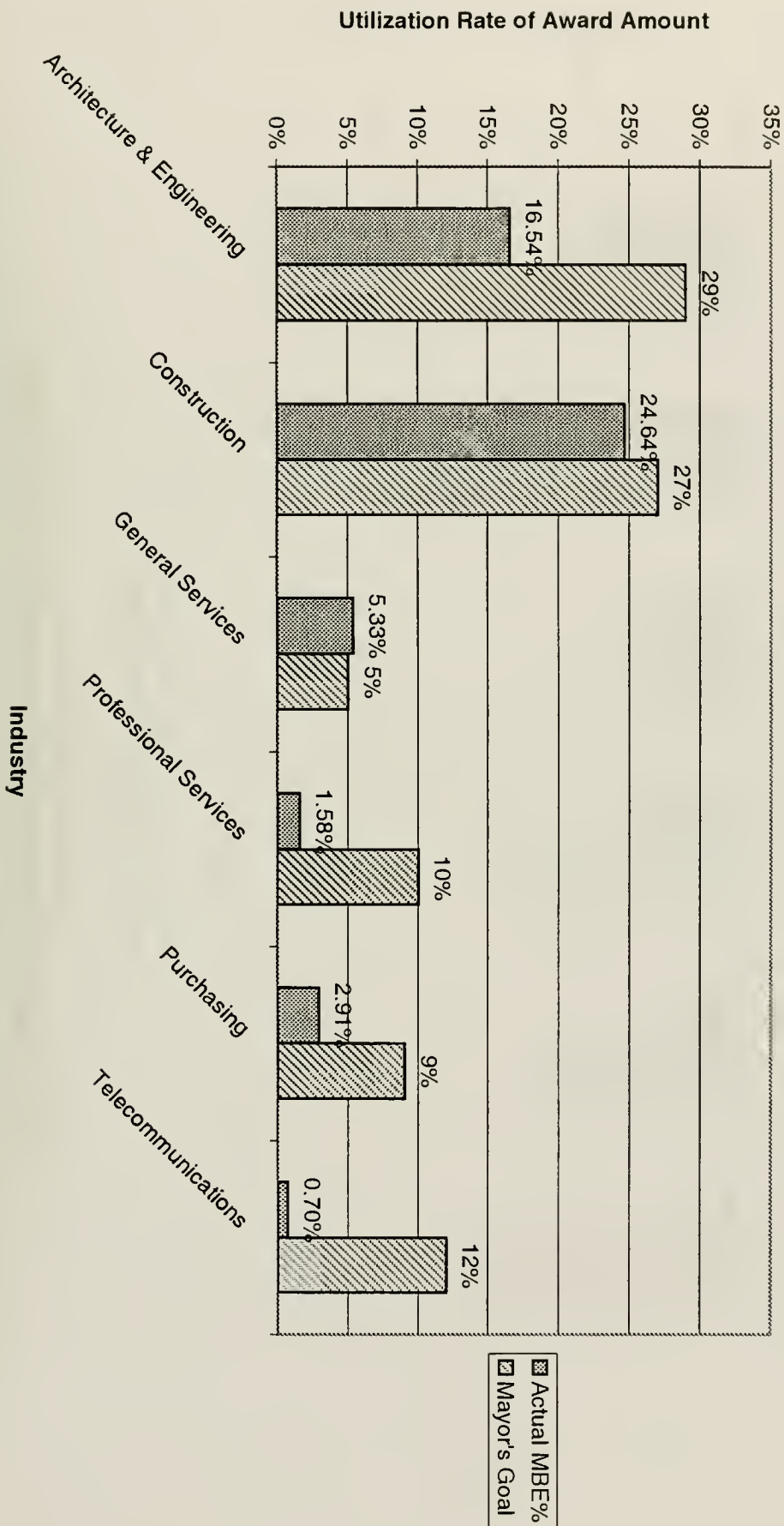
### Mayor's WBE Goals

Architecture & Engineering	14%
Construction	11%
General Services	3%
Professional Services	7%
Purchasing	6%
Telecommunications	9%



# Departmental Progress towards meeting Mayor's MBE Goals Prime and Sub Contracts

**Actual MBE% Vs. Mayor's Goal**  
Data Gathered from January 1998 to January 2004



# Departmental Progress towards meeting Mayor's WBE Goals Prime and Sub Contracts

**Actual WBE% Vs. Mayor's Goal**  
Data Gathered from January 1998 to January 2004



# APPENDIX 4

**Contract Summary of Closed Contracts greater than \$5,000 from Selected Departments  
January 1998 to January 2004 (Construction, Architecture & Engineering, Professional Services)**

<b>Selected Departments</b>	<b>Number of Contracts</b>	<b>Award Amount</b>	<b>Payment Amount</b>	<b>Award Allocation</b>	<b>Payment Allocation</b>
Airport Commission	480	\$213,135,275	\$210,077,061	\$213,026,571	\$121,300,952
Department Of Public Works	353	\$75,217,095	\$63,218,543	\$75,217,095	\$61,926,418
Human Resources	33	\$2,148,457	\$26,861,089	\$1,319,057	\$2,607,759
Parking And Traffic Commission	16	\$594,768	\$1,681,603	\$486,142	\$1,582,852
Port	182	\$9,073,627	\$12,208,372	\$9,073,627	\$12,208,372
Public Utilities Commission	140	\$22,934,449	\$22,140,329	\$21,912,023	\$19,891,267
Public Utilities: Clean Water	232	\$63,959,211	\$58,309,750	\$63,959,211	\$58,309,750
Public Utilities: Hetch Hetchy	95	\$24,109,356	\$22,172,491	\$24,109,356	\$22,172,491
Public Utilities: Water Department	309	\$74,001,949	\$67,651,218	\$74,001,949	\$67,599,866
Purchasing	77	\$2,703,046	\$2,703,046	\$2,703,046	\$2,703,046
Retirement Services	10	\$177,121	\$543,457	\$177,121	\$543,457
Telecommunications & Information S	53	\$7,650,277	\$8,720,917	\$7,650,277	\$8,698,397
<b>Grand Total</b>	<b>1980</b>	<b>\$495,704,632</b>	<b>\$496,287,877</b>	<b>\$493,635,476</b>	<b>\$379,544,628</b>

**NOTE:**

Award Amount                      Sum of all contracts awarded.

Payment                              Sum of all payments made by the City.

Award Allocation                      Sum of the breakdown of awards made to Prime and Subcontractors.  
(This sum should equal the Award Amount if the awards are properly  
allocated.)

Payment Allocation                      Sum of the breakdown of payments to both Prime and Subcontractors.  
(This sum should equal the Payment Amount if the payments are properly  
allocated.)



**Percent of MBE and WBE Award Allocation of Closed Contracts from Selected Departments  
January 1998 to January 2004 (Construction, Architecture & Engineering, Professional Services)**

**Primes and Subs**

Selected Departments	Minority		Non-Minority		Award Allocation	% of all Dollars	
	Female	Male	Female	Male		MBE%	WBE%
Airport Commission	\$3,215,279	\$28,775,614	\$18,356,641	\$162,679,037	\$213,026,571	14.6%	9.0%
Department Of Public Works	\$4,402,901	\$15,389,046	\$3,324,796	\$52,100,352	\$75,217,095	24.8%	5.9%
Human Resources	\$0	\$0	\$0	\$1,319,057	\$1,319,057	0.0%	0.0%
Parking And Traffic Commission	\$0	\$105,000	\$125,000	\$256,142	\$486,142	21.6%	25.7%
Port	\$201,550	\$686,634	\$272,925	\$7,912,519	\$9,073,627	9.2%	3.6%
Public Utilities Commission	\$3,303,649	\$1,470,131	\$2,033,586	\$15,104,657	\$21,912,023	18.0%	13.0%
Public Utilities: Clean Water	\$2,099,126	\$17,378,604	\$16,887,287	\$27,594,193	\$63,959,211	29.6%	27.2%
Public Utilities: Hetch Hetchy	\$654,250	\$11,347,618	\$769,006	\$11,338,483	\$24,109,356	49.1%	3.9%
Public Utilities: Water Department	\$2,306,840	\$38,252,743	\$9,813,083	\$23,629,283	\$74,001,949	54.0%	14.0%
Purchasing	\$214,834	\$6,241	\$0	\$2,481,971	\$2,703,046	6.2%	2.0%
Retirement Services	\$0	\$815	\$0	\$176,307	\$177,121	0.5%	0.0%
Telecommunications & Information Svc	\$0	\$106,737	\$307,500	\$7,236,040	\$7,650,277	1.4%	4.0%
Grand Total	\$16,398,429	\$113,519,181	\$51,889,825	\$311,828,041	\$493,635,476	25.5%	11.3%

**Primes**

Selected Departments	Minority		Non Minority		Award Allocation	% of Prime	
	Female	Male	Female	Male		MBE%	WBE%
Airport Commission	\$385,954	\$9,680,632	\$8,888,233	\$130,472,080	\$149,426,898	6.7%	6.0%
Department Of Public Works	\$2,800,201	\$11,718,274	\$2,822,822	\$47,743,930	\$65,085,227	21.2%	5.4%
Human Resources	\$0	\$0	\$0	\$1,319,057	\$1,319,057	0.0%	0.0%
Parking And Traffic Commission	\$0	\$105,000	\$125,000	\$256,142	\$486,142	21.6%	25.7%
Port	\$141,792	\$671,634	\$215,211	\$7,746,018	\$8,774,654	8.9%	2.9%
Public Utilities Commission	\$3,209,893	\$1,470,131	\$2,013,586	\$15,084,657	\$21,778,267	17.8%	12.9%
Public Utilities: Clean Water	\$146,744	\$11,071,725	\$14,167,712	\$25,918,536	\$51,304,718	21.8%	27.7%
Public Utilities: Hetch Hetchy	\$0	\$9,267,970	\$170,725	\$9,572,722	\$19,011,417	48.7%	0.9%
Public Utilities: Water Department	\$0	\$28,813,364	\$6,107,704	\$17,888,087	\$52,809,155	54.6%	11.6%
Purchasing	\$214,834	\$6,241	\$0	\$2,481,971	\$2,703,046	6.2%	2.0%
Retirement Services	\$0	\$815	\$0	\$176,307	\$177,121	0.5%	0.0%
Telecommunications & Information Svc	\$0	\$106,737	\$307,500	\$7,236,040	\$7,650,277	1.4%	4.0%
Grand Total	\$6,899,418	\$72,912,522	\$34,818,493	\$265,895,547	\$380,525,980	20.5%	9.6%

**Subs**

Selected Departments	Minority		Non Minority		Award Allocation	% of Sub	
	Female	Male	Female	Male		MBE%	WBE%
Airport Commission	\$2,829,325	\$19,094,981	\$9,468,408	\$32,206,958	\$63,599,673	33.4%	16.0%
Department Of Public Works	\$1,602,700	\$3,670,772	\$501,974	\$4,356,422	\$10,131,868	48.1%	8.9%
Human Resources	\$0	\$0	\$0	\$0	\$0	----	----
Parking And Traffic Commission	\$0	\$0	\$0	\$0	\$0	----	----
Port	\$59,758	\$15,000	\$57,715	\$166,501	\$298,973	20.0%	24.3%
Public Utilities Commission	\$93,756	\$0	\$20,000	\$20,000	\$133,756	52.6%	32.5%
Public Utilities: Clean Water	\$1,952,382	\$6,306,879	\$2,719,575	\$1,675,657	\$12,654,493	61.4%	25.3%
Public Utilities: Hetch Hetchy	\$654,250	\$2,079,648	\$598,281	\$1,765,761	\$5,097,940	50.4%	14.9%
Public Utilities: Water Department	\$2,306,840	\$9,439,379	\$3,705,379	\$5,741,196	\$21,192,794	52.7%	20.2%
Purchasing	\$0	\$0	\$0	\$0	\$0	----	----
Retirement Services	\$0	\$0	\$0	\$0	\$0	----	----
Telecommunications & Information Svc	\$0	\$0	\$0	\$0	\$0	----	----
Grand Total	\$9,499,011	\$40,606,660	\$17,071,331	\$45,932,494	\$113,109,496	42.2%	17.2%



**Percent of MBE and WBE Payment Allocation of Closed Contracts from Selected Departments  
January 1998 to January 2004 (Construction, Architecture & Engineering, Professional Services)**

**Primes and Subs**

Selected Departments	Minority		Non-Minority		Award Allocation	% of all Dollars	
	Female	Male	Female	Male		MBE%	WBE%
Airport Commission	\$3,448,270	\$20,528,555	\$16,253,559	\$81,070,568	\$121,300,952	19.1%	14.1%
Department Of Public Works	\$3,619,281	\$12,857,567	\$1,849,311	\$43,600,259	\$61,926,418	25.1%	4.4%
Human Resources	\$0	\$0	\$0	\$2,607,759	\$2,607,759	0.0%	0.0%
Parking And Traffic Commission	\$0	\$104,794	\$57,161	\$1,420,898	\$1,582,852	6.6%	3.6%
Port	\$150,234	\$596,491	\$211,090	\$11,250,557	\$12,208,372	5.8%	2.0%
Public Utilities Commission	\$3,247,380	\$1,979,117	\$1,779,586	\$12,885,184	\$19,891,267	22.2%	13.0%
Public Utilities: Clean Water	\$2,856,494	\$15,908,438	\$14,981,954	\$24,562,865	\$58,309,750	31.0%	26.9%
Public Utilities: Hetch Hetchy	\$236,754	\$10,890,188	\$1,251,249	\$9,794,300	\$22,172,491	49.9%	5.9%
Public Utilities: Water Department	\$2,255,009	\$35,512,386	\$8,736,852	\$21,095,619	\$67,599,866	55.0%	13.8%
Purchasing	\$214,834	\$6,241	\$0	\$2,481,971	\$2,703,046	6.2%	2.0%
Retirement Services	\$0	\$21,203	\$0	\$522,254	\$543,457	3.9%	0.0%
Telecommunications & Information Svc	\$0	\$45,413	\$206,819	\$8,446,165	\$8,698,397	0.5%	2.4%
Grand Total	\$16,028,256	\$98,450,393	\$45,327,582	\$219,738,398	\$379,544,628	29.1%	13.0%

**Primes**

Selected Departments	Minority		Non Minority		Award Allocation	% of Prime	
	Female	Male	Female	Male		MBE%	WBE%
Airport Commission	\$477,058	\$5,708,844	\$7,981,907	\$62,080,484	\$76,248,293	8.0%	10.6%
Department Of Public Works	\$1,752,182	\$8,957,257	\$916,703	\$38,822,282	\$50,448,423	20.4%	2.7%
Human Resources	\$0	\$0	\$0	\$2,607,759	\$2,607,759	0.0%	0.0%
Parking And Traffic Commission	\$0	\$104,794	\$57,161	\$1,420,898	\$1,582,852	6.6%	3.6%
Port	\$140,254	\$581,887	\$154,643	\$10,786,647	\$11,663,431	5.9%	1.6%
Public Utilities Commission	\$1,880,045	\$607,705	\$857,812	\$8,087,998	\$11,433,560	17.6%	11.6%
Public Utilities: Clean Water	\$117,780	\$9,926,396	\$12,089,229	\$22,397,097	\$44,530,502	22.5%	27.2%
Public Utilities: Hetch Hetchy	\$0	\$8,960,493	\$170,725	\$6,659,850	\$15,791,069	56.7%	1.1%
Public Utilities: Water Department	\$0	\$25,797,378	\$4,779,825	\$15,191,195	\$45,768,397	56.4%	10.4%
Purchasing	\$214,834	\$6,241	\$0	\$2,481,971	\$2,703,046	6.2%	2.0%
Retirement Services	\$0	\$21,203	\$0	\$522,254	\$543,457	3.9%	0.0%
Telecommunications & Information Svc	\$0	\$45,413	\$206,819	\$8,446,165	\$8,698,397	0.5%	2.4%
Grand Total	\$4,582,153	\$60,717,611	\$27,214,824	\$179,504,599	\$272,019,187	23.6%	10.4%

**Subs**

Selected Departments	Minority		Non Minority		Award Allocation	% of Sub	
	Female	Male	Female	Male		MBE%	WBE%
Airport Commission	\$2,971,211	\$14,819,710	\$8,271,653	\$18,990,084	\$45,052,659	37.8%	20.0%
Department Of Public Works	\$1,867,100	\$3,900,310	\$932,608	\$4,777,977	\$11,477,994	46.2%	12.2%
Human Resources	\$0	\$0	\$0	\$0	\$0	----	----
Parking And Traffic Commission	\$0	\$0	\$0	\$0	\$0	----	----
Port	\$9,980	\$14,605	\$56,447	\$463,909	\$544,941	4.1%	10.8%
Public Utilities Commission	\$1,367,335	\$1,371,412	\$921,774	\$4,797,186	\$8,457,707	28.3%	14.9%
Public Utilities: Clean Water	\$2,738,714	\$5,982,042	\$2,892,725	\$2,165,768	\$13,779,248	58.3%	26.0%
Public Utilities: Hetch Hetchy	\$236,754	\$1,929,695	\$1,080,524	\$3,134,450	\$6,381,422	33.0%	17.9%
Public Utilities: Water Department	\$2,255,009	\$9,715,008	\$3,957,028	\$5,904,424	\$21,831,469	52.2%	20.7%
Purchasing	\$0	\$0	\$0	\$0	\$0	----	----
Retirement Services	\$0	\$0	\$0	\$0	\$0	----	----
Telecommunications & Information Svc	\$0	\$0	\$0	\$0	\$0	----	----

# Human Rights Commission

City and County of San Francisco

Gavin Newsom, Mayor



DOCUMENTS DEPT.

JUN - 8 2004

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## 12D.A QUARTERLY REPORT **MAY2004**

*Quarterly Report on Departmental Performance  
in implementing Chapter 12D.A of the  
San Francisco Administrative Code*



*Respectfully submitted to the  
Board of Supervisors*

*By:  
Virginia M. Harmon  
Executive Director  
Human Rights Commission*





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### **III. CONCLUSION**



## **I. INTRODUCTION**

### **A. REPORTING REQUIREMENTS OF CHAPTER 12D.A.**

The Director of the Human Rights Commission ("HRC") is required to evaluate and report departmental performance and progress in effectuating the requirements of the MBE/WBE/LBE Ordinance on a quarterly basis.

Chapter 12D.A.18(A) provides the director shall issue to the Board of Supervisors a quarterly report documenting, "...each City department's performance under the terms of this Ordinance, including among other things, each City department's progress in meeting its MBE/WBE goals and the success of each department's prime contractors complying with its best efforts obligations to meet MBE/WBE subcontracting goals..."

### **B. CITYWIDE DIVERSITY TRACKING SYSTEM**

The Citywide Diversity Tracking System ("System") provides the HRC and the Controller's Office, contracting data about vendors, both as prime and subcontractors who submitted bids or proposals on and were awarded public contracts and received City dollars.

On February 1, 1999, the System became available for departmental use. Departments are now accustomed to inputting contracting information as required by the Ordinance. In addition, HRC has conducted on-going training sessions with departments to ensure that they maintain familiarity with enhancements to the System.

For this quarterly report, the data set consists of department-entered contracting information for the calendar years from January 1, 1998 to April 16, 2004. At which time, the Department of Telecommunications and Information Services ("DTIS") staff extracted all data contained in the System.



## **II. EVALUATION OF DEPARTMENTAL PERFORMANCE IN THE IMPLEMENTATION OF CHAPTER 12D.A**

### **A. DEPARTMENTAL UTILIZATION OF CERTIFIED FIRMS AS PRIME AND SUBCONTRACTORS**

For tables demonstrating departmental utilization of certified firms as prime and subcontractors on City contracts, see Appendix 1. For tables demonstrating "City-wide" utilization of certified firms as prime and subcontractors, identified by certain ethnicities, see Appendix 2.

### **B. DEPARTMENTAL PERFORMANCE IN MEETING THE MAYOR'S MBE/WBE UTILIZATION GOALS**

On July 1, 2003 (former) Mayor Willie L. Brown, Jr. issued the City-wide MBE/WBE participation goals for Fiscal Year 2003-2004 pursuant to Chapter 12D.A.8(1). The City uses these figures to gauge departmental performance. They are as follows:

<b>Goals</b>	<b>Construction</b>	<b>A &amp; E</b>	<b>Prof. Services</b>	<b>Tele. Comm.</b>	<b>Purchasing</b>	<b>General Services</b>
<b>MBE</b>	<b>27%</b>	<b>29%</b>	<b>10%</b>	<b>12%</b>	<b>9%</b>	<b>5%</b>
<b>WBE</b>	<b>11%</b>	<b>14%</b>	<b>7%</b>	<b>9%</b>	<b>6%</b>	<b>3%</b>

With the data entered into the System by all departments, the System is able to measure City departments' progress towards meeting the Mayor's goals. They are as follows: (for tables and charts demonstrating departmental progress towards meeting the Mayor's MBE and WBE utilization Goals, see Appendix 3.)





- MBE firms received 25.4% of all dollars awarded for construction contracts, while WBE firms received 8.1%.
- MBE firms received 17.4% of all dollars awarded for architectural and engineering contracts, while WBE firms received 5.2%.
- MBE firms received 1.5% of all dollars awarded for professional service contracts, while WBE firms received 2.5%.
- MBE firms received 0.7% of all dollars awarded for telecommunications contracts, while WBE firms received 0.1%.
- MBE firms received 2.9% of all dollars awarded for purchasing contracts, while WBE firms received 1.3%.
- MBE firms received 5.2% of all dollars awarded for general services contracts, while WBE firms received 2.7%.

### **C. DEPARTMENTAL COMPLIANCE WITH REQUIREMENTS OF THE CITYWIDE DIVERSITY TRACKING SYSTEM**

For this quarterly report, departments were requested to enter complete and accurate contracting data from January 1, 1998 to present. The System prompts departments to input contracting information, when the Controller's FAMIS system indicates that an encumbrance<sup>1</sup>/FAMIS document has been established. Once an encumbrance/FAMIS document is identified in the System, departments are required to associate the document with a contract in the DTS and enter the required contracting information, including the identification of all primes, subcontractors, and contract award and/or payment amounts to all participants.

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<sup>1</sup> An encumbrance/FAMIS documents indicates that an amount of money has been allocated for a particular contractor and/or project.



## **1. DEPARTMENTAL ENCUMBRANCES/ FAMIS DOCUMENTS**

HRC staff evaluates departmental performance in entering the required contracting data by determining the number of outstanding encumbrances/FAMIS documents for which are still pending. The lower the number of encumbrances/FAMIS documents a department has, the more efficient that department is in entering the required contracting data and a more complete and accurate analysis can be conducted on that departments' contracting activity.

The table below identifies the number of pending encumbrances/FAMIS documents in the System, for the departments named. The first column under the "Encumbrances/FAMIS documents" heading represents the number of encumbrances/FAMIS documents in the System as of October 29, 2003. The second column represents the number of encumbrances as of January 16, 2004. The third column represents the number of encumbrances as of April 16, 2004.

<b>DEPARTMENT</b>	<b>ENCUMBRANCES/ FAMIS DOCUMENTS</b>		
	<b>10/29/03</b>	<b>1/16/04</b>	<b>4/16/04</b>
Airport Commission	265	244	294
Dept. of Public Transportation-MUNI	742	752	1173
Department of Public Works	91	103	97
Dept. of Tele. Info. Services- DTIS	1	5	2
Parking & Traffic Commission	154	155	155
Port Commission	1	7	0
Public Utilities Commission	74	68	46
Office of the City Attorney	258	271	280
Department of Human Resources	1238	1257	1221
Department of Social Services	634	641	643
Retirement Services	35	15	1
Treasurer/Tax Collector	47	56	66
Purchasing	175	175	175





HRC evaluation of the number of encumbrances/FAMIS documents in the System shows that some departments have made progress towards reporting outstanding contract information. Overall, departments need to allocate additional resources to entering complete information about their contracting activities. Department may actually be performing at a higher (or lower) level towards meeting the Mayor's goals, however, if required contracting information is not entered into the System, it is not reflected in the analysis.

Nevertheless, some departments are making a continued effort to be in compliance. Most notable are the Port Commission, DTIS, Treasurer/Tax Collector, Retirement Services, Department of Public Works and the Airport Commission. The aforementioned departments consistently enter the required contract information, which consequently gives an accurate measure of their performance in utilizing M/WBEs.

## **2. CLOSED CONTRACTS**

For this quarterly report, DTIS extracted information from 2042 contracts in the System that the departments have identified as "closed"<sup>2</sup>. This shows an increase of 62 closed contracts from the previous report. DTIS extracted closed contract information from nine major contracting departments (See Appendix 4. Note: PUC is divided into its major contracting divisions.) The data extracted was taken from three major contracting areas: Construction, Architecture/Engineering and Professional Services.

This closed contract information is useful to illustrate actual MBE and WBE participation throughout the major contract-awarding City departments. For example, the information shows what departments awarded and eventually paid to MBE and WBE firms as either a prime or a subcontractor. The information is also useful to show the percentile of the participation of the MBEs and WBEs in the aggregate, based upon the contracts that are complete.

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<sup>2</sup> June 1, 2001, Quarterly Report Supplement for Closed Contracts is available for review at HRC. A "closed" contract is one in which the department indicates that all economic activity has been completed.



To summarize the closed contract award information of nine departments from January 1998 to April 2004, it shows a total award allocation of \$594,581,896. Of this amount, MBEs were allocated 23.9% while WBEs were allocated 12.8%. To summarize the closed contract payment information, it shows a total payment allocation of \$573,004,920. Of this amount, 23.4% were allocated to MBEs and 12.2% were allocated to WBEs.

### **III. CONCLUSION**

Compared to the previous quarter the data illustrates a slight increase in M/WBE utilization in the construction, architectural and engineering and professional services industries. However, despite the increase the City continues to underutilize M/WBE firms in the Professional Services, Purchasing and Telecommunication industries, wherein the City has consistently performed far below the Mayor's Goals.

HRC concludes that all departments need to re-emphasize their commitment in utilizing MBEs, WBEs and LBEs. In addition, departments need to allocate greater resources to meeting Chapter 12D.A's reporting requirements.

HRC further concludes that the data shows a compelling need to continue implementing the remedial program embodied in Chapter 12D.A to remedy the disproportionate amount of public contracts MBEs and WBEs have been awarded based on their availability.









## Prime Contracts of All Departments

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	8	0.2%	329	0.6%	91	0.7%	742	0.3%	6	0.1%	1,176	0.4%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	95	0.0%	0	0.0%	95	0.0%
Cert. Asian American	36	5.7%	57	1.4%	330	0.6%	89	0.7%	2,652	1.1%	21	0.3%	3,185	1.0%
Cert. Iranian American	11	1.7%	0	0.0%	0	0.0%	0	0.0%	624	0.3%	0	0.0%	635	0.2%
Cert. Latino American	0	0.0%	161	3.8%	174	0.3%	9	0.1%	1,297	0.6%	0	0.0%	1,641	0.5%
Cert. Non-Minority	66	10.5%	661	15.8%	2,632	5.2%	272	2.1%	15,121	6.4%	30	0.5%	18,782	6.0%
Non-Certified	518	82.1%	3,297	78.8%	47,551	93.2%	12,449	96.4%	214,932	91.3%	6,280	99.1%	285,027	91.8%
Total	631	100.0%	4,184	100.0%	51,016	100.0%	12,910	100.0%	235,463	100.0%	6,337	100.0%	310,541	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$1,352,105	0.1%	\$2,188,254	0.4%	\$2,750,282	0.5%	\$2,146,951	0.2%	\$302,800	0.1%	\$8,740,392	0.2%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$47,826	0.0%	\$0	0.0%	\$47,826	0.0%
Cert. Asian American	\$10,063,127	5.0%	\$43,962,078	2.5%	\$615,789	0.1%	\$5,828,775	1.1%	\$6,697,417	0.5%	\$4,048,186	1.2%	\$71,215,371	1.5%
Cert. Iranian American	\$4,564,417	2.3%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$3,398,990	0.3%	\$0	0.0%	\$7,963,407	0.2%
Cert. Latino American	\$0	0.0%	\$152,955,544	8.8%	\$2,722,966	0.5%	\$1,961,440	0.4%	\$1,659,811	0.1%	\$0	0.0%	\$159,299,762	3.4%
Cert. Non-Minority	\$17,875,984	9.0%	\$394,830,326	22.8%	\$28,323,882	5.2%	\$26,703,641	5.0%	\$53,130,440	4.0%	\$1,010,351	0.3%	\$521,874,623	11.1%
Non-Certified	\$167,071,893	83.7%	\$1,137,155,705	65.7%	\$510,127,597	93.8%	\$495,068,242	93.0%	\$1,271,701,413	95.0%	\$340,679,390	98.5%	\$3,921,804,240	83.6%
Total	\$199,575,422	100.0%	\$1,730,255,758	100.0%	\$543,978,488	100.0%	\$532,312,380	100.0%	\$1,338,782,847	100.0%	\$346,040,727	100.0%	\$4,690,945,622	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$1,452,988	0.1%	\$6,021,919	1.0%	\$4,365,522	0.7%	\$2,179,102	0.2%	\$601,934	0.2%	\$14,621,465	0.3%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$47,709	0.0%	\$0	0.0%	\$47,709	0.0%
Cert. Asian American	\$7,105,423	4.1%	\$49,959,292	3.0%	\$628,653	0.1%	\$13,418,297	2.2%	\$5,979,313	0.5%	\$4,061,068	1.2%	\$81,152,047	1.8%
Cert. Iranian American	\$3,235,023	1.8%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$2,249,432	0.2%	\$0	0.0%	\$5,484,455	0.1%
Cert. Latino American	\$0	0.0%	\$120,219,074	7.3%	\$2,072,477	0.4%	\$3,743,014	0.6%	\$1,569,784	0.1%	\$0	0.0%	\$127,604,349	2.8%
Cert. Non-Minority	\$8,861,087	5.1%	\$347,372,512	21.1%	\$20,636,644	3.6%	\$31,154,586	5.0%	\$59,790,992	5.0%	\$39,804,926	11.4%	\$507,650,748	11.1%
Non-Certified	\$156,228,687	89.1%	\$1,129,777,165	68.5%	\$544,432,718	94.9%	\$568,559,578	91.5%	\$1,125,294,888	94.0%	\$305,962,408	87.3%	\$3,830,275,454	83.9%
Total	\$175,430,221	100.0%	\$1,648,781,031	100.0%	\$573,792,412	100.0%	\$621,270,997	100.0%	\$1,197,111,229	100.0%	\$350,450,337	100.0%	\$4,566,836,226	100.0%



## Sub Contracts of All Departments

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	23	3.2%	186	5.6%	11	4.0%	52	6.5%	28	4.0%	4	5.0%	304	5.2%
Cert. Arab American	6	0.8%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	6	0.1%
Cert. Asian American	157	21.8%	406	12.3%	31	11.4%	51	6.4%	138	19.7%	5	6.3%	788	13.4%
Cert. Iranian American	6	0.8%	0	0.0%	1	0.4%	0	0.0%	13	1.9%	0	0.0%	20	0.3%
Cert. Latino American	8	1.1%	358	10.8%	11	4.0%	1	0.1%	9	1.3%	0	0.0%	387	6.6%
Cert. Non-Minority	142	19.7%	971	29.4%	80	29.3%	141	17.6%	77	11.0%	21	26.3%	1,432	24.3%
Non-Certified	377	52.4%	1,385	41.9%	139	50.9%	557	69.5%	436	62.2%	50	62.5%	2,944	50.1%
Total	719	100.0%	3,306	100.0%	273	100.0%	802	100.0%	701	100.0%	80	100.0%	5,881	100.0%

### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$165,178	0.8%	\$28,256,142	6.2%	\$3,037,888	4.8%	\$772,797	3.6%	\$2,464,611	4.2%	\$0	0.0%	\$34,696,615	5.5%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$4,173,324	21.1%	\$45,882,426	10.1%	\$1,890,104	3.0%	\$322,536	1.5%	\$9,216,645	15.7%	\$83,083	1.0%	\$61,568,118	9.8%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$532,460	0.8%	\$0	0.0%	\$112,700	0.2%	\$0	0.0%	\$645,160	0.1%
Cert. Latino American	\$0	0.0%	\$49,652,540	10.9%	\$11,515,848	18.2%	\$0	0.0%	\$546,879	0.9%	\$0	0.0%	\$61,715,266	9.9%
Cert. Non-Minority	\$3,217,543	16.2%	\$102,411,626	22.6%	\$8,643,591	13.6%	\$2,672,987	12.5%	\$3,292,081	5.6%	\$635,061	7.8%	\$120,872,889	19.3%
Non-Certified	\$12,259,099	61.9%	\$227,806,569	50.2%	\$37,706,887	59.5%	\$17,637,541	82.4%	\$43,067,405	73.4%	\$7,437,871	91.2%	\$345,915,372	55.3%
Total	\$19,815,144	100.0%	\$454,009,303	100.0%	\$63,326,777	100.0%	\$21,405,860	100.0%	\$58,700,320	100.0%	\$8,156,015	100.0%	\$625,413,420	100.0%

### Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$110,209	0.4%	\$18,973,544	4.8%	\$3,718,102	9.5%	\$1,211,399	4.7%	\$1,071,703	1.2%	\$181,216	2.5%	\$25,266,174	4.3%
Cert. Arab American	\$63,045	0.2%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$63,045	0.0%
Cert. Asian American	\$4,814,009	15.8%	\$31,233,160	7.8%	\$2,202,732	5.6%	\$626,783	2.4%	\$4,927,952	5.6%	\$711,123	10.0%	\$44,515,758	7.5%
Cert. Iranian American	\$112,753	0.4%	\$0	0.0%	\$775,747	2.0%	\$0	0.0%	\$103,171	0.1%	\$0	0.0%	\$991,671	0.2%
Cert. Latino American	\$206,017	0.7%	\$47,121,577	11.8%	\$7,871,136	20.0%	\$500	0.0%	\$204,405	0.2%	\$0	0.0%	\$55,403,636	9.4%
Cert. Non-Minority	\$4,421,687	14.5%	\$83,512,701	20.9%	\$6,212,371	15.8%	\$2,528,414	9.9%	\$2,780,777	3.2%	\$383,102	5.4%	\$99,839,052	16.9%
Non-Certified	\$20,777,242	68.1%	\$218,501,181	54.7%	\$18,522,395	47.1%	\$21,230,106	82.9%	\$78,695,914	89.6%	\$5,859,279	82.1%	\$363,586,117	61.7%
Total	\$30,504,962	100.0%	\$399,342,163	100.0%	\$39,302,483	100.0%	\$25,597,202	100.0%	\$87,783,922	100.0%	\$7,134,720	100.0%	\$589,665,452	100.0%









## Airport Commission Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	10	0.6%	3	0.4%	0	0.0%	0	0.0%	13	0.1%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	4	6.6%	0	0.0%	13	0.7%	0	0.0%	0	0.0%	0	0.0%	17	0.2%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	59	0.9%	0	0.0%	59	0.6%
Cert. Latino American	0	0.0%	0	0.0%	20	1.1%	7	1.0%	0	0.0%	0	0.0%	27	0.3%
Cert. Non-Minority	4	6.6%	69	14.7%	12	0.7%	8	1.2%	365	5.6%	5	4.3%	463	4.8%
Non-Certified	53	86.9%	401	85.3%	1,709	96.9%	673	97.4%	6,130	93.5%	111	95.7%	9,077	94.0%
Total	61	100.0%	470	100.0%	1,764	100.0%	691	100.0%	6,554	100.0%	116	100.0%	9,656	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$126,863	0.1%	\$46,300	0.0%	\$0	0.0%	\$0	0.0%	\$173,163	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$2,680,475	5.0%	\$0	0.0%	\$86,529	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$2,767,003	0.3%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$160,139	0.1%	\$0	0.0%	\$160,139	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$585,779	0.3%	\$1,955,515	1.8%	\$0	0.0%	\$0	0.0%	\$2,541,294	0.3%
Cert. Non-Minority	\$2,343,640	4.4%	\$50,703,983	12.2%	\$62,633	0.0%	\$2,696,750	2.5%	\$3,794,888	2.9%	\$220,583	2.2%	\$59,822,476	6.6%
Non-Certified	\$48,824,270	90.7%	\$365,639,132	87.8%	\$194,398,073	99.6%	\$101,587,612	95.6%	\$126,005,804	97.0%	\$9,678,994	97.8%	\$846,133,884	92.8%
Total	\$53,848,384	100.0%	\$416,343,115	100.0%	\$195,259,876	100.0%	\$106,286,176	100.0%	\$129,960,831	100.0%	\$9,899,577	100.0%	\$911,597,960	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$85,378	0.0%	\$41,197	0.0%	\$0	0.0%	\$0	0.0%	\$126,576	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$2,082,261	3.7%	\$0	0.0%	\$120,047	0.1%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$2,202,308	0.2%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$160,145	0.1%	\$0	0.0%	\$160,145	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$429,626	0.2%	\$3,719,149	3.5%	\$0	0.0%	\$0	0.0%	\$4,148,775	0.5%
Cert. Non-Minority	\$2,181,571	3.8%	\$45,834,366	11.9%	\$62,633	0.0%	\$5,648,600	5.4%	\$3,821,684	2.4%	\$114,899	0.6%	\$57,663,753	6.3%
Non-Certified	\$52,472,841	92.5%	\$339,640,931	88.1%	\$186,618,832	99.6%	\$95,970,565	91.1%	\$156,879,354	97.5%	\$17,817,572	99.4%	\$849,400,095	93.0%
Total	\$56,736,673	100.0%	\$385,475,297	100.0%	\$187,316,516	100.0%	\$105,379,511	100.0%	\$160,861,183	100.0%	\$17,932,472	100.0%	\$913,701,652	100.0%



## Airport Commission Sub Contracts

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	10	2.0%	4	4.3%	8	6.4%	4	2.5%	0	0.0%	26	2.7%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	17	20.7%	54	10.7%	9	9.8%	4	3.2%	25	15.9%	1	10.0%	110	11.3%
Cert. Iranian American	0	0.0%	0	0.0%	1	1.1%	0	0.0%	3	1.9%	0	0.0%	4	0.4%
Cert. Latino American	0	0.0%	37	7.3%	5	5.4%	0	0.0%	3	1.9%	0	0.0%	45	4.6%
Cert. Non-Minority	17	20.7%	107	21.1%	23	25.0%	11	8.8%	10	6.4%	1	10.0%	169	17.4%
Non-Certified	48	58.5%	299	59.0%	50	54.3%	102	81.6%	112	71.3%	8	80.0%	619	63.6%
Total	82	100.0%	507	100.0%	92	100.0%	125	100.0%	157	100.0%	10	100.0%	973	100.0%

### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$1,740,602	1.4%	\$2,774,763	4.8%	\$88,924	0.8%	\$149,045	0.5%	\$0	0.0%	\$4,753,334	2.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$1,025,904	24.1%	\$15,642,406	12.3%	\$1,767,054	3.0%	\$167,588	1.6%	\$1,397,421	4.7%	\$0	0.0%	\$20,000,372	8.5%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$532,460	0.9%	\$0	0.0%	\$12,700	0.0%	\$0	0.0%	\$545,160	0.2%
Cert. Latino American	\$0	0.0%	\$8,697,415	6.8%	\$11,460,450	19.7%	\$0	0.0%	\$150,912	0.5%	\$0	0.0%	\$20,308,777	8.6%
Cert. Non-Minority	\$1,043,519	24.5%	\$17,640,539	13.9%	\$7,777,843	13.4%	\$87,794	0.8%	\$635,700	2.1%	\$0	0.0%	\$27,185,395	11.5%
Non-Certified	\$2,182,286	51.3%	\$83,274,379	65.6%	\$33,730,599	58.1%	\$10,331,492	96.8%	\$27,674,513	92.2%	\$5,517,567	100.0%	\$162,710,816	69.1%
Total	\$4,251,689	100.0%	\$126,995,340	100.0%	\$58,043,168	100.0%	\$10,675,798	100.0%	\$30,020,291	100.0%	\$5,517,567	100.0%	\$235,503,854	100.0%

### Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$1,454,174	1.4%	\$3,431,575	9.6%	\$468,441	4.7%	\$87,362	0.5%	\$0	0.0%	\$5,441,552	3.1%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$1,062,961	18.5%	\$13,673,095	13.3%	\$1,867,686	5.2%	\$70,557	0.7%	\$1,232,190	6.6%	\$0	0.0%	\$17,906,489	10.1%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$775,747	2.2%	\$0	0.0%	\$15,566	0.1%	\$0	0.0%	\$791,313	0.4%
Cert. Latino American	\$0	0.0%	\$8,127,468	7.9%	\$7,742,743	21.7%	\$0	0.0%	\$76,346	0.4%	\$0	0.0%	\$15,946,557	9.0%
Cert. Non-Minority	\$963,739	16.8%	\$19,179,259	18.7%	\$5,738,459	16.1%	\$271,824	2.7%	\$368,000	2.0%	\$14,025	0.3%	\$26,555,306	14.9%
Non-Certified	\$3,712,809	64.7%	\$60,168,321	58.6%	\$16,116,608	45.2%	\$9,171,308	91.9%	\$16,945,162	90.5%	\$4,907,616	99.7%	\$111,021,823	62.5%
Total	\$5,739,509	100.0%	\$102,602,316	100.0%	\$35,672,818	100.0%	\$9,982,130	100.0%	\$18,724,627	100.0%	\$4,921,641	100.0%	\$177,643,041	100.0%





# Office of the City Attorney's Prime Contracts

## Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	----	0	----	1	0.4%	1	1.7%	0	0.0%	0	0.0%	2	0.2%
Cert. Arab American	0	----	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	0	----	0	----	0	0.0%	0	0.0%	1	0.2%	0	0.0%	1	0.1%
Cert. Iranian American	0	----	0	----	0	0.0%	0	0.0%	3	0.5%	0	0.0%	3	0.3%
Cert. Latino American	0	----	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Non-Minority	0	----	0	----	9	3.7%	2	3.4%	1	0.2%	0	0.0%	12	1.3%
Non-Certified	0	----	0	----	234	95.9%	55	94.8%	612	99.2%	4	100.0%	905	98.0%
Total	0	----	0	----	244	100.0%	58	100.0%	617	100.0%	4	100.0%	923	100.0%

## Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	----	\$15,840	1.3%	\$6,600	3.7%	\$0	0.0%	\$0	0.0%	\$22,440	0.7%
Cert. Arab American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$3,825	0.2%	\$0	0.0%	\$3,825	0.1%
Cert. Iranian American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$21,187	1.2%	\$0	0.0%	\$21,187	0.6%
Cert. Latino American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	----	\$53,481	4.3%	\$8,279	4.7%	\$133	0.0%	\$0	0.0%	\$61,893	1.9%
Non-Certified	\$0	----	\$0	----	\$1,166,626	94.4%	\$162,456	91.6%	\$1,729,517	98.6%	\$100,324	100.0%	\$3,158,923	96.7%
Total	\$0	----	\$0	----	\$1,235,947	100.0%	\$177,335	100.0%	\$1,754,662	100.0%	\$100,324	100.0%	\$3,268,268	100.0%

## Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	----	\$0	----	\$15,840	1.3%	\$5,400	3.1%	\$0	0.0%	\$0	0.0%	\$21,240	0.7%
Cert. Arab American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$3,825	0.2%	\$0	0.0%	\$3,825	0.1%
Cert. Iranian American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$21,187	1.2%	\$0	0.0%	\$21,187	0.6%
Cert. Latino American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	----	\$53,481	4.3%	\$8,279	4.7%	\$133	0.0%	\$0	0.0%	\$61,893	1.9%
Non-Certified	\$0	----	\$0	----	\$1,166,626	94.4%	\$162,456	92.2%	\$1,729,109	98.6%	\$100,324	100.0%	\$3,158,514	96.7%
Total	\$0	----	\$0	----	\$1,235,947	100.0%	\$176,135	100.0%	\$1,754,253	100.0%	\$100,324	100.0%	\$3,266,659	100.0%



## Office of the City Attorney's Sub Contracts

## Number of Sub Contracts

[illegible]

### Sub Award

[illegible]

## Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cert. Arab American	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cert. Asian American	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cert. Iranian American	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cert. Latino American	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cert. Non-Minority	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Non-Certified	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%





## Department of Human Resources Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	----	0	0.0%	0	0.0%	0	0.0%	2	0.2%	0	0.0%	2	0.1%
Cert. Arab American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Iranian American	0	----	0	0.0%	0	0.0%	0	0.0%	6	0.5%	0	0.0%	6	0.3%
Cert. Latino American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Non-Minority	0	----	0	0.0%	54	6.9%	2	1.2%	8	0.6%	0	0.0%	64	2.9%
Non-Certified	0	----	1	100.0%	724	93.1%	169	98.8%	1,252	98.7%	23	100.0%	2,169	96.8%
Total	0	----	1	100.0%	778	100.0%	171	100.0%	1,268	100.0%	23	100.0%	2,241	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$6,242	0.1%	\$0	0.0%	\$6,242	0.0%
Cert. Arab American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Iranian American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$4,183	0.0%	\$0	0.0%	\$4,183	0.0%
Cert. Latino American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	0.0%	\$12,958	1.5%	\$9,523	0.3%	\$9,475	0.1%	\$0	0.0%	\$31,957	0.2%
Non-Certified	\$0	----	\$1,000	100.0%	\$825,897	98.5%	\$3,045,094	99.7%	\$8,524,727	99.8%	\$1,401,231	100.0%	\$13,797,949	99.7%
Total	\$0	----	\$1,000	100.0%	\$838,856	100.0%	\$3,054,618	100.0%	\$8,544,626	100.0%	\$1,401,231	100.0%	\$13,840,331	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$6,242	0.1%	\$0	0.0%	\$6,242	0.0%
Cert. Arab American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Iranian American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$4,183	0.0%	\$0	0.0%	\$4,183	0.0%
Cert. Latino American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	0.0%	\$12,958	1.6%	\$9,523	0.0%	\$9,139	0.1%	\$0	0.0%	\$31,621	0.1%
Non-Certified	\$0	----	\$1,000	100.0%	\$810,553	98.4%	\$29,600,383	100.0%	\$11,037,894	99.8%	\$2,636,560	100.0%	\$44,086,390	99.9%
Total	\$0	----	\$1,000	100.0%	\$823,511	100.0%	\$29,609,906	100.0%	\$11,057,458	100.0%	\$2,636,560	100.0%	\$44,128,435	100.0%



## Department of Human Resources Sub Contracts

## Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Cert. Arab American	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Cert. Asian American	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Cert. Iranian American	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Cert. Latino American	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Cert. Non-Minority	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Non-Certified	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Total	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%

### Sub Award

	A&E	Construction	General Services	Professional Services	Purchasing	Telecommunication	All Industries
	Award Percent	Award Percent	Award Percent	Award Percent	Award Percent	Award Percent	Award Percent
Cert. African American	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cert. Arab American	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cert. Asian American	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cert. Iranian American	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cert. Latino American	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cert. Non-Minority	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non-Certified	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

## Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Arab American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Asian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Iranian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Latino American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Non-Minority	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Non-Certified	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Total	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----



## Department of Human Services Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	0	0.0%	0	0.0%	13	1.2%	1	0.1%	0	0.0%	0	0.0%	14	0.3%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	0	0.0%	3	0.3%	2	0.3%	0	0.0%	0	0.0%	5	0.1%
Cert. Non-Minority	1	25.0%	0	0.0%	40	3.8%	11	1.6%	592	19.0%	0	0.0%	644	12.9%
Non-Certified	3	75.0%	38	100.0%	1,006	94.7%	673	98.0%	2,531	81.0%	82	100.0%	4,333	86.7%
Total	4	100.0%	38	100.0%	1,062	100.0%	687	100.0%	3,123	100.0%	82	100.0%	4,996	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$57,463	2.1%	\$22,366	0.2%	\$0	0.0%	\$0	0.0%	\$79,829	0.3%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$811	0.0%	\$5,925	0.1%	\$0	0.0%	\$0	0.0%	\$6,736	0.0%
Cert. Non-Minority	\$2,985	100.0%	\$0	0.0%	\$155,095	5.6%	\$437,205	4.7%	\$776,681	14.1%	\$0	0.0%	\$1,371,967	5.3%
Non-Certified	\$0	0.0%	\$2,152,207	100.0%	\$2,554,593	92.3%	\$8,891,902	95.0%	\$4,717,164	85.9%	\$6,062,863	100.0%	\$24,378,728	94.4%
Total	\$2,985	100.0%	\$2,152,207	100.0%	\$2,767,663	100.0%	\$9,357,398	100.0%	\$5,493,845	100.0%	\$6,062,863	100.0%	\$25,837,261	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$57,463	0.2%	\$22,366	0.1%	\$0	0.0%	\$0	0.0%	\$79,829	0.1%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$53,716	0.2%	\$23,865	0.1%	\$0	0.0%	\$0	0.0%	\$77,580	0.1%
Cert. Non-Minority	\$2,985	0.7%	\$0	0.0%	\$229,884	0.9%	\$637,863	4.0%	\$766,182	14.1%	\$0	0.0%	\$1,636,915	3.0%
Non-Certified	\$424,273	99.3%	\$1,570,343	100.0%	\$24,683,745	98.6%	\$15,335,091	95.7%	\$4,655,485	85.9%	\$5,837,668	100.0%	\$52,506,604	96.7%
Total	\$427,258	100.0%	\$1,570,343	100.0%	\$25,024,808	100.0%	\$16,019,185	100.0%	\$5,421,667	100.0%	\$5,837,668	100.0%	\$54,300,928	100.0%





**Department of Human Services Sub Contracts**

## Number of Sub Contracts

[illegible]

## Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%
Cert. Arab American	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%
Cert. Asian American	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%
Cert. Iranian American	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%
Cert. Latino American	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%
Cert. Non-Minority	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%
Non-Certified	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%
Total	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%

## Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00
Cert. Arab American	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00
Cert. Asian American	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00
Cert. Italian American	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00
Cert. Latino American	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00
Cert. Non-Minority	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00
Non-Certified	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00
Total	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00	\$0	00.00.00



## Parking and Traffic Commission Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	2	0.1%	0	0.0%	0	0.0%	0	0.0%	2	0.0%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	95	2.4%	0	0.0%	95	1.6%
Cert. Asian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	1	10.0%	2	0.1%	0	0.0%	0	0.0%	0	0.0%	3	0.1%
Cert. Non-Minority	0	0.0%	0	0.0%	25	1.4%	4	6.2%	296	7.4%	0	0.0%	325	5.6%
Non-Certified	3	100.0%	9	90.0%	1,738	98.4%	61	93.8%	3,605	90.2%	11	100.0%	5,427	92.7%
Total	3	100.0%	10	100.0%	1,767	100.0%	65	100.0%	3,996	100.0%	11	100.0%	5,852	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$1,411	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$1,411	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$47,826	1.7%	\$0	0.0%	\$47,826	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$11,175	9.0%	\$158	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$11,333	0.0%
Cert. Non-Minority	\$0	0.0%	\$0	0.0%	\$9,014,080	9.1%	\$128,345	18.2%	\$217,328	7.8%	\$0	0.0%	\$9,359,752	9.1%
Non-Certified	\$133,264	100.0%	\$112,927	91.0%	\$89,553,459	90.9%	\$575,776	81.8%	\$2,538,939	90.5%	\$314,567	100.0%	\$93,228,931	90.8%
Total	\$133,264	100.0%	\$124,102	100.0%	\$98,569,108	100.0%	\$704,121	100.0%	\$2,804,092	100.0%	\$314,567	100.0%	\$102,649,253	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$1,411	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$1,411	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$47,709	1.7%	\$0	0.0%	\$47,709	0.1%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$11,175	9.0%	\$158	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	0.0%	\$0	0.0%	\$345,665	0.4%	\$60,506	5.3%	\$215,519	7.7%	\$0	0.0%	\$11,333	0.0%
Non-Certified	\$1,262,174	100.0%	\$112,325	91.0%	\$76,721,841	99.5%	\$1,086,711	94.7%	\$2,530,761	90.6%	\$314,567	100.0%	\$82,028,360	99.2%
Total	\$1,262,174	100.0%	\$123,500	100.0%	\$77,069,076	100.0%	\$1,147,217	100.0%	\$2,793,989	100.0%	\$314,567	100.0%	\$82,710,523	100.0%





## Parking and Traffic Commission Sub Contracts

## Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.00.0%	0	0.00.0%	0	0.0%	0	0.00.00%	0	0.00.0%	0	0.00.0%	0	0.00%
Cert. Arab American	0	0.00.00%	0	0.00.0%	0	0.0%	0	0.00.00%	0	0.00.0%	0	0.00.0%	0	0.00.0%
Cert. Asian American	0	0.00.0%	0	0.00.0%	0	0.0%	0	0.00.0%	0	0.00.0%	0	0.00.0%	0	0.00%
Cert. Iranian American	0	0.00.0%	0	0.00.0%	0	0.0%	0	0.00.0%	0	0.00.0%	0	0.00.0%	0	0.00%
Cert. Latino American	0	0.00.0%	0	0.00.0%	0	0.0%	0	0.00.0%	0	0.00.0%	0	0.00.0%	0	0.00%
Cert. Non-Minority	0	0.00.00%	0	0.00.0%	0	0.0%	0	0.00.0%	0	0.00.0%	0	0.00.0%	0	0.00%
Non-Certified	0	0.00.00%	0	0.00.0%	4	100.0%	0	0.00.00%	0	0.00.0%	0	0.00.0%	4	100.00%
Total	0	0.00.00%	0	0.00.00%	4	100.0%	0	0.00.00%	0	0.00.0%	0	0.00.0%	4	100.00%

### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	-----	\$0	-----	\$0	0.0%	\$0	-----	\$0	-----	\$0	-----	\$0	0.0%
Cert. Arab American	\$0	-----	\$0	-----	\$0	0.0%	\$0	-----	\$0	-----	\$0	-----	\$0	0.0%
Cert. Asian American	\$0	-----	\$0	-----	\$0	0.0%	\$0	-----	\$0	-----	\$0	-----	\$0	0.0%
Cert. Iranian American	\$0	-----	\$0	-----	\$0	0.0%	\$0	-----	\$0	-----	\$0	-----	\$0	0.0%
Cert. Latino American	\$0	-----	\$0	-----	\$0	0.0%	\$0	-----	\$0	-----	\$0	-----	\$0	0.0%
Cert. Non-Minority	\$0	-----	\$0	-----	\$0	0.0%	\$0	-----	\$0	-----	\$0	-----	\$0	0.0%
Non-Certified	\$0	-----	\$0	-----	\$1,452,699	100.0%	\$0	-----	\$0	-----	\$0	-----	\$1,452,699	100.0%
Total	\$0	-----	\$0	-----	\$1,452,699	100.0%	\$0	-----	\$0	-----	\$0	-----	\$1,452,699	100.0%

## Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Arab American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Asian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Iranian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Latino American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Non-Minority	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Non-Certified	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Total	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----



## Port Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	8	4.9%	0	0.0%	0	0.0%	73	0.6%	0	0.0%	81	0.5%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	6	16.7%	0	0.0%	103	3.0%	9	2.6%	359	2.7%	0	0.0%	477	2.8%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	186	1.4%	0	0.0%	186	1.1%
Cert. Non-Minority	4	11.1%	12	7.3%	260	7.5%	18	5.3%	605	4.6%	0	0.0%	899	5.3%
Non-Certified	26	72.2%	144	87.8%	3,090	89.5%	313	92.1%	11,838	90.6%	16	100.0%	15,427	90.4%
Total	36	100.0%	164	100.0%	3,453	100.0%	340	100.0%	13,061	100.0%	16	100.0%	17,070	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$1,352,105	3.3%	\$0	0.0%	\$0	0.0%	\$52,944	0.4%	\$0	0.0%	\$1,405,049	1.5%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$330,154	14.0%	\$0	0.0%	\$48,718	0.2%	\$371,310	5.9%	\$159,103	1.3%	\$0	0.0%	\$909,285	1.0%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$73,929	0.6%	\$0	0.0%	\$73,929	0.1%
Cert. Non-Minority	\$370,505	15.7%	\$18,734,943	45.7%	\$174,986	0.6%	\$491,664	7.8%	\$214,119	1.8%	\$0	0.0%	\$19,986,218	21.5%
Non-Certified	\$1,653,196	70.2%	\$20,872,464	51.0%	\$29,788,965	99.3%	\$5,440,474	86.3%	\$11,716,508	95.9%	\$1,031,481	100.0%	\$70,503,088	75.9%
Total	\$2,353,855	100.0%	\$40,959,512	100.0%	\$30,012,669	100.0%	\$6,303,448	100.0%	\$12,216,603	100.0%	\$1,031,481	100.0%	\$92,877,569	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$1,452,988	2.9%	\$0	0.0%	\$0	0.0%	\$47,140	0.4%	\$0	0.0%	\$1,500,128	1.8%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$324,649	15.4%	\$0	0.0%	\$48,135	0.5%	\$95,684	1.6%	\$119,138	0.9%	\$0	0.0%	\$587,606	0.7%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$74,134	0.6%	\$0	0.0%	\$74,134	0.1%
Cert. Non-Minority	\$157,563	7.5%	\$25,383,567	50.9%	\$169,053	1.7%	\$400,199	6.8%	\$194,950	1.5%	\$0	0.0%	\$26,305,332	32.1%
Non-Certified	\$1,621,455	77.1%	\$23,060,810	46.2%	\$9,698,064	97.8%	\$5,362,533	91.5%	\$12,704,357	96.7%	\$1,027,453	100.0%	\$53,474,672	65.3%
Total	\$2,103,667	100.0%	\$49,897,365	100.0%	\$9,915,253	100.0%	\$5,858,416	100.0%	\$13,139,718	100.0%	\$1,027,453	100.0%	\$81,941,870	100.0%



## Port Sub Contracts

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	1	3.1%	10	9.0%	0	0.0%	5	15.2%	0	0.0%	0	0.0%	16	7.5%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	2	6.3%	3	2.7%	1	16.7%	2	6.1%	4	13.3%	0	0.0%	12	5.6%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	8	7.2%	0	0.0%	0	0.0%	2	6.7%	0	0.0%	10	4.7%
Cert. Non-Minority	9	28.1%	58	52.3%	1	16.7%	5	15.2%	5	16.7%	1	100.0%	79	37.1%
Non-Certified	20	62.5%	32	28.8%	4	66.7%	21	63.6%	19	63.3%	0	0.0%	96	45.1%
Total	32	100.0%	111	100.0%	6	100.0%	33	100.0%	30	100.0%	1	100.0%	213	100.0%

### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$753,110	8.3%	\$0	0.0%	\$38,476	17.1%	\$0	0.0%	\$0	0.0%	\$791,585	7.5%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$60,000	0.7%	\$48,667	89.0%	\$7,500	3.3%	\$18,000	1.7%	\$0	0.0%	\$134,167	1.3%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$482,000	5.3%	\$0	0.0%	\$0	0.0%	\$213,757	20.5%	\$0	0.0%	\$695,757	6.6%
Cert. Non-Minority	\$75,664	51.0%	\$3,716,936	40.7%	\$0	0.0%	\$30,580	13.6%	\$66,149	6.3%	\$15,000	100.0%	\$3,904,328	36.8%
Non-Certified	\$72,820	49.0%	\$4,114,740	45.1%	\$5,999	11.0%	\$148,417	66.0%	\$746,400	71.5%	\$0	0.0%	\$5,088,376	47.9%
Total	\$148,484	100.0%	\$9,126,785	100.0%	\$54,666	100.0%	\$224,972	100.0%	\$1,044,306	100.0%	\$15,000	100.0%	\$10,614,213	100.0%

### Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$392,239	3.9%	\$0	0.0%	\$6,830	1.5%	\$0	0.0%	\$0	0.0%	\$399,069	3.1%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$11,725	3.0%	\$165,000	1.6%	\$36,492	35.5%	\$0	0.0%	\$16,000	0.9%	\$0	0.0%	\$229,217	1.8%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$371,690	3.7%	\$0	0.0%	\$0	0.0%	\$36,596	2.0%	\$0	0.0%	\$408,286	3.2%
Cert. Non-Minority	\$13,160	3.4%	\$1,839,839	18.2%	\$2,051	2.0%	\$33,226	7.1%	\$149,338	8.3%	\$8,593	100.0%	\$2,046,206	15.9%
Non-Certified	\$364,573	93.6%	\$7,312,598	72.5%	\$64,388	62.6%	\$427,294	91.4%	\$1,596,641	88.8%	\$0	0.0%	\$9,765,494	76.0%
Total	\$389,458	100.0%	\$10,081,366	100.0%	\$102,931	100.0%	\$467,350	100.0%	\$1,798,575	100.0%	\$8,593	100.0%	\$12,848,272	100.0%





## Department of Public Health Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	55	0.9%	0	0.0%	0	0.0%	0	0.0%	55	0.2%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	1	6.7%	3	1.3%	153	2.6%	42	1.8%	1,487	5.9%	0	0.0%	1,686	5.0%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	8	3.6%	127	2.2%	0	0.0%	230	0.9%	0	0.0%	365	1.1%
Cert. Non-Minority	1	6.7%	21	9.4%	144	2.5%	61	2.6%	452	1.8%	0	0.0%	679	2.0%
Non-Certified	13	86.7%	192	85.7%	5,342	91.8%	2,285	95.7%	22,910	91.4%	421	100.0%	31,163	91.8%
Total	15	100.0%	224	100.0%	5,821	100.0%	2,388	100.0%	25,079	100.0%	421	100.0%	33,948	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$409,620	1.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$409,620	0.1%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$9,240	3.1%	\$38,843	0.2%	\$267,486	0.6%	\$3,867,864	2.4%	\$5,118,278	1.7%	\$0	0.0%	\$9,301,711	1.7%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$747,483	3.9%	\$1,929,443	4.6%	\$0	0.0%	\$533,912	0.2%	\$0	0.0%	\$3,210,837	0.6%
Cert. Non-Minority	\$24,000	8.1%	\$4,857,401	25.1%	\$1,201,190	2.8%	\$9,330,281	5.8%	\$922,032	0.3%	\$0	0.0%	\$16,334,904	3.0%
Non-Certified	\$261,923	88.7%	\$13,718,239	70.9%	\$38,397,833	91.0%	\$147,811,777	91.8%	\$301,896,231	97.9%	\$20,878,278	100.0%	\$522,964,341	94.7%
Total	\$295,163	100.0%	\$19,362,025	100.0%	\$42,205,571	100.0%	\$161,009,923	100.0%	\$308,470,453	100.0%	\$20,878,278	100.0%	\$562,221,413	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$3,838,414	8.5%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$3,838,414	0.7%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$21,495	0.1%	\$245,829	0.5%	\$12,189,893	6.5%	\$4,398,561	1.7%	\$0	0.0%	\$16,855,778	3.1%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$160,068	0.9%	\$1,382,500	3.1%	\$0	0.0%	\$528,563	0.2%	\$0	0.0%	\$2,071,131	0.4%
Cert. Non-Minority	\$24,000	7.3%	\$5,518,438	30.8%	\$1,158,559	2.6%	\$12,303,208	6.6%	\$8,115,332	3.1%	\$0	0.0%	\$27,119,537	5.0%
Non-Certified	\$304,932	92.7%	\$12,236,498	68.2%	\$38,689,500	85.4%	\$162,857,852	86.9%	\$251,465,643	95.1%	\$25,940,106	100.0%	\$491,494,532	90.8%
Total	\$328,932	100.0%	\$17,936,499	100.0%	\$45,314,802	100.0%	\$187,350,953	100.0%	\$264,508,099	100.0%	\$25,940,106	100.0%	\$541,379,391	100.0%



## Department of Public Health Sub Contracts

## Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000
Cert. Arab American	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000
Cert. Asian American	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000
Cert. Iranian American	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000
Cert. Latino American	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000
Cert. Non-Minority	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000
Non-Certified	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000
Total	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000	0	0.000000

## Sub Award

[illegible]

## Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Arab American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Asian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Italian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Latino American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Non-Minority	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Non-Certified	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Total	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----





## Department of Public Transportation-MUNI Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	0	0.0%	4	1.1%	0	0.0%	0	0.0%	4	0.0%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	1	0.5%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Non-Minority	1	5.9%	15	7.1%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1	0.0%
Non-Certified	16	94.1%	195	92.4%	4,018	88.9%	11	2.9%	4,039	12.7%	2	2.9%	4,571	12.4%
Total	17	100.0%	211	100.0%	4,521	100.0%	364	96.0%	27,657	87.3%	68	97.1%	32,318	87.6%
									31,696	100.0%			36,894	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$10,053	0.1%	\$0	0.0%	\$0	0.0%	\$10,053	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$8,994,590	5.6%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$8,994,590	2.6%
Cert. Non-Minority	\$16,823	0.1%	\$36,310,005	22.7%	\$8,117,168	46.5%	\$914,777	5.9%	\$4,674,221	3.7%	\$10,793	0.1%	\$50,043,787	14.4%
Non-Certified	\$19,600,306	99.9%	\$114,849,750	71.7%	\$9,348,513	53.5%	\$14,667,787	94.1%	\$120,382,467	96.3%	\$9,025,544	99.9%	\$287,874,367	83.0%
Total	\$19,617,129	100.0%	\$160,154,345	100.0%	\$17,465,680	100.0%	\$15,592,617	100.0%	\$125,056,689	100.0%	\$9,036,337	100.0%	\$346,922,797	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$704,556	3.1%	\$0	0.0%	\$0	0.0%	\$704,556	0.2%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$3,900,999	3.9%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$3,900,999	1.3%
Cert. Non-Minority	\$16,823	0.1%	\$29,134,061	29.1%	\$8,092,529	44.9%	\$968,821	4.3%	\$4,584,815	3.5%	\$10,793	0.1%	\$42,807,842	14.6%
Non-Certified	\$12,979,364	99.9%	\$67,114,141	67.0%	\$9,929,369	55.1%	\$21,094,972	92.7%	\$127,415,457	96.5%	\$7,515,298	99.9%	\$246,048,602	83.8%
Total	\$12,996,187	100.0%	\$100,149,201	100.0%	\$18,021,898	100.0%	\$22,768,349	100.0%	\$132,000,272	100.0%	\$7,526,091	100.0%	\$293,461,998	100.0%



## Department of Public Transportation-MUNI Sub Contracts

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	1	4.5%	12	11.3%	0	0.0%	1	11.1%	1	3.0%	0	0.0%	15	8.6%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	4	18.2%	2	1.9%	0	0.0%	0	0.0%	2	6.1%	0	0.0%	8	4.6%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	5	4.7%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	5	2.9%
Cert. Non-Minority	2	9.1%	16	15.1%	1	50.0%	0	0.0%	5	15.2%	0	0.0%	24	13.7%
Non-Certified	15	68.2%	71	67.0%	1	50.0%	8	88.9%	25	75.8%	3	100.0%	123	70.3%
Total	22	100.0%	106	100.0%	2	100.0%	9	100.0%	33	100.0%	3	100.0%	175	100.0%

### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$26,928	0.4%	\$3,303,418	5.4%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$3,330,346	4.6%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$2,325,637	33.8%	\$2,032,000	3.4%	\$0	0.0%	\$0	0.0%	\$220,000	8.0%	\$0	0.0%	\$4,577,637	6.3%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$2,682,388	4.4%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$2,682,388	3.7%
Cert. Non-Minority	\$794,852	11.6%	\$5,803,155	9.6%	\$25,000	3.0%	\$0	0.0%	\$850,908	30.8%	\$0	0.0%	\$7,473,915	10.4%
Non-Certified	\$3,729,110	54.2%	\$46,819,697	77.2%	\$800,000	97.0%	\$294,873	100.0%	\$1,695,050	61.3%	\$781,900	100.0%	\$54,120,630	75.0%
Total	\$6,876,527	100.0%	\$60,640,657	100.0%	\$825,000	100.0%	\$294,873	100.0%	\$2,765,958	100.0%	\$781,900	100.0%	\$72,184,915	100.0%

### Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$2,351	0.1%	\$1,030,819	8.5%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$1,033,171	5.8%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$1,168,613	35.0%	\$923,258	7.6%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$2,091,872	11.7%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$1,860,679	15.4%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$1,860,679	10.4%
Cert. Non-Minority	\$422,613	12.7%	\$626,856	5.2%	\$5,432	0.9%	\$0	0.0%	\$95,937	25.8%	\$0	0.0%	\$1,150,838	6.5%
Non-Certified	\$1,743,962	52.3%	\$7,678,566	63.4%	\$604,877	99.1%	\$1,211,718	100.0%	\$276,181	74.2%	\$162,861	100.0%	\$11,678,165	65.6%
Total	\$3,337,540	100.0%	\$12,120,178	100.0%	\$610,309	100.0%	\$1,211,718	100.0%	\$372,118	100.0%	\$162,861	100.0%	\$17,814,724	100.0%



## Public Utilities Commission Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	28	0.6%	0	0.0%	0	0.0%	6	5.1%	34	0.1%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	6	5.8%	0	0.0%	20	0.5%	2	0.3%	406	1.0%	0	0.0%	434	1.0%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	90	10.4%	0	0.0%	0	0.0%	881	2.2%	0	0.0%	971	2.1%
Cert. Non-Minority	6	5.8%	288	33.4%	132	3.0%	30	4.2%	1,573	4.0%	0	0.0%	2,029	4.5%
Non-Certified	92	88.5%	484	56.1%	4,206	95.9%	679	95.5%	36,372	92.7%	112	94.9%	41,945	92.4%
Total	104	100.0%	862	100.0%	4,386	100.0%	711	100.0%	39,232	100.0%	118	100.0%	45,413	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$9,574	0.1%	\$0	0.0%	\$0	0.0%	\$302,800	5.5%	\$312,374	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$1,757,313	5.9%	\$0	0.0%	\$42,599	0.4%	\$103,000	0.3%	\$437,238	0.2%	\$0	0.0%	\$2,340,150	0.3%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$69,510,454	17.4%	\$0	0.0%	\$0	0.0%	\$1,051,970	0.5%	\$0	0.0%	\$70,562,424	10.3%
Cert. Non-Minority	\$3,122,669	10.5%	\$176,548,353	44.1%	\$128,051	1.2%	\$4,939,711	12.7%	\$1,636,366	0.8%	\$0	0.0%	\$186,375,150	27.3%
Non-Certified	\$24,754,236	83.5%	\$154,159,527	38.5%	\$10,731,945	98.3%	\$34,000,118	87.1%	\$193,473,081	98.4%	\$5,220,265	94.5%	\$422,339,171	61.9%
Total	\$29,634,218	100.0%	\$400,218,334	100.0%	\$10,912,168	100.0%	\$39,042,829	100.0%	\$196,598,655	100.0%	\$5,523,065	100.0%	\$681,929,269	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$8,900	0.1%	\$0	0.0%	\$0	0.0%	\$601,934	11.3%	\$610,834	0.1%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$1,412,718	7.9%	\$0	0.0%	\$42,608	0.5%	\$68,310	0.3%	\$435,379	0.8%	\$0	0.0%	\$1,959,015	0.4%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$68,212,497	19.1%	\$0	0.0%	\$0	0.0%	\$967,087	1.7%	\$0	0.0%	\$69,179,584	14.7%
Cert. Non-Minority	\$1,993,185	11.2%	\$143,977,402	40.4%	\$128,117	1.6%	\$4,649,013	17.7%	\$1,625,724	2.8%	\$0	0.0%	\$152,373,441	32.4%
Non-Certified	\$14,373,031	80.8%	\$144,069,757	40.4%	\$7,717,670	97.7%	\$21,615,838	82.1%	\$54,377,091	94.7%	\$4,717,330	88.7%	\$246,870,716	52.4%
Total	\$17,778,933	100.0%	\$356,259,656	100.0%	\$7,897,296	100.0%	\$26,333,161	100.0%	\$57,405,282	100.0%	\$5,319,264	100.0%	\$470,993,591	100.0%





## Public Utilities Commission Sub Contracts

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	8	3.6%	74	7.4%	0	0.0%	11	5.1%	3	3.9%	1	4.8%	97	6.1%
Cert. Arab American	1	0.5%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1	0.1%
Cert. Asian American	42	19.0%	134	13.3%	8	12.7%	8	3.7%	12	15.6%	1	4.8%	205	12.8%
Cert. Iranian American	1	0.5%	0	0.0%	0	0.0%	0	0.0%	2	2.6%	0	0.0%	3	0.2%
Cert. Latino American	6	2.7%	167	16.6%	1	1.6%	0	0.0%	1	1.3%	0	0.0%	175	10.9%
Cert. Non-Minority	50	22.6%	330	32.9%	26	41.3%	49	22.7%	15	19.5%	5	23.8%	475	29.7%
Non-Certified	113	51.1%	299	29.8%	28	44.4%	148	68.5%	44	57.1%	14	66.7%	646	40.3%
Total	221	100.0%	1,004	100.0%	63	100.0%	216	100.0%	77	100.0%	21	100.0%	1,602	100.0%

### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$7,250	0.7%	\$14,241,529	12.9%	\$0	0.0%	\$25,861	2.8%	\$55,655	1.1%	\$0	0.0%	\$14,330,295	12.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$6,049,396	5.5%	\$0	0.0%	\$57,000	6.2%	\$1,506,596	28.9%	\$0	0.0%	\$7,612,992	6.4%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$20,235,451	18.3%	\$0	0.0%	\$0	0.0%	\$49,800	1.0%	\$0	0.0%	\$20,285,251	17.0%
Cert. Non-Minority	\$615,738	56.4%	\$28,156,113	25.4%	\$404,053	33.5%	\$225,628	24.6%	\$1,297,895	24.9%	\$0	0.0%	\$30,699,426	26.7%
Non-Certified	\$469,148	43.0%	\$42,029,353	38.0%	\$800,872	66.5%	\$610,383	66.4%	\$2,298,060	44.1%	\$197,404	100.0%	\$46,405,220	38.9%
Total	\$1,092,136	100.0%	\$110,711,842	100.0%	\$1,204,925	100.0%	\$918,872	100.0%	\$5,208,006	100.0%	\$197,404	100.0%	\$119,333,184	100.0%

### Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$38,751	0.5%	\$12,615,790	12.2%	\$0	0.0%	\$424,489	7.9%	\$63,465	1.2%	\$58,877	13.0%	\$13,201,371	10.6%
Cert. Arab American	\$510	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$510	0.0%
Cert. Asian American	\$1,151,883	14.2%	\$5,047,768	4.9%	\$229,396	15.3%	\$231,110	4.3%	\$1,462,172	26.7%	\$0	0.0%	\$8,122,330	6.5%
Cert. Iranian American	\$28,578	0.4%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$3,498	0.1%	\$0	0.0%	\$32,076	0.0%
Cert. Latino American	\$143,857	1.8%	\$20,586,883	19.9%	\$85,209	5.7%	\$0	0.0%	\$49,800	0.9%	\$0	0.0%	\$20,865,749	16.8%
Cert. Non-Minority	\$2,196,934	27.1%	\$26,718,664	25.9%	\$355,221	23.7%	\$1,346,345	25.2%	\$1,177,807	21.5%	\$94,549	20.8%	\$31,889,520	25.7%
Non-Certified	\$4,549,945	56.1%	\$38,311,508	37.1%	\$831,642	55.4%	\$3,344,641	62.6%	\$2,715,889	49.6%	\$301,140	66.2%	\$50,054,766	40.3%
Total	\$8,110,458	100.0%	\$103,280,613	100.0%	\$1,501,467	100.0%	\$5,346,586	100.0%	\$5,472,632	100.0%	\$454,566	100.0%	\$124,166,322	100.0%



## Department of Public Works Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	17	7.7%	27	3.2%	5	0.3%	2	0.5%	144	0.9%	1	0.9%	196	1.0%
Cert. Iranian American	11	5.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	11	0.1%
Cert. Latino American	0	0.0%	61	7.3%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	61	0.3%
Cert. Non-Minority	41	18.5%	135	16.2%	84	4.3%	25	6.3%	1,744	10.8%	4	3.6%	2,033	10.3%
Non-Certified	153	68.9%	611	73.3%	1,847	95.4%	369	93.2%	14,307	88.3%	107	95.5%	17,394	88.3%
Total	222	100.0%	834	100.0%	1,936	100.0%	396	100.0%	16,195	100.0%	112	100.0%	19,695	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$4,933,945	6.4%	\$43,226,916	6.6%	\$3,420	0.1%	\$850,000	2.1%	\$94,498	0.3%	\$10,000	0.3%	\$49,118,779	6.0%
Cert. Iranian American	\$4,564,417	5.9%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$4,564,417	0.6%
Cert. Latino American	\$0	0.0%	\$73,691,843	11.3%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$73,691,843	9.0%
Cert. Non-Minority	\$11,846,302	15.4%	\$104,346,273	16.0%	\$1,037,386	17.2%	\$4,839,884	11.8%	\$1,309,455	3.8%	\$52,775	1.4%	\$123,432,075	15.2%
Non-Certified	\$55,596,989	72.3%	\$431,219,670	66.1%	\$5,003,843	82.8%	\$35,333,123	86.1%	\$32,962,943	95.9%	\$3,674,176	98.3%	\$563,790,745	69.2%
Total	\$76,941,653	100.0%	\$652,484,702	100.0%	\$6,044,649	100.0%	\$41,023,007	100.0%	\$34,366,896	100.0%	\$3,736,951	100.0%	\$814,597,858	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$2,893,919	4.8%	\$49,293,262	7.3%	\$4,870	0.1%	\$433,826	1.8%	\$153,384	0.6%	\$10,000	0.4%	\$52,789,261	6.7%
Cert. Iranian American	\$3,235,023	5.3%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$3,235,023	0.4%
Cert. Latino American	\$0	0.0%	\$47,934,335	7.1%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$47,934,335	6.0%
Cert. Non-Minority	\$4,081,230	6.7%	\$92,713,266	13.8%	\$374,301	6.7%	\$2,038,027	8.7%	\$1,291,423	4.7%	\$42,775	1.8%	\$100,541,021	12.7%
Non-Certified	\$50,662,097	83.2%	\$483,918,216	71.8%	\$5,179,153	93.2%	\$21,008,134	89.5%	\$25,879,243	94.7%	\$2,303,472	97.8%	\$588,950,315	74.2%
Total	\$60,872,269	100.0%	\$673,859,078	100.0%	\$5,558,325	100.0%	\$23,479,986	100.0%	\$27,324,050	100.0%	\$2,356,247	100.0%	\$793,449,955	100.0%





## Department of Public Works Sub Contracts

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	13	3.6%	80	5.1%	5	5.4%	27	6.5%	20	5.0%	3	7.5%	148	5.1%
Cert. Arab American	5	1.4%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	5	0.2%
Cert. Asian American	90	25.0%	213	13.6%	9	9.7%	37	9.0%	95	23.5%	1	2.5%	445	15.4%
Cert. Iranian American	5	1.4%	0	0.0%	0	0.0%	0	0.0%	8	2.0%	0	0.0%	13	0.5%
Cert. Latino American	2	0.6%	139	8.8%	2	2.2%	0	0.0%	3	0.7%	0	0.0%	146	5.1%
Cert. Non-Minority	64	17.8%	456	29.0%	28	30.1%	73	17.7%	42	10.4%	12	30.0%	675	23.4%
Non-Certified	181	50.3%	683	43.5%	49	52.7%	276	66.8%	236	58.4%	24	60.0%	1,449	50.3%
Total	360	100.0%	1,571	100.0%	93	100.0%	413	100.0%	404	100.0%	40	100.0%	2,881	100.0%

### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$131,000	1.8%	\$8,217,484	5.6%	\$227,542	13.9%	\$619,536	6.7%	\$2,259,911	11.5%	\$0	0.0%	\$11,455,473	6.2%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$786,200	10.6%	\$22,098,625	15.1%	\$38,800	2.4%	\$90,448	1.0%	\$6,074,628	30.9%	\$47,500	3.0%	\$29,136,201	15.7%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$100,000	0.5%	\$0	0.0%	\$100,000	0.1%
Cert. Latino American	\$0	0.0%	\$17,519,754	12.0%	\$19,815	1.2%	\$0	0.0%	\$132,410	0.7%	\$0	0.0%	\$17,671,979	9.5%
Cert. Non-Minority	\$687,770	9.3%	\$47,023,718	32.1%	\$436,695	26.6%	\$2,328,985	25.1%	\$441,429	2.2%	\$584,478	37.2%	\$51,503,075	27.7%
Non-Certified	\$5,805,755	78.3%	\$51,568,400	35.2%	\$916,718	55.9%	\$6,252,377	67.3%	\$10,653,382	54.2%	\$941,000	59.8%	\$76,137,632	40.9%
Total	\$7,410,725	100.0%	\$146,427,981	100.0%	\$1,639,570	100.0%	\$9,291,346	100.0%	\$19,661,760	100.0%	\$1,572,978	100.0%	\$186,004,359	100.0%

### Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$69,108	0.5%	\$3,480,521	2.0%	\$250,945	19.3%	\$311,639	3.6%	\$920,876	1.5%	\$122,339	9.6%	\$5,155,428	2.0%
Cert. Arab American	\$62,535	0.5%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$62,535	0.0%
Cert. Asian American	\$1,383,244	10.7%	\$11,424,039	6.7%	\$30,532	2.4%	\$325,115	3.8%	\$2,217,589	3.6%	\$440,422	34.4%	\$15,820,942	6.2%
Cert. Iranian American	\$84,175	0.7%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$84,106	0.1%	\$0	0.0%	\$168,281	0.1%
Cert. Latino American	\$62,160	0.5%	\$16,139,326	9.4%	\$5,855	0.5%	\$0	0.0%	\$41,662	0.1%	\$0	0.0%	\$16,249,003	6.3%
Cert. Non-Minority	\$825,241	6.4%	\$35,076,918	20.5%	\$108,010	8.3%	\$853,194	10.0%	\$989,695	1.6%	\$230,352	18.0%	\$38,083,410	14.8%
Non-Certified	\$10,405,953	80.7%	\$105,030,188	61.4%	\$903,344	69.6%	\$7,050,851	82.6%	\$57,162,041	93.1%	\$487,663	38.1%	\$181,040,040	70.6%
Total	\$12,892,414	100.0%	\$171,150,993	100.0%	\$1,298,686	100.0%	\$8,540,799	100.0%	\$61,415,969	100.0%	\$1,280,777	100.0%	\$256,579,638	100.0%



## Department of Purchasing Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Arab American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	0	----	0	0.0%	21	2.8%	0	0.0%	255	7.7%	0	0.0%	276	6.6%
Cert. Iranian American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	----	0	0.0%	22	2.9%	0	0.0%	0	0.0%	0	0.0%	22	0.5%
Cert. Non-Minority	0	----	16	18.8%	51	6.8%	0	0.0%	113	3.4%	0	0.0%	183	4.4%
Non-Certified	0	----	69	81.2%	656	87.5%	50	94.3%	2,929	88.8%	8	100.0%	3,712	88.5%
Total	0	----	85	100.0%	750	100.0%	53	100.0%	3,297	100.0%	8	100.0%	4,193	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Arab American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	0.0%	\$109,239	3.0%	\$0	0.0%	\$884,475	4.8%	\$0	0.0%	\$993,714	4.0%
Cert. Iranian American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	----	\$0	0.0%	\$206,774	5.7%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$206,774	0.8%
Cert. Non-Minority	\$0	----	\$563,833	20.1%	\$172,516	4.8%	\$10,457	7.4%	\$577,642	3.2%	\$0	0.0%	\$1,324,448	5.3%
Non-Certified	\$0	----	\$2,234,539	79.9%	\$3,108,255	86.4%	\$130,687	92.6%	\$16,777,916	92.0%	\$326,108	100.0%	\$22,577,506	89.9%
Total	\$0	----	\$2,798,372	100.0%	\$3,596,784	100.0%	\$141,144	100.0%	\$18,240,034	100.0%	\$326,108	100.0%	\$25,102,443	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Arab American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	0.0%	\$109,366	3.1%	\$0	0.0%	\$869,026	4.8%	\$0	0.0%	\$978,391	3.9%
Cert. Iranian American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	----	\$0	0.0%	\$206,477	5.8%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$206,477	0.8%
Cert. Non-Minority	\$0	----	\$563,833	20.1%	\$169,560	4.8%	\$10,457	7.4%	\$569,040	3.1%	\$0	0.0%	\$1,312,890	5.3%
Non-Certified	\$0	----	\$2,234,539	79.9%	\$3,071,707	86.4%	\$130,687	92.6%	\$16,723,309	92.1%	\$326,108	100.0%	\$22,486,352	90.0%
Total	\$0	----	\$2,798,372	100.0%	\$3,557,109	100.0%	\$141,144	100.0%	\$18,161,375	100.0%	\$326,108	100.0%	\$24,984,109	100.0%



## Department of Purchasing Sub Contracts

## Number of Sub Contracts

[illegible]

### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Arab American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Asian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Iranian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Latino American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Non-Minority	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Non-Certified	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Total	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----

## Sub P Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %
Cert. Arab American	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %
Cert. Asian American	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %
Cert. Iranian American	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %
Cert. Latino American	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %
Cert. Non-Minority	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %
Non-Certified	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %
Total	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %	\$0	0.00 %





## Retirement System Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	0	0.0%	1	0.5%	0	0.0%	0	0.0%	1	0.1%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Non-Minority	0	0.0%	0	0.0%	3	0.7%	2	1.0%	31	7.9%	0	0.0%	36	3.5%
Non-Certified	4	100.0%	1	100.0%	421	99.3%	194	98.5%	359	92.1%	9	100.0%	988	96.4%
Total	4	100.0%	1	100.0%	424	100.0%	197	100.0%	390	100.0%	9	100.0%	1,025	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$30,000	0.0%	\$0	0.0%	\$0	0.0%	\$30,000	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	0.0%	\$0	0.0%	\$3,787	1.3%	\$5,710	0.0%	\$12,429	2.5%	\$0	0.0%	\$21,926	0.0%
Non-Certified	\$3,036,000	100.0%	\$1,339	100.0%	\$284,971	98.7%	\$77,867,877	100.0%	\$486,645	97.5%	\$1,331,501	100.0%	\$83,006,333	99.9%
Total	\$3,036,000	100.0%	\$1,339	100.0%	\$288,758	100.0%	\$77,903,587	100.0%	\$499,074	100.0%	\$1,331,501	100.0%	\$83,060,259	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$25,775	0.0%	\$0	0.0%	\$0	0.0%	\$25,775	0.0%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	0.0%	\$0	0.0%	\$3,787	1.0%	\$26,098	0.0%	\$19,283	3.1%	\$0	0.0%	\$49,168	0.0%
Non-Certified	\$211,265	100.0%	\$1,339	100.0%	\$379,289	99.0%	\$109,255,527	100.0%	\$594,676	96.9%	\$1,351,551	100.0%	\$111,793,647	99.9%
Total	\$211,265	100.0%	\$1,339	100.0%	\$383,076	100.0%	\$109,307,400	100.0%	\$613,959	100.0%	\$1,351,551	100.0%	\$111,868,590	100.0%



## Retirement System Sub Contracts

## Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Cert. Arab American	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Cert. Asian American	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Cert. Iranian American	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Cert. Latino American	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Cert. Non-Minority	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Non-Certified	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%

### Sub Award

[illegible]

## Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cert. Arab American	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cert. Asian American	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cert. Iranian American	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cert. Latino American	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cert. Non-Minority	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Non-Certified	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%





## Department of Telecommunications and Informational Services Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	4	0.5%	0	0.0%	205	4.8%	0	0.0%	209	3.6%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	5	1.3%	5	0.1%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Non-Minority	0	0.0%	0	0.0%	13	1.5%	10	4.3%	470	11.1%	3	0.8%	496	8.6%
Non-Certified	9	100.0%	26	100.0%	849	98.0%	222	95.7%	3,555	84.0%	372	97.9%	5,033	87.6%
Total	9	100.0%	26	100.0%	866	100.0%	232	100.0%	4,230	100.0%	380	100.0%	5,743	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$46,946	1.4%	\$0	0.0%	\$151,291	1.0%	\$0	0.0%	\$198,237	0.2%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$435,000	0.5%	\$435,000	0.4%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	0.0%	\$0	0.0%	\$4,440	0.1%	\$562,349	4.1%	\$254,582	1.6%	\$11,357	0.0%	\$832,728	0.7%
Non-Certified	\$720,474	100.0%	\$932,051	100.0%	\$3,396,257	98.5%	\$13,129,856	95.9%	\$15,255,006	97.4%	\$83,871,289	99.5%	\$117,304,932	98.8%
Total	\$720,474	100.0%	\$932,051	100.0%	\$3,447,643	100.0%	\$13,692,205	100.0%	\$15,660,879	100.0%	\$84,317,646	100.0%	\$118,770,898	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$46,966	1.4%	\$0	0.0%	\$130,470	1.2%	\$0	0.0%	\$177,466	0.2%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$217,019	0.4%	\$217,019	0.3%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	0.0%	\$0	0.0%	\$5,034	0.2%	\$459,701	3.3%	\$469,928	4.4%	\$11,357	0.0%	\$946,021	1.1%
Non-Certified	\$917,110	100.0%	\$586,318	100.0%	\$3,275,115	98.4%	\$13,570,134	96.7%	\$10,126,407	94.4%	\$54,590,211	99.6%	\$83,065,293	98.4%
Total	\$917,110	100.0%	\$586,318	100.0%	\$3,327,145	100.0%	\$14,029,836	100.0%	\$10,726,805	100.0%	\$54,818,587	100.0%	\$84,405,799	100.0%



## Department of Telecommunications and Informational Services Sub Contracts

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	2	33.3%	0	---	0	---	0	0.0%	2	10.0%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	---	0	---	0	0.0%	0	0.0%
Cert. Asian American	2	100.0%	0	0.0%	2	33.3%	0	---	0	---	2	40.0%	6	30.0%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	---	0	---	0	0.0%	0	0.0%
Cert. Latino American	0	0.0%	2	28.6%	2	33.3%	0	---	0	---	0	0.0%	4	20.0%
Cert. Non-Minority	0	0.0%	4	57.1%	0	0.0%	0	---	0	---	2	40.0%	6	30.0%
Non-Certified	0	0.0%	1	14.3%	0	0.0%	0	---	0	---	1	20.0%	2	10.0%
Total	2	100.0%	7	100.0%	6	100.0%	0	---	0	---	5	100.0%	20	100.0%

### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$35,583	33.3%	\$0	---	\$0	---	\$0	0.0%	\$35,583	11.1%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	---	\$0	---	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$35,583	100.0%	\$0	0.0%	\$35,583	33.3%	\$0	---	\$0	---	\$35,583	50.0%	\$106,749	33.3%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	---	\$0	---	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$35,532	33.3%	\$35,583	33.3%	\$0	---	\$0	---	\$0	0.0%	\$71,115	22.2%
Cert. Non-Minority	\$0	0.0%	\$71,166	66.7%	\$0	0.0%	\$0	---	\$0	---	\$35,583	50.0%	\$106,749	33.3%
Non-Certified	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	---	\$0	---	\$0	0.0%	\$0	0.0%
Total	\$35,583	100.0%	\$106,698	100.0%	\$106,749	100.0%	\$0	---	\$0	---	\$71,166	100.0%	\$320,196	100.0%

### Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$35,583	33.3%	\$0	---	\$0	---	\$0	0.0%	\$35,583	6.4%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	---	\$0	---	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$35,583	100.0%	\$0	0.0%	\$35,583	33.3%	\$0	---	\$0	---	\$270,700	88.4%	\$341,866	61.6%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	---	\$0	---	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	0.0%	\$35,532	33.3%	\$35,583	33.3%	\$0	---	\$0	---	\$0	0.0%	\$71,115	12.8%
Cert. Non-Minority	\$0	0.0%	\$71,166	66.7%	\$0	0.0%	\$0	---	\$0	---	\$35,583	11.6%	\$106,749	19.2%
Non-Certified	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	---	\$0	---	\$0	0.0%	\$0	0.0%
Total	\$35,583	100.0%	\$106,698	100.0%	\$106,749	100.0%	\$0	---	\$0	---	\$306,283	100.0%	\$555,313	100.0%



## Treasurer/Tax Collector Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Arab American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	0	----	0	0.0%	2	1.0%	1	1.1%	0	0.0%	0	0.0%	3	0.4%
Cert. Iranian American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Latino American	0	----	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Non-Minority	0	----	0	0.0%	22	11.2%	0	0.0%	2	0.4%	0	0.0%	24	3.0%
Non-Certified	0	----	2	100.0%	172	87.8%	90	98.9%	494	99.6%	6	100.0%	764	96.6%
Total	0	----	2	100.0%	196	100.0%	91	100.0%	496	100.0%	6	100.0%	791	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Arab American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	0.0%	\$335	0.1%	\$3,812	0.6%	\$0	0.0%	\$0	0.0%	\$4,147	0.1%
Cert. Iranian American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	0.0%	\$1,806	0.3%	\$0	0.0%	\$1,525	0.1%	\$0	0.0%	\$3,331	0.1%
Non-Certified	\$0	----	\$178,195	100.0%	\$533,490	99.6%	\$631,210	99.4%	\$1,365,006	99.9%	\$326,546	100.0%	\$3,034,447	99.8%
Total	\$0	----	\$178,195	100.0%	\$535,631	100.0%	\$635,023	100.0%	\$1,366,531	100.0%	\$326,546	100.0%	\$3,041,926	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Arab American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$0	----	\$0	0.0%	\$335	0.1%	\$3,812	0.8%	\$0	0.0%	\$0	0.0%	\$4,147	0.2%
Cert. Iranian American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Latino American	\$0	----	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$0	----	\$0	0.0%	\$1,806	0.3%	\$0	0.0%	\$1,525	0.2%	\$0	0.0%	\$3,331	0.2%
Non-Certified	\$0	----	\$92,426	100.0%	\$533,490	99.6%	\$470,288	99.2%	\$663,618	99.8%	\$47,755	100.0%	\$1,807,577	99.6%
Total	\$0	----	\$92,426	100.0%	\$535,631	100.0%	\$474,100	100.0%	\$665,143	100.0%	\$47,755	100.0%	\$1,815,055	100.0%





### Treasurer/Tax Collector Sub Contracts

## Number of Sub Contracts

[illegible]

### Sub Award

[illegible]

## Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Arab American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Asian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Iranian American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Latino American	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Cert. Non-Minority	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Non-Certified	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----
Total	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----	\$0	-----



## Other Departments Prime Contracts

### Number of Prime Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	0.0%	0	0.0%	229	1.0%	82	1.3%	462	0.5%	0	0.0%	773	0.6%
Cert. Arab American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Asian American	2	1.3%	27	2.1%	0	0.0%	32	0.5%	0	0.0%	15	0.3%	76	0.1%
Cert. Iranian American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	556	0.6%	0	0.0%	556	0.5%
Cert. Latino American	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Cert. Non-Minority	8	5.1%	105	8.4%	1,280	5.6%	85	1.3%	4,830	5.6%	16	0.3%	6,324	5.2%
Non-Certified	146	93.6%	1,124	89.5%	21,539	93.5%	6,252	96.9%	80,381	93.2%	4,930	99.4%	114,372	93.7%
Total	156	100.0%	1,256	100.0%	23,048	100.0%	6,451	100.0%	86,229	100.0%	4,961	100.0%	122,101	100.0%

### Prime Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$1,578,001	1.2%	\$2,657,329	4.6%	\$1,936,474	0.4%	\$0	0.0%	\$6,171,804	0.7%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$352,000	2.7%	\$696,319	2.0%	\$0	0.0%	\$610,423	1.1%	\$0	0.0%	\$3,603,186	1.8%	\$5,261,928	0.6%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$3,213,482	0.7%	\$0	0.0%	\$3,213,482	0.4%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$149,059	1.1%	\$2,765,535	8.0%	\$8,184,305	6.3%	\$2,328,705	4.1%	\$38,729,564	8.1%	\$714,844	0.4%	\$52,872,012	5.8%
Non-Certified	\$12,491,236	96.1%	\$31,084,605	90.0%	\$121,034,879	92.5%	\$51,792,493	90.2%	\$433,869,458	90.8%	\$197,436,223	97.9%	\$847,708,894	92.6%
Total	\$12,992,296	100.0%	\$34,546,459	100.0%	\$130,797,184	100.0%	\$57,388,950	100.0%	\$477,748,977	100.0%	\$201,754,253	100.0%	\$915,228,118	100.0%

### Prime Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	0.0%	\$0	0.0%	\$2,024,960	1.1%	\$3,588,594	4.5%	\$1,995,250	0.4%	\$0	0.0%	\$7,608,825	0.7%
Cert. Arab American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Asian American	\$391,876	1.8%	\$644,536	1.1%	\$0	0.0%	\$604,405	0.8%	\$0	0.0%	\$3,834,049	1.7%	\$5,474,866	0.5%
Cert. Iranian American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$2,063,918	0.4%	\$0	0.0%	\$2,063,918	0.2%
Cert. Latino American	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Cert. Non-Minority	\$403,730	1.9%	\$4,247,580	7.1%	\$9,829,275	5.2%	\$3,964,291	5.0%	\$38,106,315	7.8%	\$39,625,103	17.6%	\$96,176,294	9.0%
Non-Certified	\$21,000,146	96.3%	\$55,138,521	91.9%	\$175,957,764	93.7%	\$71,038,408	89.7%	\$448,512,484	91.4%	\$181,456,432	80.7%	\$953,103,766	89.5%
Total	\$21,795,753	100.0%	\$60,030,637	100.0%	\$187,812,019	100.0%	\$79,195,699	100.0%	\$490,677,977	100.0%	\$224,915,584	100.0%	\$1,064,427,669	100.0%





## Other Departments Sub Contracts

### Number of Sub Contracts

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent	Freq	Percent
Cert. African American	0	----	0	----	0	0.0%	0	0.0%	0	----	0	----	0	0.0%
Cert. Arab American	0	----	0	----	0	0.0%	0	0.0%	0	----	0	----	0	0.0%
Cert. Asian American	0	----	0	----	2	28.6%	0	0.0%	0	----	0	----	2	15.4%
Cert. Iranian American	0	----	0	----	0	0.0%	0	0.0%	0	----	0	----	0	0.0%
Cert. Latino American	0	----	0	----	1	14.3%	1	16.7%	0	----	0	----	2	15.4%
Cert. Non-Minority	0	----	0	----	1	14.3%	3	50.0%	0	----	0	----	4	30.8%
Non-Certified	0	----	0	----	3	42.9%	2	33.3%	0	----	0	----	5	38.5%
Total	0	----	0	----	7	100.0%	6	100.0%	0	----	0	----	13	100.0%

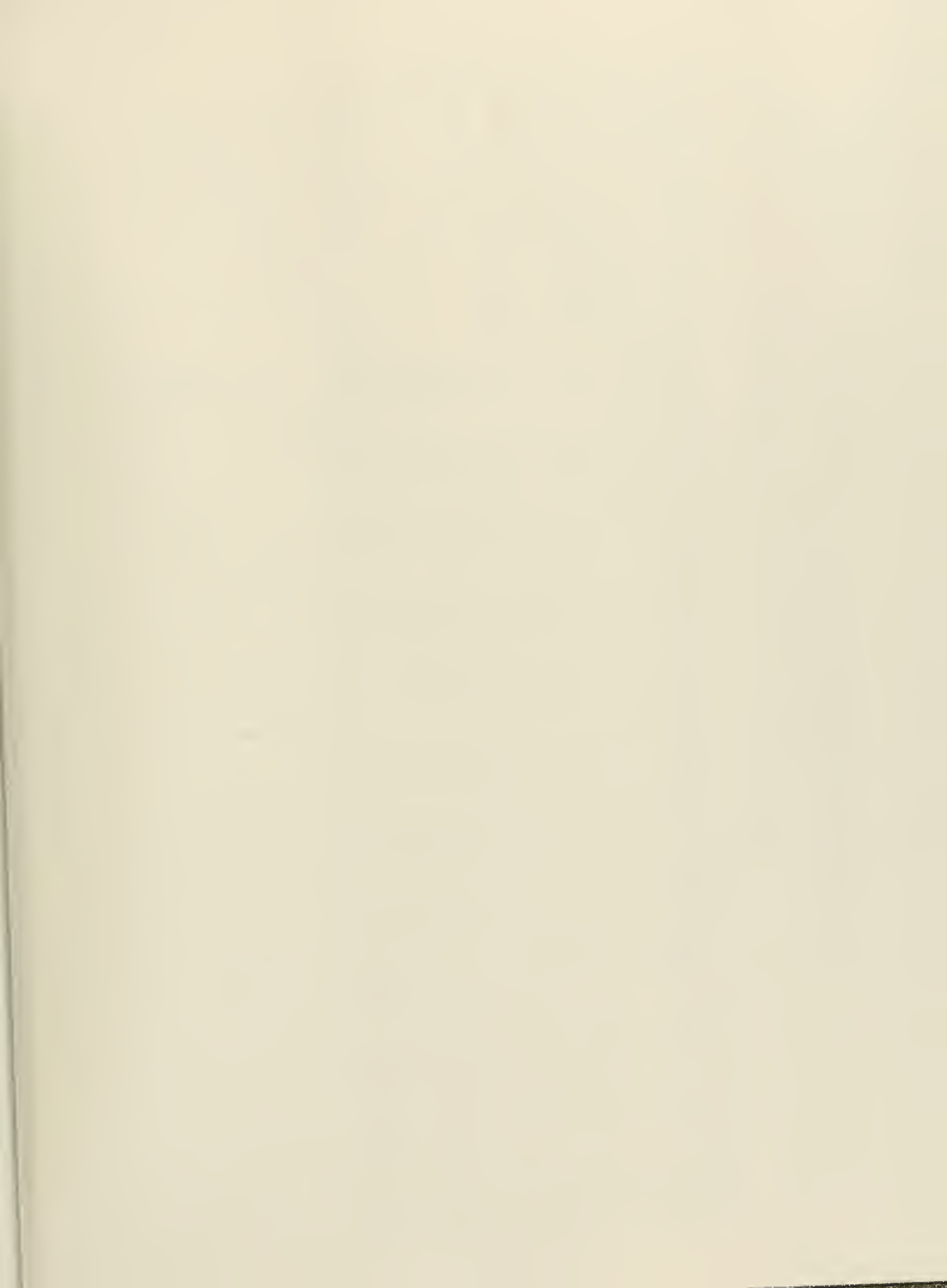
### Sub Award

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent	Award	Percent
Cert. African American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Cert. Arab American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Cert. Asian American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Cert. Iranian American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Cert. Latino American	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Cert. Non-Minority	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Non-Certified	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----
Total	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----	\$0	----

### Sub Payment

	A&E		Construction		General Services		Professional Services		Purchasing		Telecommunication		All Industries	
	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent	Payment	Percent
Cert. African American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$0	----	\$0	----	\$0	0.0%
Cert. Arab American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$0	----	\$0	----	\$0	0.0%
Cert. Asian American	\$0	----	\$0	----	\$3,043	32.0%	\$0	0.0%	\$0	----	\$0	----	\$3,043	5.2%
Cert. Iranian American	\$0	----	\$0	----	\$0	0.0%	\$0	0.0%	\$0	----	\$0	----	\$0	0.0%
Cert. Latino American	\$0	----	\$0	----	\$1,747	18.3%	\$500	1.0%	\$0	----	\$0	----	\$2,247	3.9%
Cert. Non-Minority	\$0	----	\$0	----	\$3,198	33.6%	\$23,825	49.0%	\$0	----	\$0	----	\$27,023	46.5%
Non-Certified	\$0	----	\$0	----	\$1,535	16.1%	\$24,294	50.0%	\$0	----	\$0	----	\$25,829	44.4%
Total	\$0	----	\$0	----	\$9,523	100.0%	\$48,619	100.0%	\$0	----	\$0	----	\$58,142	100.0%







# **Departmental Progress towards meeting Mayor's WBE Goals Prime and Sub Contracts**

These percentages are based on the contract award or the contract payment.

Data Gathered from January 1998 to April 2004

Department	A&E		Construction		General Services		Professional Serv		Purchasing		Telecomm.	
	Award	Payment	Award	Payment	Award	Payment	Award	Payment	Award	Payment	Award	Payment
Airport Commission	1.5%	1.6%	8.8%	8.3%	2.5%	2.2%	3.3%	4.0%	2.5%	2.0%	1.0%	0.3%
Department of Public Transportation	0.0%	0.0%	8.3%	7.7%	1.3%	0.9%	0.8%	0.7%	0.2%	0.2%	0.0%	0.0%
Department of Human Resources	----	----	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.2%	0.1%	0.0%	0.0%
Department of Telecommunications	0.0%	0.0%	0.0%	0.0%	1.4%	0.2%	0.1%	0.1%	3.1%	2.9%	0.0%	0.0%
Department of Public Transportation	4.1%	3.3%	0.7%	0.1%	43.2%	41.9%	1.5%	0.8%	0.9%	0.9%	0.0%	0.0%
Department of Public Works	9.7%	5.0%	6.6%	4.3%	4.2%	3.1%	8.1%	6.7%	1.0%	1.6%	0.7%	1.1%
Department of Purchasing	----	----	1.9%	1.9%	2.2%	2.2%	0.0%	0.0%	2.3%	2.2%	0.0%	0.0%
Department of Telecommunications & Office of the City Attorney	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.3%	2.9%	0.6%	0.9%	0.1%	0.2%
Other Departments	----	----	----	----	0.3%	0.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Parking and Traffic Commission	2.9%	1.8%	3.2%	1.8%	1.1%	1.0%	1.6%	0.9%	2.2%	2.5%	0.0%	0.0%
Port	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	17.8%	5.0%	1.2%	1.2%	0.0%	0.0%
Public Utilities Commission	1.6%	1.4%	17.9%	10.0%	0.3%	0.9%	4.7%	4.8%	0.9%	0.7%	0.0%	0.0%
Retirement Services	3.0%	8.4%	12.3%	12.2%	0.6%	0.9%	8.5%	11.5%	0.2%	0.8%	1.3%	5.7%
Treasurer/Tax Collector	0.0%	0.0%	0.0%	0.0%	0.1%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
All Departments	----	----	0.0%	0.0%	0.4%	0.4%	0.2%	0.2%	0.0%	0.0%	0.0%	0.0%
	5.2%	3.6%	8.1%	6.8%	2.7%	2.5%	2.5%	1.9%	1.3%	1.6%	0.1%	0.1%

## **Mayor's WBE Goals**

Architecture & Engineering	14%
Construction	11%
General Services	3%
Professional Services	7%
Purchasing	6%
Telecommunications	9%





# Departmental Progress towards meeting Mayor's WBE Goals Prime and Sub Contracts

**Actual WBE% Vs. Mayor's Goal**  
Data Gathered from January 1998 to April 2004





# **Departmental Progress towards meeting Mayor's MBE Goals Prime and Sub Contracts**

These percentages are based on the contract award or the contract payment.

Data Gathered from January 1998 to April 2004

Department	A&E		Construction		General Services		Professional Serv		Purchasing		Telecomm.	
	Award	Payment	Award	Payment	Award	Payment	Award	Payment	Award	Payment	Award	Payment
Airport Commission	11.4%	8.1%	9.5%	9.0%	10.2%	8.5%	1.9%	5.3%	0.6%	0.4%	1.3%	0.3%
Department of Public Transportation	11.3%	7.3%	10.3%	10.3%	5.1%	3.7%	0.2%	0.2%	1.6%	1.6%	0.0%	0.0%
Department of Human Resources	----	----	0.0%	0.0%	0.7%	0.7%	0.3%	0.0%	0.1%	0.1%	0.0%	0.0%
Department of Telecommunications	100.0%	0.7%	0.0%	0.0%	2.5%	0.3%	4.8%	2.8%	9.0%	8.7%	0.0%	0.0%
Department of Public Transportation -	12.6%	10.5%	22.9%	18.3%	0.6%	0.6%	4.4%	2.4%	0.9%	0.8%	0.0%	0.0%
Department of Public Works	27.7%	15.0%	27.7%	16.6%	12.5%	4.9%	4.2%	7.6%	1.4%	3.3%	0.9%	4.9%
Department of Purchasing	----	----	6.0%	6.0%	9.6%	9.6%	1.5%	1.5%	4.5%	4.4%	0.0%	0.0%
Department of Telecommunications &	0.0%	0.0%	0.0%	0.0%	1.4%	1.4%	0.8%	0.3%	1.8%	2.5%	0.6%	1.0%
Office of the City Attorney	----	----	----	----	2.8%	2.8%	4.6%	4.7%	1.4%	1.4%	0.0%	0.0%
Other Departments	0.1%	0.1%	5.3%	2.4%	3.5%	4.1%	2.3%	1.8%	5.8%	5.3%	0.7%	0.7%
Parking and Traffic Commission	0.0%	0.0%	9.0%	9.0%	0.0%	0.0%	0.3%	0.2%	1.2%	1.1%	0.0%	0.0%
Port	28.1%	19.1%	24.2%	11.5%	0.3%	0.8%	2.5%	1.7%	1.7%	1.4%	0.0%	0.0%
Public Utilities Commission	14.0%	18.7%	42.4%	41.9%	0.5%	0.8%	2.5%	9.4%	1.0%	3.4%	4.1%	9.6%
Retirement Services	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.2%	1.3%	0.0%	0.0%
Treasurer/Tax Collector	----	----	0.0%	0.0%	0.0%	0.0%	0.5%	0.6%	0.0%	0.1%	0.0%	0.0%
All Departments	17.4%	10.8%	25.4%	19.6%	5.2%	4.6%	1.5%	2.1%	2.9%	3.1%	0.7%	0.8%

## **Mayor's MBE Goals**

Architecture & Engineering	29%
Construction	27%
General Services	5%
Professional Services	10%
Purchasing	9%
Telecommunications	12%



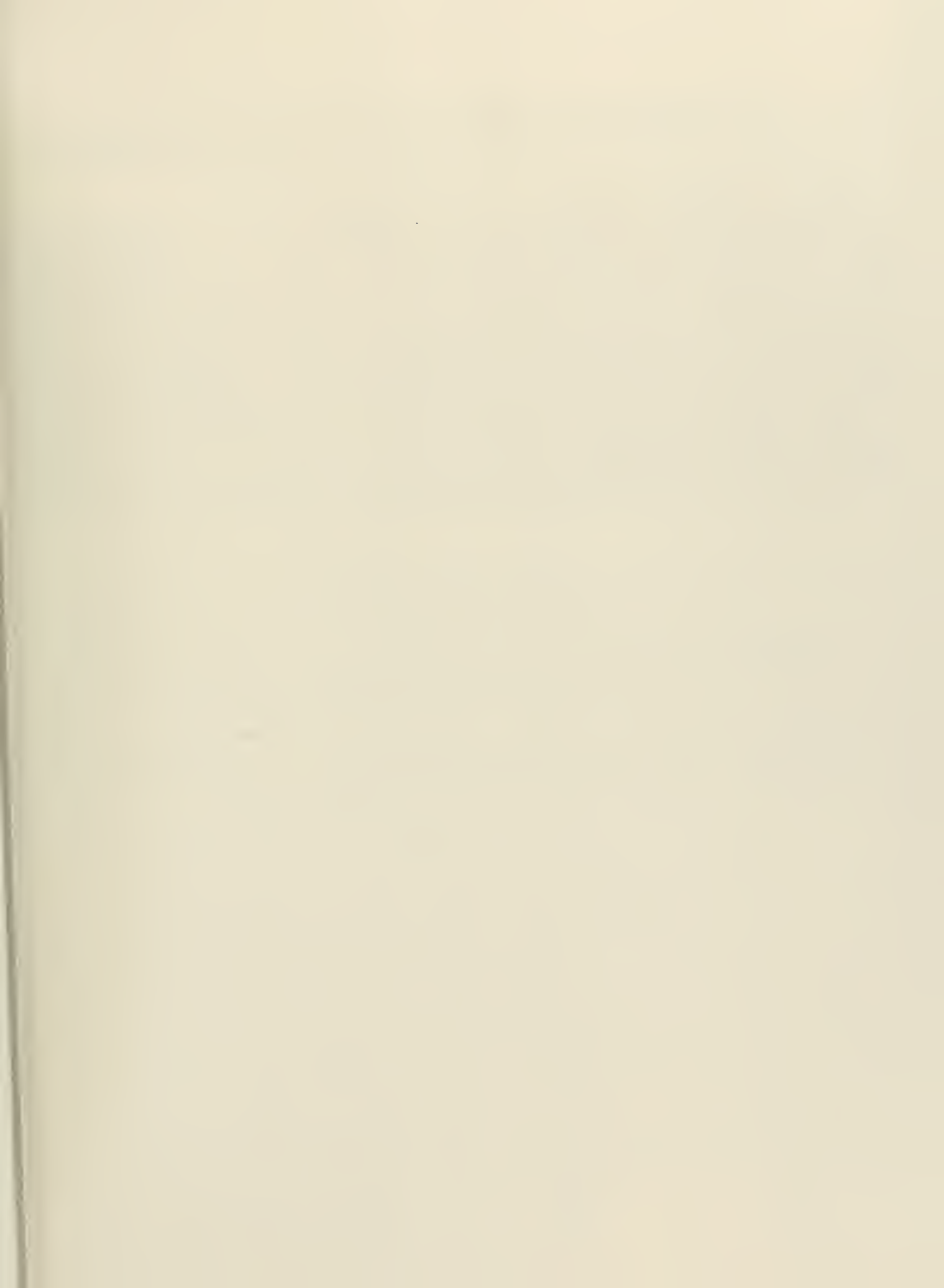
# Departmental Progress towards meeting Mayor's MBE Goals Prime and Sub Contracts

**Actual MBE% Vs. Mayor's Goal**  
Data Gathered from January 1998 to April 2004











**Contract Summary of Closed Contracts greater than \$5,000 from Selected Departments  
January 1998 to April 2004 (Construction, Architecture & Engineering, Professional Services)**

<b>Selected Departments</b>	<b>Number of Contracts</b>	<b>Award Amount</b>	<b>Payment Amount</b>	<b>Award Allocation</b>	<b>Payment Allocation</b>
Airport Commission	515	\$303,311,421	\$299,554,663	\$303,327,167	\$293,742,602
Department Of Public Works	359	\$76,991,987	\$66,908,622	\$76,991,987	\$64,121,157
Human Resources	33	\$2,148,457	\$27,143,538	\$1,319,057	\$2,607,759
Parking And Traffic Commission	16	\$601,690	\$1,855,759	\$493,064	\$1,589,774
Port	186	\$9,156,069	\$12,393,413	\$9,156,069	\$12,393,413
Public Utilities Commission	151	\$27,017,096	\$27,616,638	\$25,994,670	\$25,367,576
Public Utilities: Clean Water	232	\$63,959,211	\$62,398,591	\$63,959,211	\$62,398,591
Public Utilities: Hetch Hetchy	95	\$23,787,188	\$23,260,432	\$23,787,188	\$23,260,432
Public Utilities: Water Department	314	\$79,023,038	\$75,991,672	\$79,023,038	\$75,556,055
Purchasing	77	\$2,703,046	\$2,703,046	\$2,703,046	\$2,703,046
Retirement Services	10	\$177,121	\$543,457	\$177,121	\$543,457
Telecommunications & Information S	54	\$7,731,949	\$8,743,577	\$7,650,277	\$8,721,057
<b>Grand Total</b>	<b>2042</b>	<b>\$596,608,273</b>	<b>\$609,113,408</b>	<b>\$594,581,896</b>	<b>\$573,004,920</b>

**NOTE:**

Award Amount                      Sum of all contracts awarded.

Payment                              Sum of all payments made by the City.

Award Allocation                      Sum of the breakdown of awards made to Prime and Subcontractors.  
(This sum should equal the Award Amount if the awards are properly  
allocated.)

Payment Allocation                      Sum of the breakdown of payments to both Prime and Subcontractors.  
(This sum should equal the Payment Amount if the payments are properly  
allocated.)



**Percent of MBE and WBE Award Allocation of Closed Contracts from Selected Departments  
January 1998 to April 2004 (Construction, Architecture & Engineering, Professional Services)**

**Primes and Subs**

Selected Departments	Minority		Non-Minority		Award Allocation	% of all Dollars	
	Female	Male	Female	Male		MBE%	WBE%
Airport Commission	\$4,053,679	\$42,360,964	\$35,236,455	\$221,676,070	\$303,327,167	15.0%	12.0%
Department Of Public Works	\$4,602,901	\$16,676,546	\$3,349,796	\$52,362,744	\$76,991,987	26.1%	5.8%
Human Resources	\$0	\$0	\$0	\$1,319,057	\$1,319,057	0.0%	0.0%
Parking And Traffic Commission	\$0	\$105,000	\$125,000	\$263,064	\$493,064	21.3%	25.4%
Port	\$201,550	\$686,634	\$272,925	\$7,994,961	\$9,156,069	9.2%	3.5%
Public Utilities Commission	\$3,303,649	\$1,479,742	\$3,359,182	\$17,852,097	\$25,994,670	15.2%	16.1%
Public Utilities: Clean Water	\$2,099,126	\$17,378,604	\$16,887,287	\$27,594,193	\$63,959,211	29.6%	27.2%
Public Utilities: Hetch Hetchy	\$654,250	\$11,025,449	\$769,006	\$11,338,483	\$23,787,188	48.4%	3.9%
Public Utilities: Water Department	\$2,781,060	\$39,120,651	\$11,577,534	\$25,543,793	\$79,023,038	52.1%	15.5%
Purchasing	\$214,834	\$6,241	\$0	\$2,481,971	\$2,703,046	6.2%	2.0%
Retirement Services	\$0	\$815	\$0	\$176,307	\$177,121	0.5%	0.0%
Telecommunications & Information Sv	\$0	\$106,737	\$307,500	\$7,236,040	\$7,650,277	1.4%	4.0%
Grand Total	\$17,911,049	\$128,947,382	\$71,884,685	\$375,838,779	\$594,581,896	23.9%	12.8%

**Primes**

Selected Departments	Minority		Non Minority		Award Allocation	% of Prime	
	Female	Male	Female	Male		MBE%	WBE%
Airport Commission	\$906,254	\$15,208,607	\$19,117,426	\$172,943,540	\$208,175,827	7.6%	9.3%
Department Of Public Works	\$2,800,201	\$12,955,774	\$2,822,822	\$47,931,322	\$66,510,119	22.6%	5.3%
Human Resources	\$0	\$0	\$0	\$1,319,057	\$1,319,057	0.0%	0.0%
Parking And Traffic Commission	\$0	\$105,000	\$125,000	\$263,064	\$493,064	21.3%	25.4%
Port	\$141,792	\$671,634	\$215,211	\$7,828,460	\$8,857,096	8.8%	2.8%
Public Utilities Commission	\$3,209,893	\$1,479,742	\$3,339,182	\$17,832,097	\$25,860,914	15.0%	16.0%
Public Utilities: Clean Water	\$146,744	\$11,071,725	\$14,167,712	\$25,918,536	\$51,304,718	21.8%	27.7%
Public Utilities: Hetch Hetchy	\$0	\$8,945,801	\$170,725	\$9,572,722	\$18,689,248	47.9%	0.9%
Public Utilities: Water Department	\$0	\$28,943,650	\$7,672,155	\$18,994,797	\$55,610,602	52.0%	13.8%
Purchasing	\$214,834	\$6,241	\$0	\$2,481,971	\$2,703,046	6.2%	2.0%
Retirement Services	\$0	\$815	\$0	\$176,307	\$177,121	0.5%	0.0%
Telecommunications & Information Sv	\$0	\$106,737	\$307,500	\$7,236,040	\$7,650,277	1.4%	4.0%
Grand Total	\$7,419,718	\$79,495,725	\$47,937,734	\$312,497,914	\$447,351,090	19.0%	11.1%

**Subs**

Selected Departments	Minority		Non Minority		Award Allocation	% of Sub	
	Female	Male	Female	Male		MBE%	WBE%
Airport Commission	\$3,147,425	\$27,152,357	\$16,119,028	\$48,732,529	\$95,151,340	31.0%	17.8%
Department Of Public Works	\$1,802,700	\$3,720,772	\$526,974	\$4,431,422	\$10,481,868	48.4%	9.3%
Human Resources	\$0	\$0	\$0	\$0	\$0	----	----
Parking And Traffic Commission	\$0	\$0	\$0	\$0	\$0	----	----
Port	\$59,758	\$15,000	\$57,715	\$166,501	\$298,973	20.0%	24.3%
Public Utilities Commission	\$93,756	\$0	\$20,000	\$20,000	\$133,756	52.6%	32.5%
Public Utilities: Clean Water	\$1,952,382	\$6,306,879	\$2,719,575	\$1,675,657	\$12,654,493	61.4%	25.3%
Public Utilities: Hetch Hetchy	\$654,250	\$2,079,648	\$598,281	\$1,765,761	\$5,097,940	50.4%	14.9%
Public Utilities: Water Department	\$2,781,060	\$10,177,001	\$3,905,379	\$6,548,996	\$23,412,436	52.4%	19.7%
Purchasing	\$0	\$0	\$0	\$0	\$0	----	----
Retirement Services	\$0	\$0	\$0	\$0	\$0	----	----
Telecommunications & Information Sv	\$0	\$0	\$0	\$0	\$0	----	----
Grand Total	\$10,491,331	\$49,451,657	\$23,946,951	\$63,340,866	\$147,230,805	38.9%	18.0%





**Percent of MBE and WBE Payment Allocation of Closed Contracts from Selected Departments  
January 1998 to April 2004 (Construction, Architecture & Engineering, Professional Services)**

**Primes and Subs**

Selected Departments	Minority		Non-Minority		Award Allocation	% of all Dollars	
	Female	Male	Female	Male		MBE%	WBE%
Airport Commission	\$4,087,418	\$36,952,976	\$31,804,713	\$220,897,495	\$293,742,602	13.6%	11.2%
Department Of Public Works	\$3,718,935	\$14,118,136	\$1,939,951	\$44,344,135	\$64,121,157	26.4%	4.5%
Human Resources	\$0	\$0	\$0	\$2,607,759	\$2,607,759	0.0%	0.0%
Parking And Traffic Commission	\$0	\$104,794	\$57,161	\$1,427,820	\$1,589,774	6.6%	3.6%
Port	\$150,234	\$596,491	\$211,090	\$11,435,598	\$12,393,413	5.7%	2.0%
Public Utilities Commission	\$3,649,537	\$2,366,657	\$3,211,808	\$16,139,575	\$25,367,576	20.1%	16.3%
Public Utilities: Clean Water	\$2,862,557	\$16,669,397	\$16,339,426	\$26,527,211	\$62,398,591	30.2%	27.3%
Public Utilities: Hetch Hetchy	\$236,754	\$11,431,945	\$1,253,854	\$10,337,878	\$23,260,432	49.9%	5.6%
Public Utilities: Water Department	\$2,670,322	\$38,610,836	\$10,749,757	\$23,525,140	\$75,556,055	53.8%	15.1%
Purchasing	\$214,834	\$6,241	\$0	\$2,481,971	\$2,703,046	6.2%	2.0%
Retirement Services	\$0	\$21,203	\$0	\$522,254	\$543,457	3.9%	0.0%
Telecommunications & Information Sv	\$0	\$45,413	\$206,819	\$8,468,825	\$8,721,057	0.5%	2.4%
Grand Total	\$17,590,590	\$120,924,089	\$65,774,579	\$368,715,662	\$573,004,920	23.4%	12.2%

**Primes**

Selected Departments	Minority		Non Minority		Award Allocation	% of Prime	
	Female	Male	Female	Male		MBE%	WBE%
Airport Commission	\$931,792	\$11,371,005	\$15,904,945	\$176,406,158	\$204,613,901	5.9%	7.9%
Department Of Public Works	\$1,753,822	\$10,182,292	\$916,703	\$39,273,434	\$52,126,250	22.1%	2.6%
Human Resources	\$0	\$0	\$0	\$2,607,759	\$2,607,759	0.0%	0.0%
Parking And Traffic Commission	\$0	\$104,794	\$57,161	\$1,427,820	\$1,589,774	6.6%	3.6%
Port	\$140,254	\$581,887	\$154,643	\$10,971,688	\$11,848,472	5.8%	1.6%
Public Utilities Commission	\$1,880,045	\$617,316	\$1,465,053	\$10,340,761	\$14,303,175	14.2%	13.5%
Public Utilities: Clean Water	\$117,780	\$10,615,154	\$13,446,547	\$24,359,943	\$48,539,424	22.1%	27.8%
Public Utilities: Hetch Hetchy	\$0	\$9,486,612	\$170,725	\$7,203,429	\$16,860,766	56.3%	1.0%
Public Utilities: Water Department	\$0	\$28,157,230	\$6,525,071	\$17,190,887	\$51,873,188	54.3%	12.6%
Purchasing	\$214,834	\$6,241	\$0	\$2,481,971	\$2,703,046	6.2%	2.0%
Retirement Services	\$0	\$21,203	\$0	\$522,254	\$543,457	3.9%	0.0%
Telecommunications & Information Sv	\$0	\$45,413	\$206,819	\$8,468,825	\$8,721,057	0.5%	2.4%
Grand Total	\$5,038,527	\$71,189,147	\$38,847,667	\$301,254,928	\$416,330,269	18.0%	9.6%

**Subs**

Selected Departments	Minority		Non Minority		Award Allocation	% of Sub	
	Female	Male	Female	Male		MBE%	WBE%
Airport Commission	\$3,155,626	\$25,581,970	\$15,899,768	\$44,491,338	\$89,128,701	31.4%	18.7%
Department Of Public Works	\$1,965,113	\$3,935,844	\$1,023,248	\$5,070,701	\$11,994,907	45.1%	12.6%
Human Resources	\$0	\$0	\$0	\$0	\$0	----	----
Parking And Traffic Commission	\$0	\$0	\$0	\$0	\$0	----	----
Port	\$9,980	\$14,605	\$56,447	\$463,909	\$544,941	4.1%	10.8%
Public Utilities Commission	\$1,769,492	\$1,749,340	\$1,746,755	\$5,798,814	\$11,064,401	27.8%	19.8%
Public Utilities: Clean Water	\$2,744,777	\$6,054,243	\$2,892,880	\$2,167,268	\$13,859,167	58.5%	25.8%
Public Utilities: Hetch Hetchy	\$236,754	\$1,945,334	\$1,083,129	\$3,134,450	\$6,399,666	33.2%	17.8%
Public Utilities: Water Department	\$2,670,322	\$10,453,607	\$4,224,686	\$6,334,254	\$23,682,868	52.6%	20.7%
Purchasing	\$0	\$0	\$0	\$0	\$0	----	----
Retirement Services	\$0	\$0	\$0	\$0	\$0	----	----
Telecommunications & Information Sv	\$0	\$0	\$0	\$0	\$0	----	----







